## **FISCAL PROFILE**

2009 - 2013

## The University of North Carolina at Greensboro FISCAL PROFILE 2009 – 2013 INTRODUCTION

This document is an overview of financial, budgetary, and student data for The University of North Carolina at Greensboro. The primary objective of the assimilation and presentation of the data within this document is to create a fiscal profile of the University and its affiliated foundations (The UNCG Excellence Foundation, The University of North Carolina at Greensboro Human Environmental Sciences Foundation, Incorporated, The Capital Facilities Foundation, Inc., the University of North Carolina at Greensboro Investment Fund, Incorporated, and The UNCG Weatherspoon Art Foundation) and to provide a basis for understanding the financial condition of the University.

Primarily, the data presented is for fiscal years 2009 - 2013. For specific categories of comparison, student enrollment and total endowment data is presented for fiscal years 2004 - 2014. Additionally, budget and student data for fiscal year 2014 is presented utilizing data available as of December 2013.

All data presented is based upon information and reports available within the official records of the University, primarily, those of the Office of Business Affairs. To enhance the understanding of the data, a variety of schedules and graphs are utilized. When the data source may be unclear to the reader or additional information is required for understanding the data, footnotes have been included.

## FISCAL PROFILE 2009 – 2013

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### STATEMENT OF NET POSITION - CONSOLIDATED

June 30, 2013

ACCETO				Affiliated		
ASSETS		LINICC Only		Foundations &		Consolidated
Current Assets	\$	UNCG Only	\$	Eliminations	\$	Consolidated
Cash and cash equivalents	Ф	88,509,767	Ф	5,263,969	Ф	
Restricted cash and cash equivalents		23,690,871		531,956		23,264,015
Short-term investments		400,455		403,818		804,272
Restricted short-term investments		3,993,703		3,558,198		7,551,901
Receivables, net		6,844,188		1,010,689		7,854,878
Due from State of North Carolina Component Units		200,000				200,000
Inventories		497,477				497,477
Notes receivable, net		1,382,374				1,382,374
Other assets	_	105 510 005		10.700.000		0
Total current assets	_	125,518,835		10,768,630		135,328,652
Noncurrent Assets		04 405 700		4 075 000		04 000 750
Restricted cash and cash equivalents		21,495,709		1,875,229		24,329,750
Receivables, net		513,750		62,265		576,015
Endowment investments		115,705,440		108,861,000		224,566,440
Other long-term investments		3,736,868		698,578		4,435,446
Notes receivable, net		3,827,968		0.4.000.4=4		3,827,968
Capital assets - nondepreciable		66,821,684		84,930,474		151,752,158
Capital assets - depreciable, net	_	464,411,329		4,158,324		468,569,653
Total noncurrent assets	_	676,512,749		200,585,870		878,057,431
Total assets	-	802,031,584		211,354,500		1,013,386,084
LIABILITIES						
Current Liabilities						
Accounts payable and accrued liabilities		11,627,112		7,549,494		19,176,606
Due to primary government		10,354				10,354
Deposits payable		680,410				680,410
Funds Held for Others				119,654		119,654
Deferred revenue		2,967,664		141,213		3,108,877
Interest payable		2,337,851		101,384		2,439,235
Long-term liabilities-current portion		7,278,385				7,278,385
Total current liabilities		24,901,775		7,911,745		32,813,520
Noncurrent Liabilities						
Funds held for others		1,168,663		4,215		1,172,878
U.S. government grants refundable		5,084,360				5,084,360
Funds held in trust for pool participants		3,279,745				3,279,745
Long-term liabilities		215,122,444		73,302,650		288,425,094
Total noncurrent liabilities	_	224,655,211		73,306,865		297,962,076
Total liabilities	_	249,556,986		81,218,610		330,775,596
NET POSITION	\$_	552,474,597	\$	130,135,890	\$	682,610,488

### STATEMENT OF REVENUE, EXPENSES and CHANGES in NET POSITION (Excluding Foundations) For the Year Ended June 30, 2013

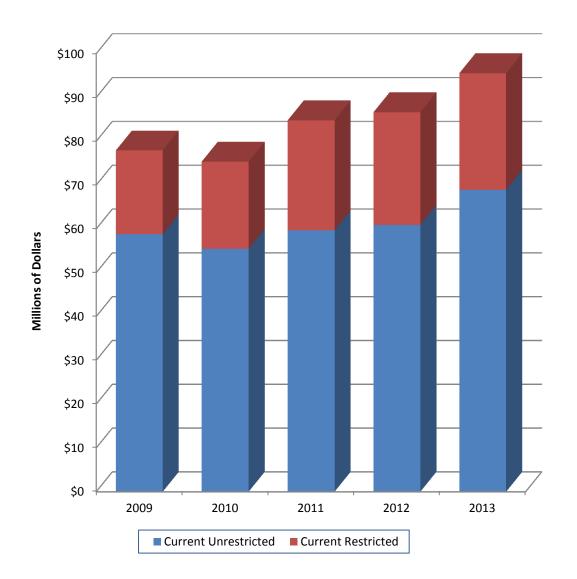
REVENUES	
Operating Revenues  Student tuition and fees, net Federal grants and contracts State and local grants and contracts Nongovernmental grants and contracts Sales and services, net Interest earnings on loans Other operating revenues	\$ 90,250,294 11,436,826 2,476,261 1,191,664 44,502,887 73,073 578,333
Total operating revenues	150,509,338
EXPENSES Operating Expenses Salaries and benefits Supplies and materials Services Scholarships and fellowships Utilities Depreciation Total operating expenses Operating loss	233,428,363 20,843,124 53,993,109 32,314,297 9,079,749 15,422,308 365,080,950 (214,571,612)
NONOPERATING REVENUES (EXPENSES)  State appropriations Noncapital grants - student financial aid Noncapital gifts Investment gain Interest and fees on debt Other nonoperating expenses Net nonoperating revenues Loss before other revenues	154,110,667 66,092,638 6,894,486 12,347,928 (6,454,746) (1,657,525) 231,333,448 16,761,836
Capital Appropriations Capital grants Capital gifts Additions to permanent endowments Increase in net position	714,900 7,714,970 19,200 4,201,840 29,412,746
NET POSITION  Net position-beginning of the year  Net position-end of the year	523,061,851 \$ 552,474,597

### The University of North Carolina at Greensboro (Excluding Foundations) STATEMENT OF CURRENT FUNDS REVENUES AND EXPENDITURES AS A PERCENTAGE OF EDUCATIONAL AND GENERAL **CASH BASIS**

Years Ended June 30, 2009 - 2013

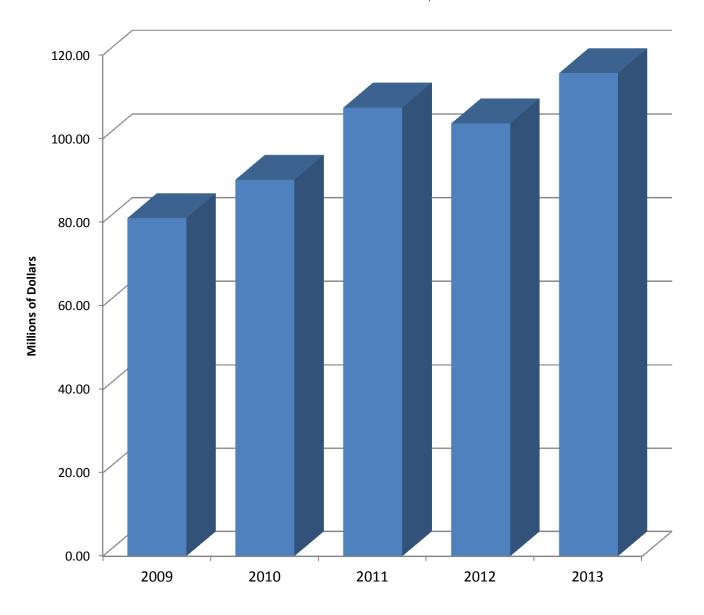
Educational and General   Educational and General activities   Educational and General   Educational and Gen		2009		2010		2011		2012		2013	
Tultion and Fees   \$ 74,765.107   24.12   \$ 78,727.667   22.16   \$ 92,638,483   26.27   \$ 99,210,319   30.11   \$ 111,216.209   32.32   \$ 314,467.000   \$ 314,467   513,947,914   42.92   \$ 30.97   \$ 99,210,319   30.11   \$ 111,216.209   32.32   \$ 314,467.000   \$ 32.32   \$ 314,467.000   \$ 32.32   \$ 314,467.000   \$ 32.32   \$ 314,467.000   \$ 32.32   \$ 314,467.000   \$ 32.32   \$	REVENUES:	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
State Appropriations   138,168,464   44.57   153,304,791   45.29   153,316,851   43.64   150,359,030   45.63   154,110,667   44.78   150,100   150,000   1	Educational and General										
State Aid   Scale Aid   Scal	Tuition and Fees	\$ 74,765,107	24.12	\$ 78,727,667	23.16	\$ 92,638,493	26.27	\$ 99,210,319	30.11	\$ 111,216,209	32.32
Contracts and Grants	State Appropriations	138,168,464	44.57	153,904,791	45.29	153,918,851	43.64	150,359,030	45.63	154,110,667	44.78
Private Gifts, Grants and Contracts	State Aid	8,021,211	2.59	10,416,637	3.07	9,243,555	2.62	0	0.00	0	0.00
Endowment Income	Contracts and Grants	61,548,306	19.85	78,523,243	23.10	79,937,902	22.66	62,907,492	19.09	60,416,243	17.56
Endowment Income	Private Gifts, Grants and Contracts	15,707,863	5.07	7,701,817	2.27	7,807,314	2.21	8,559,777	2.60	9,275,352	2.70
Sales and Services of Educational and   Sase and Services of Educational and Ceneral activities   Sase and Services of Educational and Ceneral activities   Sase and Services of Educational and Ceneral   Sase and Services and Other   Sase and Services	Endowment Income	858,012	0.28	690,505	0.20	650,194	0.18		0.13		0.37
Investment Income	Sales and Services of Educational and										
Chine   Sources   150,356   0.05   122,570   0.04   167,288   0.05   205,320   0.06   118,763   0.03   0.	General activities	8,356,810	2.70	8,734,346	2.57	7,638,383	2.17	7,325,105	2.22	7,349,724	2.14
Chine Sources   150,356   0.05   122,570   0.04   167,288   0.05   205,320   0.06   118,763   0.03	Investment Income	2,422,146	0.78	1,035,091	0.30	694,477	0.20	514,906	0.16	337,622	0.10
Total Educational and General   309,988,275   100.00   339,856,667   100.00   352,696,457   100.00   329,505,760   100.00   344,087,535   100.00   344,047,576,586   100.00   344,047,576,586   100.00   344,047,576,586   100.00   346,047,576	Other Sources		0.05		0.04		0.05		0.06		0.03
Sales and Services and Other         40,042,258   4,497,723   46,037,637   43,899,281   59,199,170   19,100   18,207,726   19,168,148   19,100   18,207,726   19,168,148   19,100	Total Educational and General										
Sales and Services and Other         40,042,258   4,497,723   46,037,637   43,899,281   59,199,170   19,100   18,207,726   19,168,148   19,100   18,207,726   19,168,148   19,100	Aug Wang Entanglish										
Student Fees   14,822,511   15,930,119   16,958,090   18,207,726   19,188,148   197,419   10,000   14,000   10,000   1		40.040.050		40 407 700		40 007 007		40,000,004		E0 400 470	
Investment Income											
Total Auxiliary Enterprises											
TOTAL REVENUES 366,265,273 398,922,611 416,074,857 391,910,560 413,652,272  EXPENDITURES AND MANDATORY TRANSFERS:  Educational and General:  Instruction 124,363,387 40.85 131,551,050 39.71 140,094,687 40.72 129,923,784 39.20 132,396,821 39.39 Research 19,672,559 6.46 21,458,770 6.48 22,985,242 6.68 21,147,127 6.38 18,783,705 5.59 Public Service 16,519,176 5.43 11,902,359 3.59 10,378,450 3.02 10,547,012 3.18 9,942,570 2.96 Libraries 84,96,577 2.79 13,628,225 4.11 12,294,150 3.57 11,059,454 3.34 11,047,557 3.29 Other Academic Support 27,064,693 8.89 29,689,875 8.96 30,978,051 9.00 33,424,568 10.09 35,646,099 10.61 Student Services 14,419,081 4.74 14,575,619 4.0 14,578,558 4.24 15,523,212 4.68 17,361,570 5.17 Institutional Support 33,766,245 11.75 36,835,543 11.12 36,711,798 10.67 34,688,297 10.47 28,996,394 8.63 Operations and Maintenance of Plant 23,411,083 7.69 23,730,460 7.16 23,957,800 6.96 24,650,422 7.44 27,802,674 8.63 Mandatory Transfers 3,801,671 1.25 3,334,939 1.01 3,173,309 0.92 3,168,921 0.96 3,110,651 0.93 Total Educational and General 304,462,045 100.00 331,244,414 100.00 344,044,075 100.00 331,409,779 100.00 336,073,347 100.00 Auxiliary Enterprises and Int Service 45,21,031 6,376,270 6,537,282 8,271,243 12,345,575 510,484 510,485,575 510,484 510,485,575 510											
EXPENDITURES AND MANDATORY TRANSFERS:  Educational and General:  Instruction Research 19,672,559 Research 19,672,559 Research 10,519,776 10,547,012 10,1902,359 10,378,450 10,547,012 10,547,012 11,471,127 13,18 11,047,567 10,547,012 13,18 19,42,570 10,547,012 13,18 19,42,570 10,547,012 13,18 19,42,570 10,547,012 13,18 19,42,570 10,547,012 13,18 19,42,570 10,547,012 13,18 19,42,570 10,547,012 13,18 19,42,570 10,547,012 13,18 19,42,570 10,547,012 13,18 19,42,570 10,547,012 13,18 19,42,570 10,547,012 13,18 11,047,567 13,29 10,547,012 13,18 11,047,567 13,29 10,547,012 13,18 11,047,567 13,29 10,547,012 13,18 11,047,567 13,29 10,547,012 13,18 11,047,567 13,29 10,547,012 13,18 11,047,567 13,29 10,547,012 13,18 11,047,567 13,29 10,547,012 13,18 11,047,567 13,29 10,547,012 13,18 11,047,567 13,29 10,547,012 13,18 13,454,588 10,09 13,42,588 10,09 13,42,588 10,09 13,544,688 10,09 13,544,688 10,09 13,544,688 10,09 13,544,688 10,09 13,544,688 10,09 13,544,688 17,361,570 5,17 18,181tutional Support 14,419,081 14,419,081 14,419,081 14,47 14,575,619 14,40 14,578,558 14,24 15,523,212 14,68 17,361,570 5,17 18,181tutional Support 14,419,081 14,419	l otal Auxiliary Enterprises	56,266,998		59,065,944		63,378,400		62,404,800		69,564,737	
Educational and General: Instruction 124,363,387 40.85 131,551,050 39.71 140,094,687 40.72 129,923,784 39.20 132,396,821 39.39 Research 19,672,559 6.46 21,458,770 6.48 22,985,242 6.68 21,147,127 6.38 18,783,705 5.59 Public Service 16,519,176 5.43 11,902,359 3.59 10,378,450 3.02 10,547,012 3.18 9,942,570 2.96 Libraries 8,496,577 2.79 13,628,225 4.11 12,294,150 3.57 11,059,454 3.34 11,047,567 3.29 Other Academic Support 27,064,693 8.89 29,689,875 8.96 30,978,051 9.00 33,424,568 10.09 35,646,099 10.61 Student Services 14,419,081 4.74 14,575,619 4.40 14,578,558 4.24 15,523,212 4.68 17,361,570 5.17 Institutional Support 35,766,245 11.75 36,835,543 11.12 36,711,798 10.67 34,688,297 10.47 28,996,394 8.63 Operations and Maintenance of Plant 23,411,083 7.69 23,730,460 7.16 23,957,800 6.96 24,650,422 7.44 27,802,674 8.27 Student Financial Aid 30,947,573 10.16 44,538,120 13.45 48,892,030 14.21 47,276,982 14.27 50,985,296 15.16 Mandatory Transfers 3,801,671 1.25 3334,393 10.1 3,173,309 0.92 3,168,921 9.06 3,110,651 0.93 Total Educational and General 304,462,045 100.00 331,244,414 100.00 344,044,075 100.00 331,409,779 100.00 336,073,347 100.00  Auxiliary Enterprises and Int Service:  Expenditures 42,291,363 44,358,057 44,312,765 47,848,444 48,707,804 Mandatory Transfers for Debt Service 42,291,363 44,358,057 50,850,047 56,119,687 56,119,687 61,053,379  TOTAL EXPENDITURES 351,274,439 381,978,741 394,894,122 387,529,466 397,126,726	TOTAL REVENUES	366,265,273		398,922,611		416,074,857		391,910,560		413,652,272	
Instruction   124,363,387   40.85   131,551,050   39.71   140,094,687   40.72   129,923,784   39.20   132,396,821   39.39   Research   19,672,559   6.46   21,458,770   6.48   22,985,242   6.68   21,147,127   6.38   18,783,705   5.59     Public Service   16,519,176   5.43   11,902,359   3.59   10,378,450   3.02   10,547,012   3.18   9,942,570   2.96     Libraries   8,496,577   2.79   13,628,225   4.11   12,294,150   3.57   11,059,454   3.34   11,047,567   3.29     Other Academic Support   27,064,693   8.89   29,689,875   8.96   30,978,051   9.00   33,424,568   10.09   35,646,099   10.61     Student Services   14,419,081   4.74   14,575,619   4.40   14,578,558   4.24   15,523,212   4.68   17,361,570   5.17     Institutional Support   35,766,245   11.75   36,835,543   11.12   36,711,798   10.67   34,688,297   10.47   28,996,394   8.63     Operations and Maintenance of Plant   23,411,083   7.69   23,730,460   7.16   23,957,800   6.96   24,650,422   7.44   27,802,674   8.27     Student Financial Aid   30,947,573   10.16   44,583,120   13.45   48,892,030   14.21   47,276,982   14.27   5,985,296   15.16     Mandatory Transfers   3,801,671   1.25   3,334,393   1.01   3,173,309   0.92   3,168,921   0.96   3,110,651   0.93	EXPENDITURES AND MANDATORY TRANSFERS:										
Research         19,672,559         6.46         21,458,770         6.48         22,985,242         6.68         21,147,127         6.38         18,783,705         5.59           Public Service         16,519,176         5.43         11,902,359         3.59         10,378,450         3.02         10,547,012         3.18         9,942,570         2.96           Libraries         8,496,577         2.79         13,628,225         4.11         11,292,4150         3.57         11,059,454         3.34         11,047,567         3.29           Other Academic Support         27,064,693         8.89         29,689,875         8.96         30,978,051         9.00         33,424,568         10.09         35,646,099         10.61           Student Services         14,419,081         4.74         14,575,619         4.40         14,578,558         4.24         15,523,212         4.68         17,361,570         5.17           Institutional Support         35,766,245         11.75         36,835,543         11.12         36,711,798         10.67         34,688,297         10.47         28,996,394         8.63           Operations and Maintenance of Plant         23,411,083         7.69         23,730,460         7.16         23,957,800         6.96         24,	Educational and General:										
Research         19,672,559         6.46         21,458,770         6.48         22,985,242         6.68         21,147,127         6.38         18,783,705         5.59           Public Service         16,519,176         5.43         11,902,359         3.59         10,378,450         3.02         10,547,012         3.18         9,942,570         2.96           Libraries         8,496,577         2.79         13,628,225         4.11         11,292,4150         3.57         11,059,454         3.34         11,047,567         3.29           Other Academic Support         27,064,693         8.89         29,689,875         8.96         30,978,051         9.00         33,424,568         10.09         35,646,099         10.61           Student Services         14,419,081         4.74         14,575,619         4.40         14,578,558         4.24         15,523,212         4.68         17,361,570         5.17           Institutional Support         35,766,245         11.75         36,835,543         11.12         36,711,798         10.67         34,688,297         10.47         28,996,394         8.63           Operations and Maintenance of Plant         23,411,083         7.69         23,730,460         7.16         23,957,800         6.96         24,	Instruction	124.363.387	40.85	131.551.050	39.71	140.094.687	40.72	129.923.784	39.20	132.396.821	39.39
Libraries 8,496,577 2.79 13,628,225 4.11 12,294,150 3.57 11,055,454 3.34 11,047,567 3.29 Other Academic Support 27,064,693 8.89 29,689,875 8.96 30,978,051 9.00 33,424,568 10.09 35,646,099 10.61 Student Services 14,419,081 4.74 14,575,619 4.40 14,578,558 4.24 15,523,212 4.68 17,361,570 5.17 Institutional Support 35,766,245 11.75 36,835,543 11.12 36,711,798 10.67 34,688,297 10.47 28,996,394 8.63 Operations and Maintenance of Plant 23,411,083 7.69 23,730,460 7.16 23,957,800 6.96 24,650,422 7.44 27,802,674 8.27 Student Financial Aid 30,947,573 10.16 44,538,120 13.45 48,892,030 14.21 47,276,982 14.27 50,985,296 15.16 Mandatory Transfers 3,801,671 1.25 3,334,393 1.01 3,173,309 0.92 3,168,921 0.96 3,110,651 0.93 Total Educational and General 304,462,045 100.00 331,244,414 100.00 344,044,075 100.00 331,409,779 100.00 336,073,347 100.00 Axiiliary Enterprises and Int Service:  Expenditures 42,291,363 44,358,057 44,312,765 47,848,444 48,707,804 Mandatory Transfers for Debt Service 4,521,031 6,376,270 6,537,282 8,271,243 12,345,575 Total Auxiliary Enterprises and Int Service: 46,812,394 50,734,327 50,850,047 56,119,687 61,053,379	Research	19,672,559	6.46	21,458,770	6.48	22,985,242	6.68	21,147,127	6.38		5.59
Libraries 8,496,577 2.79 13,628,225 4.11 12,294,150 3.57 11,059,454 3.34 11,047,567 3.29 Other Academic Support 27,064,693 8.89 29,689,875 8.96 30,978,051 9.00 33,424,568 10.09 35,646,099 10.61 Student Services 14,419,081 4.74 14,575,619 4.40 14,578,558 4.24 15,523,212 4.68 17,361,570 5.17 Institutional Support 35,766,245 11.75 36,835,543 11.12 36,711,798 10.67 34,688,297 10.47 28,996,394 8.63 Operations and Maintenance of Plant 23,411,083 7.69 23,730,460 7.16 23,957,800 6.96 24,650,422 7.44 27,802,674 8.27 Student Financial Aid 30,947,573 10.16 44,538,120 13.45 48,892,030 14.21 47,276,982 14.27 50,985,296 15.16 Mandatory Transfers 3,801,671 1.25 3,334,393 1.01 3,173,309 0.92 3,168,921 0.96 3,110,651 0.93 Total Educational and General 304,462,045 100.00 331,244,414 100.00 344,044,075 100.00 331,409,779 100.00 336,073,347 100.00 Axiiliary Enterprises and Int Service:  Expenditures 42,291,363 44,358,057 44,312,765 47,848,444 48,707,804 Mandatory Transfers for Debt Service 4,521,031 6,376,270 6,537,282 8,271,243 12,345,575 Total Auxiliary Enterprises and Int Service: 46,812,394 50,734,327 50,850,047 56,119,687 61,053,379	Public Service	16.519.176	5.43	11.902.359	3.59	10.378.450	3.02	10.547.012	3.18	9.942.570	2.96
Other Academic Support         27,064,693         8.89         29,689,875         8.96         30,978,051         9.00         33,424,568         10.09         35,646,099         10.61           Student Services         14,419,081         4.74         14,575,619         4.40         14,578,558         4.24         15,523,212         4.68         17,361,570         5.17           Institutional Support         35,766,245         11.75         36,835,543         11.12         36,711,798         10.67         34,688,297         10.47         28,996,394         8.63           Operations and Maintenance of Plant         23,411,083         7.69         23,730,460         7.16         23,957,800         6.96         24,660,422         7.44         27,802,674         8.27           Student Financial Aid         30,947,573         10.16         44,538,120         13.45         48,892,030         14.21         47,276,982         14.27         50,985,296         15.16           Mandatory Transfers         3,801,671         1.25         3,334,393         1.01         3,173,309         0.92         3,168,921         0.96         3,110,651         0.93           Auxiliary Enterprises and Int Service         42,291,363         44,358,057         44,312,765         47,848,444	Libraries	8,496,577	2.79	13,628,225	4.11	12,294,150	3.57	11,059,454	3.34	11,047,567	3.29
Student Services         14,419,081         4.74         14,575,619         4.40         14,578,558         4.24         15,523,212         4.68         17,361,570         5.17           Institutional Support         35,766,245         11.75         36,835,543         11.12         36,711,798         10.67         34,688,297         10.47         28,996,394         8.63           Operations and Maintenance of Plant         23,411,083         7.69         23,730,460         7.16         23,957,800         6.96         24,650,422         7.44         27,802,674         8.27           Student Financial Aid         30,947,573         10.16         44,538,120         13.45         48,892,030         14.21         47,276,982         14.27         50,985,296         15.16           Mandatory Transfers         3,801,671         1.25         3,334,393         1.01         3,173,309         0.92         3,168,921         0.96         3,110,651         0.93           Auxiliary Enterprises and Int Service:           Expenditures         42,291,363         44,358,057         44,312,765         47,848,444         48,707,804           Mandatory Transfers for Debt Service         4,521,031         6,376,270         6,537,282         8,271,243         12,345,575	Other Academic Support			29,689,875			9.00		10.09		10.61
Institutional Support   35,766,245   11.75   36,835,543   11.12   36,711,798   10.67   34,688,297   10.47   28,996,394   8.63			4.74	14,575,619	4.40	14,578,558	4.24		4.68		5.17
Student Financial Aid         30,947,573         10.16         44,538,120         13.45         48,892,030         14.21         47,276,982         14.27         50,985,296         15.16           Mandatory Transfers         3,801,671         1.25         3,334,393         1.01         3,173,309         0.92         3,168,921         0.96         3,110,651         0.93           Auxiliary Enterprises and Int Service:         Expenditures         42,291,363         44,358,057         44,312,765         47,848,444         48,707,804           Mandatory Transfers for Debt Service         4,521,031         6,376,270         6,537,282         8,271,243         12,345,575           Total Auxiliary Enterprises and Int Service         46,812,394         50,734,327         50,850,047         56,119,687         61,053,379           TOTAL EXPENDITURES         351,274,439         381,978,741         394,894,122         387,529,466         397,126,726	Institutional Support	35,766,245	11.75	36,835,543	11.12	36,711,798	10.67	34,688,297	10.47	28,996,394	8.63
Mandatory Transfers         3,801,671         1.25         3,334,393         1.01         3,173,309         0.92         3,168,921         0.96         3,110,651         0.93           Total Educational and General         304,462,045         100.00         331,244,414         100.00         344,044,075         100.00         331,409,779         100.00         336,073,347         100.00           Auxiliary Enterprises and Int Service:           Expenditures         42,291,363         44,358,057         44,312,765         47,848,444         48,707,804           Mandatory Transfers for Debt Service         4,521,031         6,376,270         6,537,282         8,271,243         12,345,575           Total Auxiliary Enterprises and Int Service         46,812,394         50,734,327         50,850,047         56,119,687         61,053,379           TOTAL EXPENDITURES         351,274,439         381,978,741         394,894,122         387,529,466         397,126,726	Operations and Maintenance of Plant	23,411,083	7.69	23,730,460	7.16	23,957,800	6.96	24,650,422	7.44	27,802,674	8.27
Mandatory Transfers         3,801,671         1.25         3,334,393         1.01         3,173,309         0.92         3,168,921         0.96         3,110,651         0.93           Total Educational and General         304,462,045         100.00         331,244,414         100.00         344,044,075         100.00         331,409,779         100.00         336,073,347         100.00           Auxiliary Enterprises and Int Service:           Expenditures         42,291,363         44,358,057         44,312,765         47,848,444         48,707,804           Mandatory Transfers for Debt Service         4,521,031         6,376,270         6,537,282         8,271,243         12,345,575           Total Auxiliary Enterprises and Int Service         46,812,394         50,734,327         50,850,047         56,119,687         61,053,379           TOTAL EXPENDITURES         351,274,439         381,978,741         394,894,122         387,529,466         397,126,726	Student Financial Aid	30,947,573	10.16	44,538,120	13.45	48,892,030	14.21	47,276,982	14.27	50,985,296	15.16
Total Educational and General         304,462,045         100.00         331,244,414         100.00         344,044,075         100.00         331,409,779         100.00         336,073,347         100.00           Auxiliary Enterprises and Int Service:           Expenditures         42,291,363         44,358,057         44,312,765         47,848,444         48,707,804           Mandatory Transfers for Debt Service         4,521,031         6,376,270         6,537,282         8,271,243         12,345,575           Total Auxiliary Enterprises and Int Service         46,812,394         50,734,327         50,850,047         56,119,687         61,053,379           TOTAL EXPENDITURES         351,274,439         381,978,741         394,894,122         387,529,466         397,126,726	Mandatory Transfers		1.25		1.01	3,173,309			0.96		0.93
Expenditures       42,291,363       44,358,057       44,312,765       47,848,444       48,707,804         Mandatory Transfers for Debt Service       4,521,031       6,376,270       6,537,282       8,271,243       12,345,575         Total Auxiliary Enterprises and Int Service       46,812,394       50,734,327       50,850,047       56,119,687       61,053,379         TOTAL EXPENDITURES       351,274,439       381,978,741       394,894,122       387,529,466       397,126,726	Total Educational and General	304,462,045	100.00	331,244,414	100.00	344,044,075	100.00	331,409,779	100.00	336,073,347	100.00
Expenditures       42,291,363       44,358,057       44,312,765       47,848,444       48,707,804         Mandatory Transfers for Debt Service       4,521,031       6,376,270       6,537,282       8,271,243       12,345,575         Total Auxiliary Enterprises and Int Service       46,812,394       50,734,327       50,850,047       56,119,687       61,053,379         TOTAL EXPENDITURES       351,274,439       381,978,741       394,894,122       387,529,466       397,126,726	Auxiliary Enterprises and Int Service:										
Mandatory Transfers for Debt Service         4,521,031         6,376,270         6,537,282         8,271,243         12,345,575           Total Auxiliary Enterprises and Int Service         46,812,394         50,734,327         50,850,047         56,119,687         61,053,379           TOTAL EXPENDITURES         351,274,439         381,978,741         394,894,122         387,529,466         397,126,726	•	42 291 363		44 358 057		44 312 765		47 848 444		48 707 804	
Total Auxiliary Enterprises and Int Service         46,812,394         50,734,327         50,850,047         56,119,687         61,053,379           TOTAL EXPENDITURES         351,274,439         381,978,741         394,894,122         387,529,466         397,126,726											
TOTAL EXPENDITURES 351,274,439 381,978,741 394,894,122 387,529,466 <b>397,126,726</b>											
	•										
REVENUES OVER/(UNDER) EXPENDITURES         \$ 14,990,834         \$ 16,943,870         \$ 21,180,735         \$ 4,381,094         \$ 16,525,546	TOTAL EXPENDITURES	351,274,439		381,978,741		394,894,122		387,529,466		397,126,726	
	REVENUES OVER/(UNDER) EXPENDITURES	\$ 14,990,834		\$ 16,943,870		\$ 21,180,735		\$ 4,381,094		\$ 16,525,546	

### **CURRENT UNRESTRICTED and RESTRICTED FUND BALANCES**



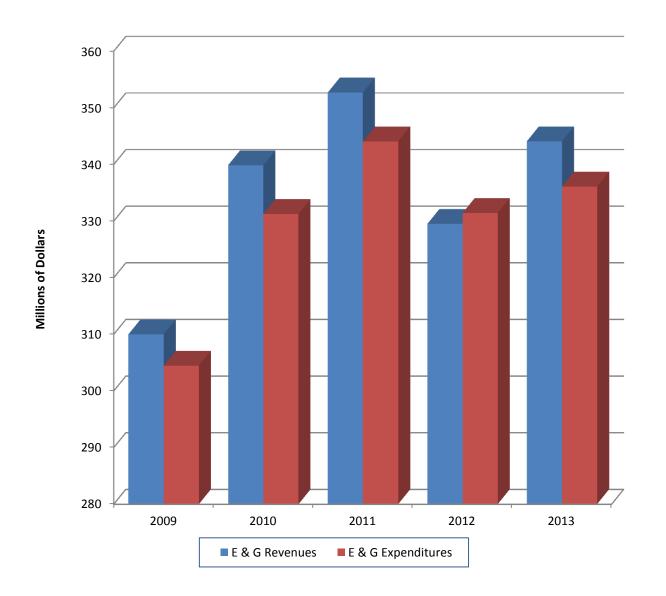
	Current	Current	
Year	Unrestricted	Restricted	Total
2009	\$ 58,761,311	\$ 19,122,917	\$ 77,884,228
2010	\$ 55,468,774	\$ 19,880,974	\$ 75,349,748
2011	\$ 59,683,527	\$ 25,082,874	\$ 84,766,401
2012	\$ 60,898,307	\$ 25,722,483	\$ 86,620,790
2013	\$ 68,935,997	\$ 26,583,130	\$ 95,519,127

### **ENDOWMENT ASSETS AT MARKET VALUE**



Year	Market Value		
2009	\$ 81,031,785		
2010	\$ 90,215,415		
2011	\$ 107,460,189		
2012	\$ 103,702,923		
2013	\$ 115,705,440		

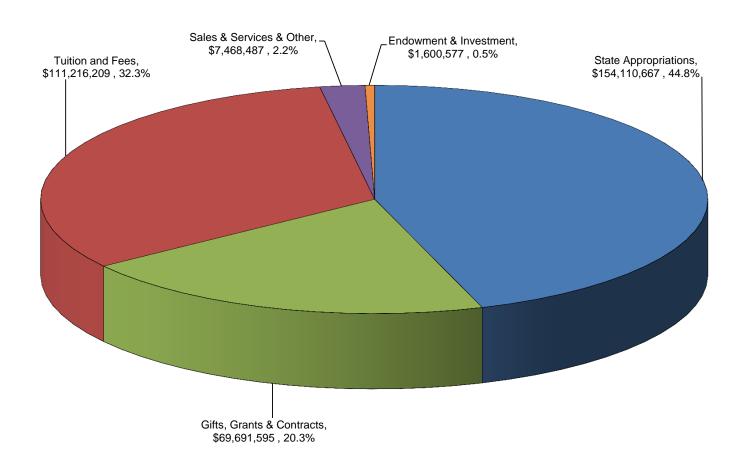
## EDUCATIONAL & GENERAL REVENUES and EXPENDITURES CASH BASIS



	E&G	E&G
Year	Revenues	Expenditures
2009	\$ 309,998,275	\$ 304,462,045
2010	\$ 339,856,667	\$ 331,244,414
2011	\$ 352,696,457	\$ 344,044,075
2012	\$ 329,505,760	\$ 331,409,779
2013	\$ 344,087,535	\$ 336,073,347

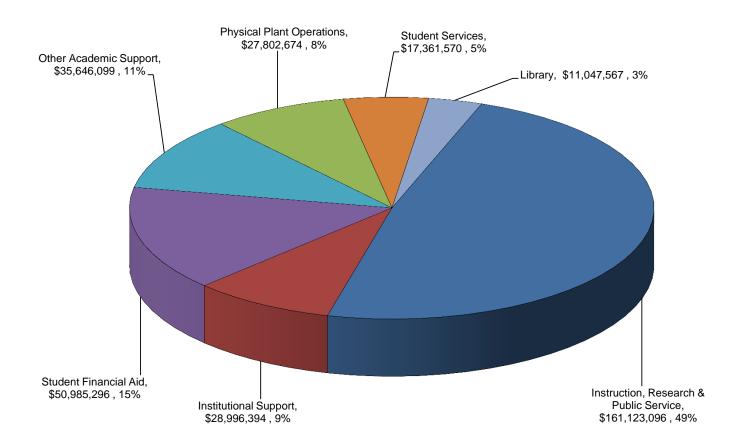
## EDUCATIONAL and GENERAL REVENUES CASH BASIS

Year Ended June 30, 2013



## EDUCATIONAL & GENERAL EXPENDITURES CASH BASIS

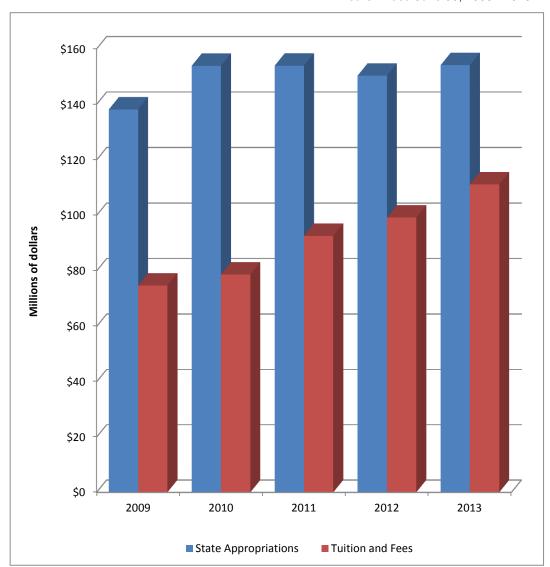
Year Ended June 30, 2013



Note: Mandatory transfers are excluded

## STATE APPROPRIATIONS and TUITION & FEES CASH BASIS

Years Ended June 30, 2009 - 2013

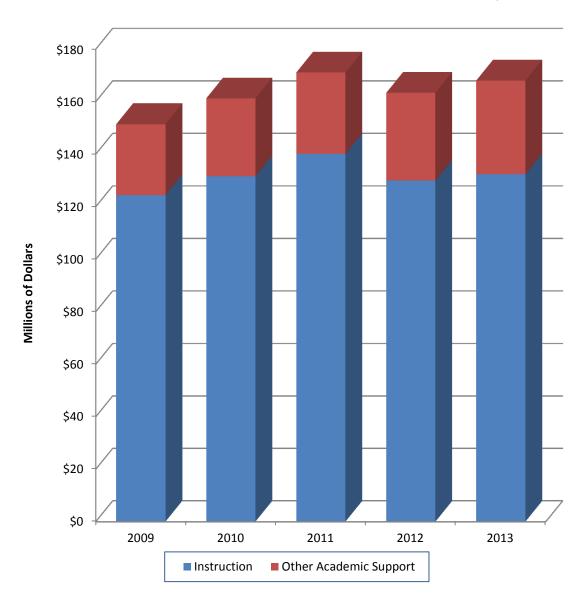


	State	Tuition and	
Year	<b>Appropriations</b>	Fees	Total
2009	138,168,464	74,765,107	212,933,571
2010	153,904,791	78,727,667	232,632,458
2011	153,918,851	92,638,493	246,557,344
2012	150,359,030	99,210,319	249,569,349
2013	154,110,667	111,216,209	265,326,876

Note: Auxiliary Enterprises student fees are excluded.

## INSTRUCTION & OTHER ACADEMIC SUPPORT EXPENDITURES CASH BASIS

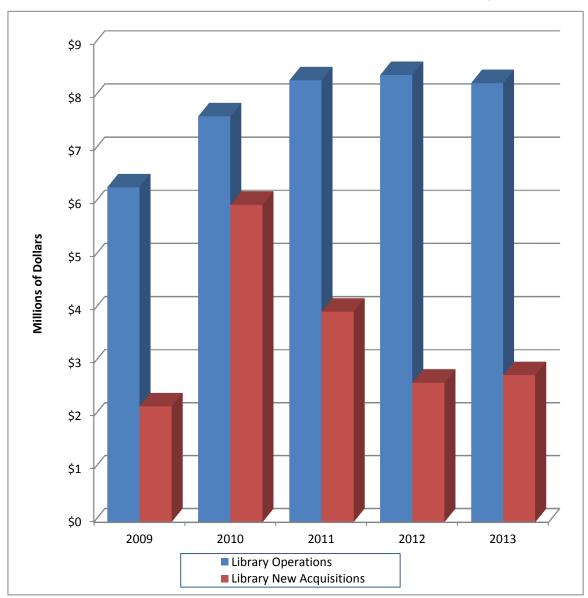
Years Ended June 30, 2009 - 2013



Year	Instruction	Other Academic Support	Total
2009	\$ 124,363,387	\$27,064,693	\$ 151,428,080
2010	\$ 131,551,050	\$29,689,875	\$ 161,240,925
2011	\$ 140,094,687	\$30,978,051	\$ 171,072,738
2012	\$ 129,923,784	\$33,424,568	\$ 163,348,352
2013	\$ 132,396,821	\$35,646,099	\$ 168,042,920

## LIBRARY OPERATIONS and NEW ACQUISITIONS EXPENDITURES CASH BASIS

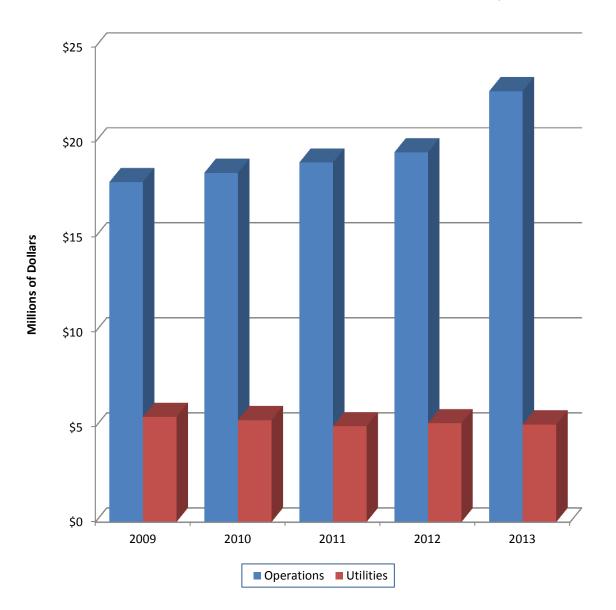
Years Ended June 30, 2009 - 2013



	Libi		
		New	
Year	Operations	Acquisitions	Total
2009	\$ 6,309,994	\$ 2,186,583	\$ 8,496,577
2010	\$ 7,646,696	\$ 5,981,529	\$13,628,225
2011	\$ 8,323,017	\$ 3,971,133	\$12,294,150
2012	\$ 8,425,436	\$ 2,634,018	\$11,059,454
2013	\$ 8,272,507	\$ 2,775,060	\$11,047,567

## UTILITIES and FACILITIES OPERATIONS EXPENDITURES CASH BASIS

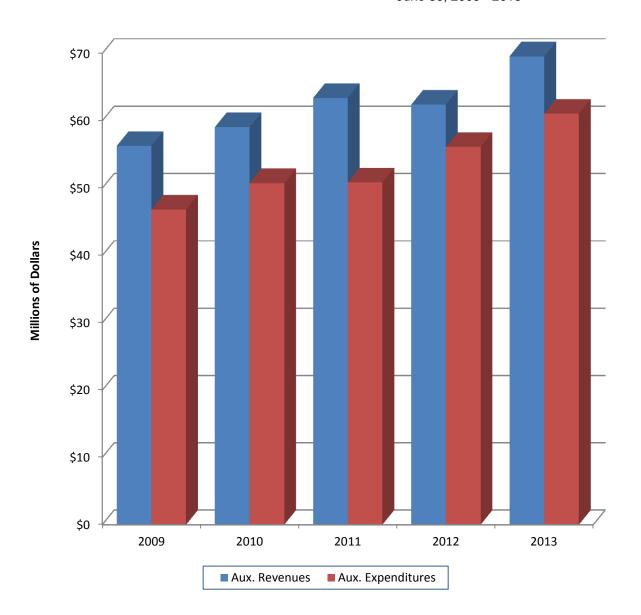
Years Ended June 30, 2009 - 2013



Year	Operations	Utilities	Total
2009	\$ 17,885,816	\$ 5,525,267	\$23,411,083
2010	\$ 18,373,529	\$ 5,356,931	\$23,730,460
2011	\$ 18,919,154	\$ 5,038,646	\$23,957,800
2012	\$ 19,453,721	\$ 5,196,701	\$24,650,422
2013	\$ 22,677,229	\$ 5,125,445	\$27,802,674

Note: Auxiliary Enterprises utilities are excluded

## AUXILIARY ENTERPRISES REVENUES and EXPENDITURES CASH BASIS



Year	Revenues	E	xpenditures
2009	\$ 56,266,998	\$	46,812,394
2010	\$ 59,065,944	\$	50,734,327
2011	\$ 63,378,400	\$	50,850,047
2012	\$ 62,404,800	\$	56,119,687
2013	\$ 69,564,737	\$	61,053,379

## BUDGETED REVENUES, APPROPRIATIONS, AND EXPENDITURES STATE OPERATING CODE 16040

Fiscal Years 2010 - 2014

	2009-2010	)	2010-2011		2011-2012	2	2012-201	3	2013-14	ļ
	Amount	%								
Revenues	\$ 85,980,047	34.6	\$ 86,943,092	33.6	\$ 89,544,622	37.3	\$ 88,379,042	36.4	\$ 90,156,569	37.8
Appropriations	162,473,965	65.4	171,957,800	66.4	150,359,032	62.7	154,110,668	63.6	148,361,000	62.2
Expenditures	\$ 248,454,012	100.0	\$ 258,900,892	100.0	\$ 239,903,654	100.0	\$ 242,489,710	100.0	\$ 238,517,569	100.0

Note: Various Carryforwards have been excluded.

## BUDGETED REVENUES BY SOURCE STATE OPERATING CODE 16040

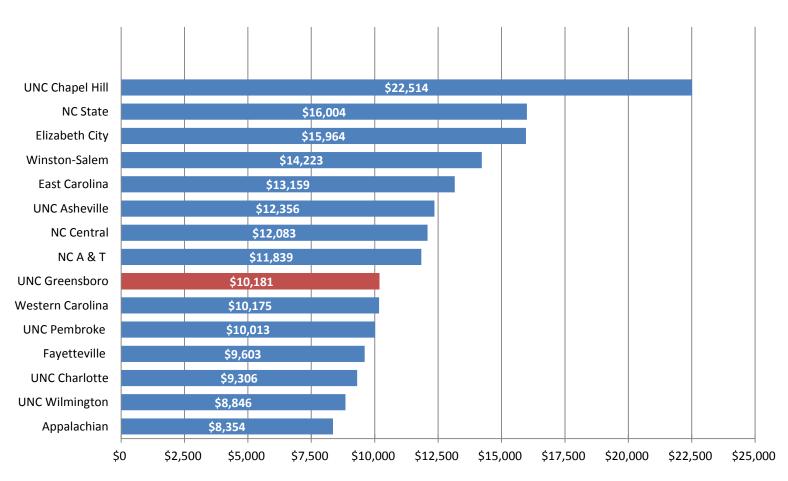
Fiscal Years 2010 - 2014

		2009-201	0	2010-201		2011-201	12	2012-13		2013-14	4
		Amount	<u>%</u>	 Amount	%	Amount	%	 Amount	<u></u> %	Amount	<u>%</u>
Regular Term Tuition	\$	56,264,647	65.4	\$ 68,030,733	78.2	74,377,364	83.2	\$ 79,785,520	90.2	\$ 82,124,162	91.1
Summer Term Tuition		4,208,712	4.9	4,208,712	4.8	4,208,712	4.7	4,208,712	4.8	4,208,712	4.7
Non-Credit Extension Instruction Fees		753,032	0.9	660,515	0.8	660,515	0.7	660,515	0.7	660,515	0.7
Utilities Revenues		2,427,745	2.8	2,436,129	2.8	2,536,129	2.8	2,536,129	2.9	2,536,129	2.8
Repairs and Alterations Revenues		235,378	0.3	235,378	0.3	235,378	0.3	235,378	0.3	235,378	0.3
Application Fees	#	805,419	0.9	905,419	1.0	917,419	1.0	0	0.0	0	0.0
Library		59,000	0.1	59,000	0.1	59,000	0.1	59,000	0.1	59,000	0.1
Education & Tech. and Special Fees	#	4,529,007	5.3	5,208,243	6.0	5,593,544	6.2	2,295	0.0	0	0.0
Federal C & G Adm Cost Allow		111,798	0.1	111,798	0.1	111,798	0.1	111,798	0.1	111,798	0.1
ARRA Fiscal Stabilization Funds		10,416,637	12.1		0.0		0.0		0.0		0.0
Other	_	6,168,672	7.2	 5,087,165	5.9	844,763	0.9	 779,695	0.9	220,875	0.2
Total	\$	85,980,047	100.0	\$ 86,943,092	100.0	\$ 89,544,622	100.0	\$ 88,379,042	100.0	\$ 90,156,569	100.0
Actual Tuition		56,203,027	99.9	69,817,522	102.6	73,952,713	99.4	79,956,614	100.2	N/A	N/A
Budgeted Tuition	\$	56,264,647	100.0	\$ 68,030,733	100.0	\$ 74,377,364	100.0	\$ 79,785,520	100.0	\$ 82,124,162	100.0
Over (Under) Realization	\$	(61,620)	(0.1)	\$ 1,786,789	2.6	\$ (424,651)	(0.6)	\$ 171,094	0.2	\$ N/A	N/A
Budgeted Enrollment FTE	_	14,912		 15,700		15,255		 15,270		15,259	
Actual Enrollment FTE	_	15,323		15,396		15,106		15,013		14,336 *	

<sup>#</sup> In Fiscal Year 2012-13, Application Fee and Education & Technology Fee budgets were moved from State Operating Code 16040 to Institutional Trust Funds.

<sup>\*</sup> The actual enrollment FTE for 2013-14 is an estimate.

# The University of North Carolina **BUDGETED APPROPRIATIONS PER IN-STATE STUDENT FTE**2013-14

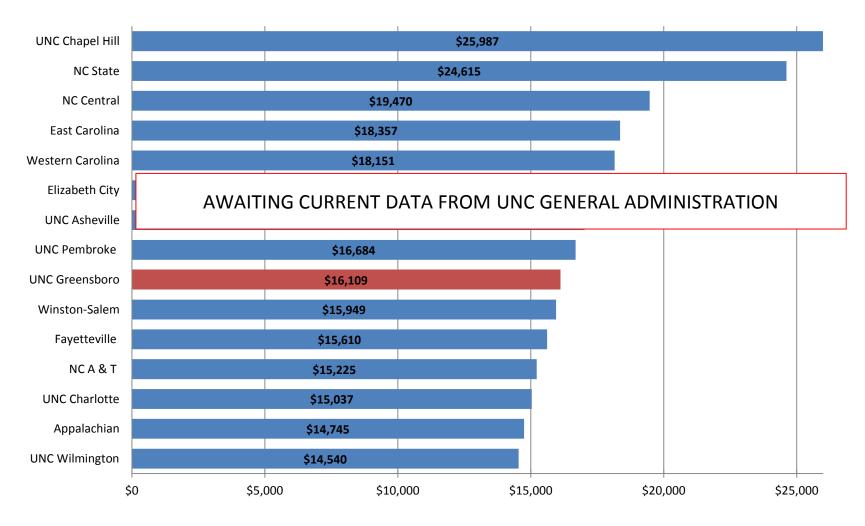


Source: UNC General Administration schedule: "Appropriations per Student (FTE), Fy 2006-07 to FY 2013-14" dated February 19, 2014.

### The University of North Carolina

### **BUDGETED EXPENDITURES PER TOTAL STUDENT FTE**

2008-09



Notes: Total budgeted expenditures per total student FTE were calculated by dividing total budgeted state expenditures by the total student FTE for each campus. Nonrecurring items are excluded from this schedule. The out-of-state Undergraduate Tuition is \$14,001 at UNC Greensboro.

The out-of-state Graduate Tuition at UNC Greensboro is \$14,170.

## The University of North Carolina at Greensboro **Base Budget, Expansion and Reductions**2012-13 through 2013-14

	R	equirements		Receipts	A	ppropriations	Positions
2012-13 Beginning Base Budget	\$	240,730,612	\$	87,187,451	\$	153,543,161	2,237.83
Continuation Budget Change							
Enrollment Growth		373,764		469,876		(96,112)	1.81
Building Reserves		290,031				290,031	3.80
Total Continuation Budget Change		663,795		469,876		193,919	5.61
Other							
Budget Reductions		(6,079,206)		-		(6,079,206)	(58.36)
Tuition Differentials		305,515		305,515		-	1.37
Campus Initiated Tuition Increase		2,627,746		2,627,746		-	1.00
Transfer Student Fees to Trust Funds		(490,019)		(490,019)		=	(6.10)
Employer Health Insurance and Retirement Increase		786,147				786,147	-
Other		(27,021)		56,000		(83,021)	
Total Other		(2,876,838)		2,499,242		(5,376,080)	(62.09)
Flexibility Changes		-		-		-	14.07
Total 2013-14 Budget	\$	238,517,569	\$	90,156,569	\$	148,361,000	2,195.42
Institutional Budgets: Benefits Financial Aid	\$	43,702,163 13,641,802					
Insurance IT Licenses & Maintenance Utilities ESCO Debt Service Chancellor's Equipment Fund Reserve for Campus Police Building Other Total Institutional Budgets:		70,986 1,213,072 8,903,204 704,467 303,284 338,975 450,000 69,327,953	(Instr	uction \$45,485; o	ther \$2	57,799)	

169,189,616

238,517,569

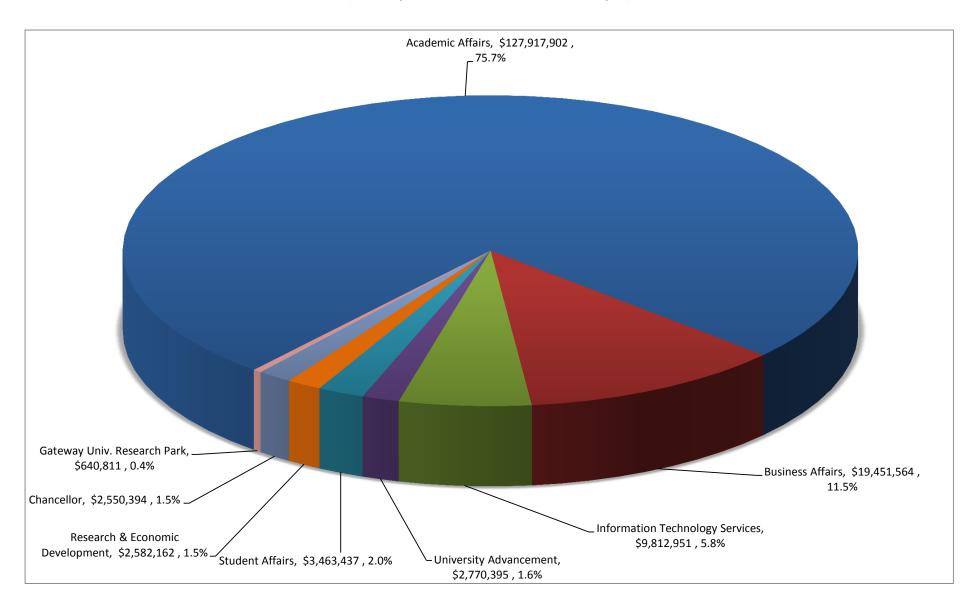
Departmental Budgets:

Total 2013-14 Budget

<sup>\*</sup> Total Positions include 3.80 FTE in Campus Police Building Reserve considered an Institutional Budget.

### STATE OPERATING BUDGET 2013-14 SUMMARY BY DIVISION

(Excluding Benefits and Other Institutional Budgets)



## STATE OPERATING BUDGET SUMMARY BY DIVISION

2013 - 2014

Division Name	EPA	SPA	Faculty	Temp Wages	Oth Personnel	Equipment	OTP less Equip	TOTAL
Academic Affairs	\$14,457,372	\$13,952,913	\$85,751,868	\$991,352	\$552	\$4,297,492	\$8,466,353	\$127,917,902
Business Affairs	2,024,055	13,896,247		44,407	3,740	410,521	3,072,594	19,451,564
Information Technology And Planning	1,392,969	6,684,986			23,183	1,201,548	510,265	9,812,951
University Advancement	1,402,716	1,147,949		48,000	9,000	5,000	157,730	2,770,395
Student Affairs	2,211,960	754,133		52,731		20,838	423,775	3,463,437
Research & Economic Development	604,573	100,651	1,383,592	2,688	1,195		489,463	2,582,162
Chancellor	1,192,230	1,050,012		310	5,652	5,500	296,690	2,550,394
Gateway University Research Park		140,678					500,133	640,811
TOTAL	\$23,285,875	\$37,727,569	\$87,135,460	\$1,139,488	\$43,322	\$5,940,899	\$13,917,003	\$169,189,616

### BUDGETED EXPENDITURES BY PURPOSE STATE OPERATING CODE 16040

Fiscal Years 2010 - 2014

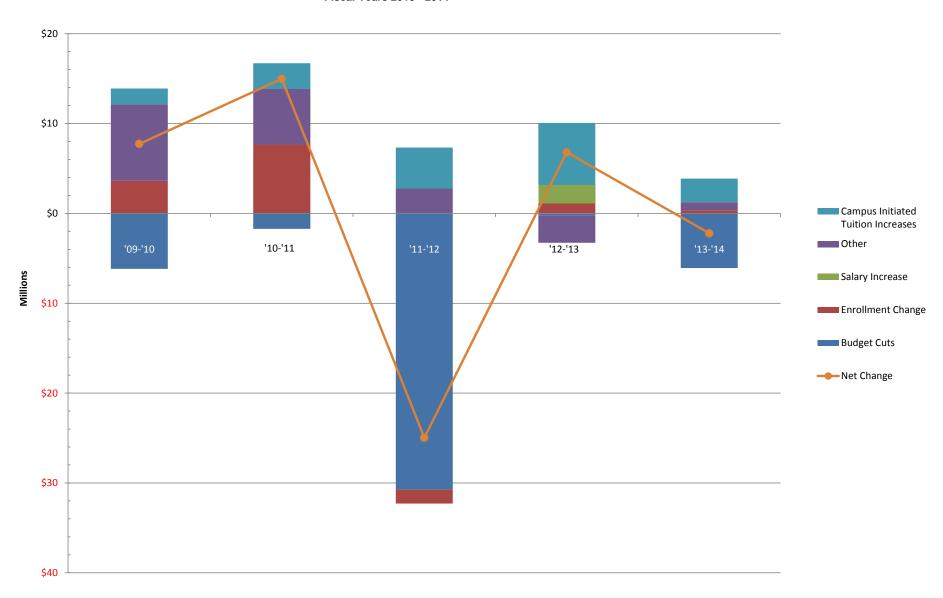
		 2009-2010		 2010-2011	<u> </u>	 2011-2012	<u> </u>	2012-201	3	2013-201	4
		 Amount	%	 Amount	%	 Amount	%	Amount	%	Amount	%
101	Regular Term Instruction	\$ 136,698,309	55.0%	\$ 142,742,054	55.1%	\$ 124,974,861	52.1%	\$ 127,412,166	52.5%	\$ 128,851,416	54.0%
102	Summer Term Instruction	4,208,712	1.7%	4,208,712	1.6%	4,208,712	1.8%	4,208,712	1.7%	4,208,712	1.8%
103	Non-Credit Extension Instruction	753,032	0.3%	660,515	0.3%	660,515	0.3%	660,515	0.3%	660,515	0.3%
151	Libraries	13,581,720	5.5%	12,942,961	5.0%	11,044,582	4.6%	11,091,061	4.6%	11,038,311	4.6%
152	General Academic Support	17,328,689	7.0%	19,279,198	7.4%	19,118,332	8.0%	16,031,879	6.6%	15,545,767	6.5%
160	Student Services	11,030,171	4.4%	11,928,331	4.6%	11,942,133	5.0%	13,385,145	5.5%	13,456,901	5.6%
170	Institutional Support	31,637,556	12.7%	30,349,183	11.7%	28,262,254	11.8%	27,055,244	11.2%	24,374,543	10.2%
180	Physical Plant Operations	25,734,302	10.4%	27,105,836	10.5%	27,387,918	11.4%	28,198,797	11.6%	26,739,602	11.2%
230	Student Financial Aid	7,481,521	3.0%	9,684,102	3.7%	12,304,347	5.1%	14,446,191	6.0%	13,641,802	5.7%
	TOTAL	\$ 248,454,012	100.0%	\$ 258,900,892	100.0%	\$ 239,903,654	100.0%	\$ 242,489,710	100.0%	\$ 238,517,569	100.0%

### BUDGETED EXPENDITURES BY MAJOR OBJECT CATEGORIES STATE OPERATING CODE 16040

Fiscal Years 2010 - 2014

				Revised Bu	dget at June 30th				Original Bud	get
	2009-201	10	2010-201	1	2011-2012	2	2012-2013		2013-2014	ļ .
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
EPA Academic Salaries	\$ 80,295,156	32.3%	\$ 96,042,927	37.2%	\$ 81,138,328	33.8%	\$ 82,403,771	33.9%	\$ 87,135,460	36.5%
EPA Regular Salaries	20,991,022	8.4%	23,298,712	9.0%	22,158,540	9.2%	23,562,196	9.7%	23,285,875	9.8%
SPA Regular Salaries	37,795,789	15.2%	40,137,984	15.5%	37,091,855	15.5%	37,020,192	15.3%	37,727,569	15.8%
Employee Benefits	32,616,107	13.1%	41,490,741	16.1%	38,279,438	16.0%	39,278,923	16.2%	43,702,163	18.3%
Other Personnel	4,195,061	1.7%	3,442,010	1.3%	4,582,034	1.9%	2,490,296	1.0%	1,182,810	0.5%
Total Personnel Compensation	\$175,893,135	70.7%	\$ 204,412,374	79.1%	\$ 183,250,195	76.4%	\$ 184,755,378	76.1%	\$ 193,033,877	80.9%
Supplies	7,904,144	3.2%	6,496,617	2.5%	5,737,275	2.4%	4,894,760	2.0%	4,494,645	1.9%
Utilities	8,110,812	3.3%	8,645,938	3.3%	7,782,191	3.2%	7,965,272	3.3%	8,904,049	3.7%
Purchased Contractual Services	3,856,574	1.6%	2,164,937	0.8%	5,051,516	2.1%	4,988,054	2.1%	1,916,988	0.8%
Purchased Services	10,698,003	4.2%	11,054,356	4.3%	8,926,871	3.7%	11,133,387	4.6%	7,282,010	3.1%
General Travel	1,455,754	0.6%	1,111,955	0.4%	1,812,200	0.8%	1,839,412	0.8%	789,435	0.3%
Other Operating	993,572	0.4%	2,612,017	1.0%	1,284,494	0.5%	1,479,801	0.6%	924,203	0.4%
Academic Services	254,114	0.1%	179,889	0.1%	193,418	0.1%	135,002	0.1%	126,839	0.1%
Library Books and Journals	6,684,983	2.7%	4,630,982	1.8%	3,198,292	1.3%	3,306,118	1.4%	3,444,754	1.4%
Property, Plant & Equipment	15,599,001	6.3%	6,511,353	2.5%	7,798,791	3.3%	5,538,238	2.3%	2,558,525	1.1%
Aids and Grants	7,164,402	2.9%	9,684,102	3.7%	12,058,485	5.0%	14,206,733	5.8%	13,641,802	5.7%
Transfers and Other	9,839,518	4.0%	1,396,372	0.5%	2,809,926	1.2%	2,247,555	0.9%	1,400,442	0.6%
Total Non-Salary	\$ 72,560,877	29.3%	\$ 54,488,518	20.9%	\$ 56,653,459	23.6%	\$ 57,734,332	23.9%	\$ 45,483,692	19.1%
	\$248,454,012	100.0%	\$ 258,900,892	100.0%	\$ 239,903,654	100.0%	\$ 242,489,710	100.0%	\$ 238,517,569	100.0%

### The University of North Carolina at Greensboro NET CHANGE IN BASE BUDGET STATE OPERATING CODE 16040 Fiscal Years 2010 - 2014



### NET CHANGE IN BASE BUDGET STATE OPERATING CODE 16040

Fiscal Years 2010 - 2014

	2010	2011	2012	2013	2014
Enrollment Change	\$ 3,622,251	\$ 7,670,707	\$ (1,552,387)	\$ 1,119,943	\$ 373,764
Salary Increases	-	-	-	2,050,919	-
Campus Initiated Tuition Increases	1,738,735	2,858,862	4,561,696	6,895,803	2,627,746
Budget Cuts	(6,166,555)	(1,726,141)	(30,747,102)	(204,676)	(6,079,206)
Other	8,537,078	6,177,275	2,772,186	(3,066,662)	864,653
Total	\$ 7,731,509	\$ 14,980,703	\$ (24,965,607)	\$ 6,795,327	\$ (2,213,043)

### The University of North Carolina at Greensboro State Operating Budget

### **BUDGETED SALARIES and FTE BY DIVISION**

2013-14

	EPA Adminis	trative	SPA *		Facult	v
Division	Budget	FTE	Budget	FTE	Budget	FTE
Academic Affairs:						
Arts & Sciences	\$ 591,419	9.5	\$ 2,667,886	65.2	\$ 33,183,299	413.9
Business & Economics	1,065,825	13.3	932,983	24.0	11,008,797	94.6
Education	626,163	11.8	659,618	16.5	8,567,176	97.7
Music Theatre Dance	366,472	5.6	805,504	19.2	7,273,337	88.4
Nursing	257,052	2.9	560,757	15.0	4,117,991	55.0
Health and Human Sciences	739,166	9.9	1,007,776	27.3	11,492,260	134.4
Graduate Studies	233,646	2.6	649,379	15.0	2,750,989	18.0
Division of Continual Learning	1,197,652	22.6	711,448	16.0	2,595,218	34.3
Provost & Other	9,379,977	143.0	5,957,562	142.6	4,762,801	58.4
Subtotal	\$ 14,457,372	221.2	\$13,952,913	340.8	\$85,751,868	994.8
Total Academic Affairs	\$ 14,457,372	221.2	\$13,952,913	340.8	\$ 85,751,868	994.8
Information Technology and Planning Total Administration & Planning	1,392,969 <b>\$ 1,392,969</b>	10.3 10.3	6,684,986 <b>\$ 6,684,986</b>	93.0 <b>93.0</b>		
University Advancement Total University Advancement	1,402,716 <b>\$ 1,402,716</b>	18.2 18.2	1,147,949 <b>\$ 1,147,949</b>	25.8 <b>25.8</b>		
Student Affairs  Total Student Affairs	2,211,960 <b>\$ 2,211,960</b>	36.6 <b>36.6</b>	754,133 <b>\$ 754,133</b>	18.5 18.5		
Business Affairs:						
Institutional Support Physical Plant Total Business Affairs	1,536,971 487,084 <b>\$ 2,024,055</b>	12.5 5.0 17.5	5,015,325 8,880,922 <b>\$13,896,247</b>	104.6 255.8 <b>360.4</b>		
Chancellor Total Chancellor	1,192,230 <b>\$ 1,192,230</b>	8.6 <b>8.6</b>	1,050,012 <b>\$ 1,050,012</b>	21.6 <b>21.6</b>		
Gateway University Research Park	\$ -	0.0	\$ 140,678	3.0		
Research & Economic Development	\$ 604,573	8.6	\$ 100,651	2.3	\$ 1,383,592	10.6
TOTAL OF ALL DIVISIONS	\$ 23,285,875	321.0	\$ 37,727,569	865.2	\$ 87,135,460	1,005.4

<sup>\*</sup> Not included in SPA Salaries is \$116,461 / 3.8 FTE in Campus Police Building Reserve considered an Institutional Budget.

### SALARY INCREASES

for Fiscal Years 2005 - 2014

		Faculty	EPA Nor	n-Faculty		SPA	
<u>Year</u>	Base	Enhance Total Bonus	Base	Bonus	Across the Board Career	Total	Bonus
2004-05 (1)	2.5+2.8	5.30	2.5+2.0		Greater of \$1,000/person or 2.50	Greater of \$1,000/person or 2.50	
2005-06 (2)	2.0+0.3	2.03	2.0+0.1	5 days bonus leave	Greater of \$825/person or 2.00	Greater of \$825/person or 2.00	5 days bonus leave
2006-07 (3)	6.0+1.3	7.30	6.0+1.3		5.50	5.50	
2007-08 (4)	4.0 + 1.4 + .6	6.00	4.00		4.00	4.00	
2008-09 (5)	3.0 + 2.0	5.00	3.00		Greater of \$1,100/person or 2.75	Greater of \$1,100/person or 2.75	
2009-10 (6)	0.00	0.00			0.00	0.00	
2010-11 (6)	0.00	0.00			0.00	0.00	
2011-12 (6)	0.00	0.00			0.00	0.00	
2012-13 (7)	1.20	1.20	1.20	5 days bonus leave	1.20	1.20	5 days bonus leave
2013-14 (8)	0.00	0.00		5 days bonus leave	0.00	0.00	5 days bonus leave

### Note: All amounts in % unless otherwise noted

<sup>(1)</sup> In 2004-05 in addition to the Legislative salary increase funds of 2.5%, Faculty increases of 2.8% and Non-Faculty EPA increases of 2.0% (totaling \$2,110,109 including benefits) were provided by a campus based tuition increase.

<sup>(2)</sup> In 2005-06 in addition to the Legislative salary increase funds of 2%, Faculty and Non-Faculty EPA increases (approximately .3% and .1% respectively) in the amount of \$316,026 including benefits were provided by a campus based tuition increase.

<sup>(3)</sup> In 2006-07 in addition to the Legislative salary increase funds of 6%, Faculty and Non-Faculty EPA increases (approximately 1.3%) in the amount of \$1,312,911 including benefits were provided by a campus based tuition increase.

<sup>(4)</sup> In 2007-08, in addition to the Legislative salary increase funds of 4%, the General Assembly also provided Faculty increases of 1.4%. A campus based tuition increase of \$560,629 including benefits (approximately .6%) also was provided.

<sup>(5)</sup> In 2008-09, a campus based tuition increase of \$683,880 provided Faculty salary increases and benefits of \$683,880 (approximately 2%).

<sup>(6)</sup> In 2009-10, 2010-11, 2011-12, and 2013-14, no Legislative salary increase funds were available.

<sup>(7)</sup> In 2012-13, the Legislature granted a 1.2% salary increase across-the-board plus 5 days of bonus leave which must be used by 6/30/2013.

<sup>(8)</sup> In 2013-14, the Legislature granted 5 days of bonus leave which must be used by 6/30/2014.

### FULL-TIME WORK FORCE BY GENDER ALL FUND SOURCES

For Years 2003, 2008, 2011, 2012 and 2013

	F	all 2003	3	F	all 2008	3	F	all 2011		F	all 2012	2	Fa	II 2013 (A)			Pei	cent Fema	ale	
Occupational Activity Group	M	F	T	M	F	T	M	F	T	M	F	T	M	F	Т	2003	2008	2011	2012	2013
Faculty																				
Instructional Faculty Tenured	198	119	317	220	135	355	252	184	436	257	184	441				37.5%	38.0%	42.2%	41.7%	
Instructional Faculty Untenured,	88	86	174	85	103	188	56	86	142	48	76	124				49.4%	54.8%	60.6%	61.3%	
On Track																				
Other Instructional Faculty, Not On Track	67	148	215	95	158	253	83	145	228	82	173	255				68.8%	62.5%	63.6%	67.8%	
Faculty Total	353	353	706	400	396	796	391	415	806	387	433	820	365	425	790	50.0%	49.7%	51.5%	52.8%	53.8%
Staff																				
EPA Staff																				
Executive/Administrative/Managerial	68	80	148	115	179	294	63	69	132	56	62	118				54.1%	60.9%	52.3%	52.5%	
Other Professional (includes librarians)	89	124	213	92	156	248	166	306	472	163	274	437				58.2%	62.9%	64.8%	62.7%	
EPA Staff Subtotal	157	204	361	207	335	542	229	375	604	219	336	555	227	369	596	56.5%	61.8%	62.1%	60.5%	61.9%
SPA Staff																				
Executive/Administrative/Managerial	3	3	6	1	1	2	0	0	0	0	0	0				50.0%	50.0%	-	-	
Other Professional (includes librarians) Non-Professional Staff	88	97	185	147	115	262	114	134	248	111	148	259				52.4%	43.9%	54.0%	57.1%	
Secretarial/Clerical	36	311	347	49	378	427	30	302	332	29	274	303				89.6%	88.5%	91.0%	90.4%	
Technical/Paraprofessional	77	109	186	54	122	176	98	136	234	94	139	233				58.6%	69.3%	58.1%	59.7%	
Skilled Crafts	91	5	96	100	6	106	94	5	99	98	4	102				5.2%	5.7%	5.1%	3.9%	
Service/Maintenance	122	88	210	150	98	248	149	88	237	150	87	237				41.9%	39.5%	37.1%	36.7%	
SPA Staff Subtotal	417	613	1,030	501	720	1,221	485	665	1,150	482	652	1,134	467	625	1,092	59.5%	59.0%	57.8%	57.5%	57.2%
Staff Total	574	817	1,391	708	1,055	1,763	714	1,040	1,754	701	988	1,689	694	994	1,688	58.7%	59.8%	59.3%	58.5%	58.9%
GRAND TOTALS	927	1,170	2,097	1,108	1,451	2,559	1,105	1,455	2,560	1,088	1,421	2,509	1,059	1,419	2,478	55.8%	56.7%	56.8%	56.6%	57.3%

M = Male

F = Female

T = Total

Source of Fall 2003, 2008, 2011 and 2012: Fact Book - EPA/SPA Staff Tables, "UNCG Full-Time by 10 Year Trend & Gender (IPEDS)" maintained by Institutional Research

Source of Fall 2013: UNCG Full-Time Work Force by SOC Job Title and Gender provided by Institutional Research

<sup>(</sup>A): For Fall 2013, required data for IPEDS reporting shifted from Occupational Activity Group classification to Standard Occupational Classification (SOC). See the following page for 2013 data with SOC job titles.

### UNCG FULL-TIME SPA WORK FORCE BY SOC JOB TITLE AND GENDER ALL FUND SOURCES

For 2013

					Percent
EPA / SPA	SOC Job Title	М	F	Т	Female
EPA Faculty	Education, Training, and Library Occupations	365	425	790	53.8%
EPA Non-Faculty	Architecture and Engineering Occupations	1	1	2	50.0%
· · · · · · · · · · · · · · · · · · ·	Arts, Design, Entertainment, Sports, and Media Occupations	25	15	40	37.5%
	Business and Financial Operations Occupations	27	51	78	65.4%
	Community and Social Service Occupations	5	9	14	64.3%
	Computer and Mathematical Occupations	11	9	20	45.0%
	Education, Training, and Library Occupations	62	141	203	69.5%
	Healthcare Practitioners and Technical Occupations	4	4	8	50.0%
	Installation, Maintenance, and Repair Occupations	1	1	2	50.0%
	Legal Occupations	1	1	2	50.0%
	Life, Physical, and Social Science Occupations	20	72	92	78.3%
	Management Occupations	63	54	117	46.2%
	Office and Administrative Support Occupations	-	1	1	100.0%
	Personal Care and Service Occupations	6	10	16	62.5%
	Protective Service Occupations	1	-	1	0.0%
EPA Non-Faculty Sub	total	227	369	596	61.9%
EPA Total		592	794	1,386	57.3%
SPA	Architecture and Engineering Occupations	10	4	14	28.6%
	Arts, Design, Entertainment, Sports, and Media Occupations	16	11	27	40.7%
	Building and Grounds Cleaning and Maintenance Occupations	89	76	165	46.1%
	Business and Financial Operations Occupations	31	104	135	77.0%
	Community and Social Service Occupations	1	3	4	75.0%
	Computer and Mathematical Occupations	101	39	140	27.9%
	Construction and Extraction Occupations	20	1	21	4.8%
	Education, Training, and Library Occupations	6	40	46	87.0%
	Food Preparation and Serving Related Occupations	15	1	16	6.3%
	Healthcare Practitioners and Technical Occupations	5	13	18	72.2%
	Healthcare Support Occupations	3	4	7	57.1%
	Installation, Maintenance, and Repair Occupations	49	17	66	25.8%
	Legal Occupations	-	2	2	100.0%
	Life, Physical, and Social Science Occupations	10	42	52	80.8%
	Management Occupations	1	1	2	50.0%
	Office and Administrative Support Occupations	33	253	286	88.5%
	Personal Care and Service Occupations	27	4	31	12.9%
	Production Occupations	9	-	9	0.0%
	Protective Service Occupations	33	8	41	19.5%
	Sales and Related Occupations	-	2	2	100.0%
	Transportation and Material Moving Occupations	8	-	8	0.0%
SPA Total		467	625	1,092	57.2%
GRAND TOTALS		1,059	1,419	2,478	57.3%
			, •	-,	21.1270

### **EXPENDITURE BUDGETS BY SOURCE and DIVISION**

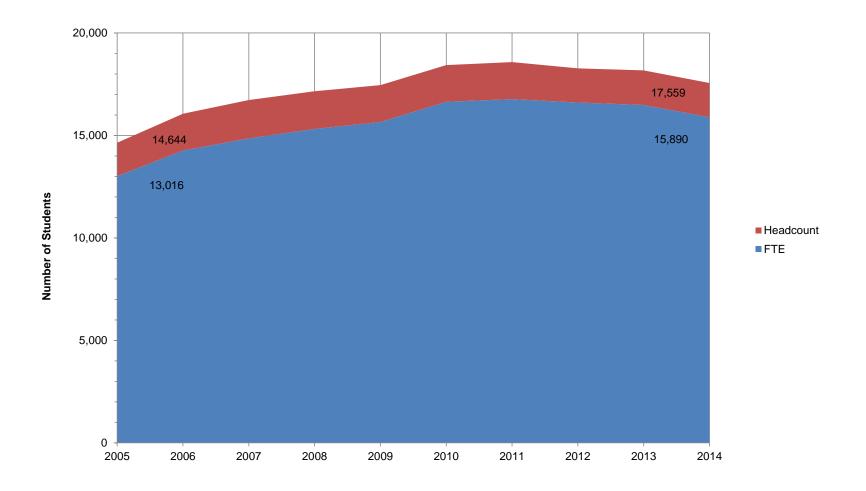
2013-2014

	Academic Affairs	Information Technology & Planning	University Advancement	Student Affairs	Business Affairs	Chancellor	GCID	Research & Economic Development	Source Total
Ctata Funda								•	
State Funds	127,917,902	9,812,951	2,770,395	3,463,437	19,451,564	2,550,394	640,811	2,582,162	169,189,616
	75.7%	5.8%	1.6%	2.0%	11.5%	1.5%	0.4%	1.5%	100.0%
Auxiliary Administration					905,317				905,317
Student Activities Fees	113,635			3,821,487	1,066,493				5,001,615
Overhead	3,449,232				253,655				3,702,887
Unrestricted Gifts and Investment Income	272,272		200,000		12,000	84,519			568,791
Division Totals	<b>\$131,753,041</b> 73.4%	<b>\$9,812,951</b> 5.5%	<b>\$2,970,395</b> 1.7%	<b>\$7,284,924</b> 4.1%	<b>\$21,689,029</b> 12.0%	<b>\$2,634,913</b> 1.5%	<b>\$640,811</b> 0.4%	<b>\$2,582,162</b> 1.4%	<b>\$179,368,226</b> 100.0%

Note: This analysis excludes Athletic Fee, Health Fee, Facility Fee and self supporting operations. Benefits, Utilities, Financial Aid, Rent, Insurance and O&M reserves are considered institutional and are also excluded.

### **ENROLLMENT STATISTICAL DATA - HEADCOUNT & FTE - FALL SEMESTERS**

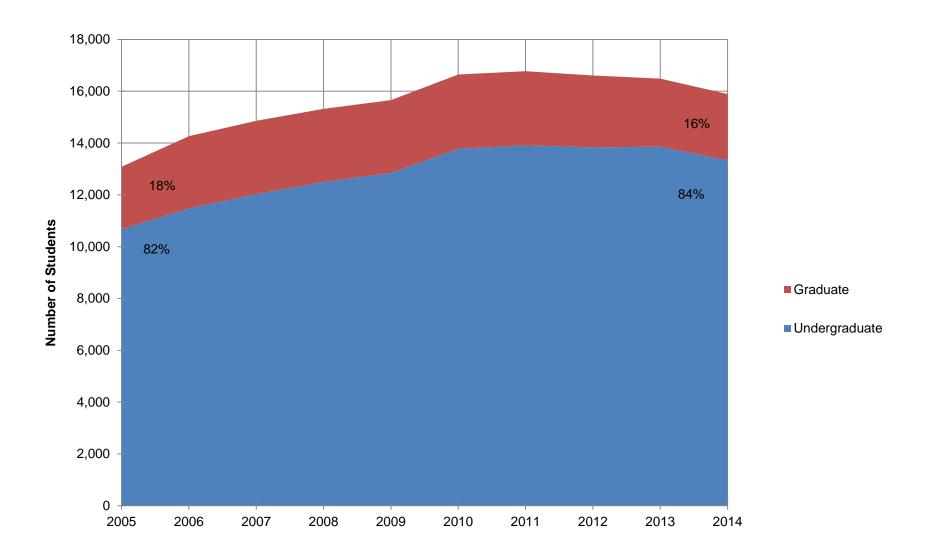
Years Ended June 30, 2005 - 2014



	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Headcount	14,644	16,060	16,728	17,157	17,456	18,433	18,579	18,274	18,175	17,559
FTE	13,016	14,264	14,857	15,319	15,655	16,645	16,773	16,608	16,486	15,890

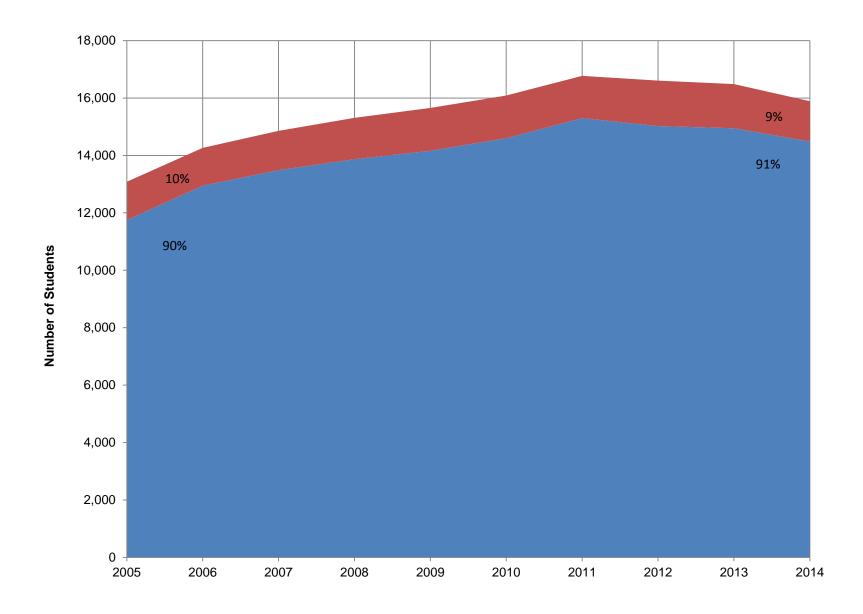
### **ENROLLMENT STATISTICAL DATA - UNDERGRADUATE & GRADUATE FTE - FALL SEMESTERS**

Years Ended June 30, 2005 - 2014

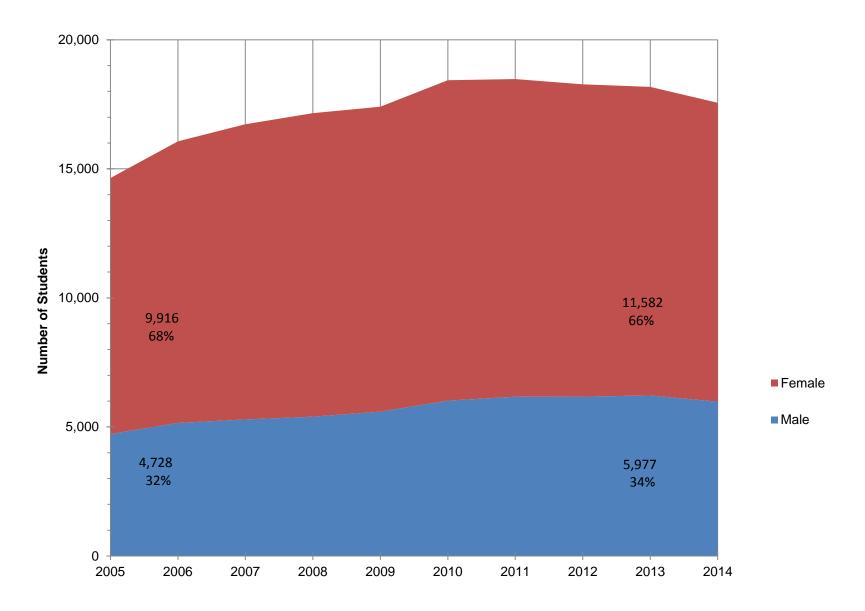


### **ENROLLMENT STATISTICAL DATA - IN-STATE & OUT-OF-STATE FTE - FALL SEMESTERS**

Years Ended June 30, 2005 - 2014



#### **ENROLLMENT STATISTICAL DATA - HEADCOUNT BY GENDER - FALL SEMESTERS**



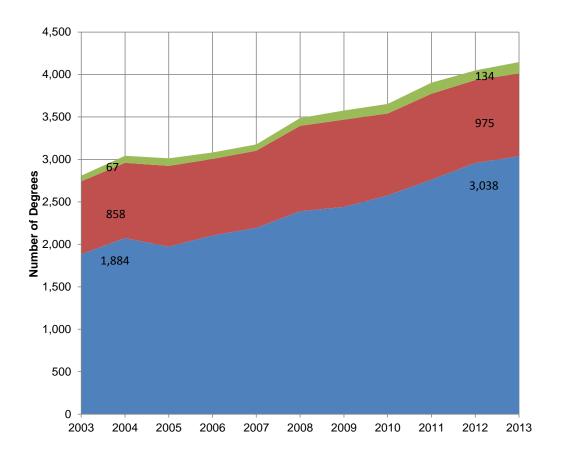
#### **ENROLLMENT STATISTICAL DATA**

2004-05 through 2013-14

	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14
SAT Scores										
Verbal	522	524	520	525	517	516	513	514	514	518
Verbai Math	522 523	524 527	520 522	525 515	517 522	523	513 517	514 518	514 519	523
Total	1,045	1,051				1,039	1,030	1,032	1,033	1,041
Total	1,045	1,001	1,042	1,040	1,039	1,039	1,030	1,032	1,033	1,041
FTE Students by Program (Fall Semester)										
College of Arts & Sciences	5,158	5,604	5,900	5,972	6,161	6,800	6,686	6,910	6,924	6,581
School of Business & Economics	2,159	2,248	2,311	2,411	2,510	2,532	2,543	2,758	2,851	2,890
School of Education	1,608	1,790	1,776	1,827	1,853	1,881	1,917	1,785	1,489	1,396
School of Health & Human Science								3,240	3,185	3,012
School of Health & Human Performance ‡	1,192	1,278	1,345	1,472	1,574	1,705	1,678			
School of Human Environmental Sciences ‡	1,035	1,104	1,324	1,377	1.395	1.402	1,428			
School of Music, Theatre, and Dance	518	552	542	536	541	550	967	756	835	877
School of Nursing	1,140	1,252	1,271	1,322	1,179	1,180	1,161	896	883	883
Joint School of Nanoscience and Nanoengineering	, -	, -	,	,-	, -	,	14	24	32	33
Undeclared	274	437	389	403	415	596	379	337	287	218
Total		14.004	44.057	45.040	45.007	40.045	40.770	40.707	40.400	45.000
lotai	13,084	14,264	14,857	15,319	15,627	16,645	16,773	16,707	16,486	15,890
Student Housing										
Capacity	3,917	3,981	4,284	4,278	4,251	4,251	4,251	3,890	4,552	4,861
Occupancy	3,847	3,981	4,332	4,198	4,374	4,436	4,280	3,991	4,566	4,765
Occupancy Rate (Fall) †	98.2%	100.0%	101.1%	98.1%	102.9%	104.4%	100.7%	102.6%	100.3%	98.0%
Students Residing on Campus	29.4%	27.9%	29.2%	27.4%	28.0%	26.7%	25.5%	23.9%	27.7%	30.0%
3										
<u>Faculty</u>										
Faculty (Total FTE Budgeted Regular Term)	897	891	971	1,004	1,062	1,065	1,116	999	1,004	1,005
Full-Time Faculty (OCR Perm. Staff)	730	757	811	839	796	788	838	806	751	777
No. Holding Doctorates/Terminal Degrees	513	526	556	576	653	630	662	596	559	615
Percentage Tenured	43.4%	41.9%	42.4%	39.2%	44.2%	52.4%	51.0%	54.1%	53.7%	54.6%
Budgeted Student/Budgeted Faculty Ratio	14.7:1	14.2:1	13.8:1	13.8:1	14:1	14:1	14.1:1	15.3:1	15.2:1	15.2:1

<sup>†</sup> Capacity can be greater than 100% in some years, due to the temporary use of lounge spaces, RA Rooms, and other places. ‡ The School of Health and Human Performance and the School of Human Environmental Sciences ceased to exist on July 1, 2011, with most of the departments previously housed in these two schools moving into the newly formed School of Health and Human Sciences

#### **DEGREES CONFERRED**



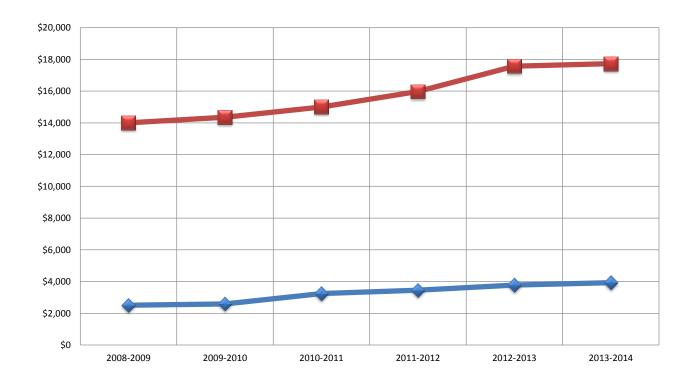
_	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Doctoral	67	83	89	76	74	92	107	113	130	113	134
Masters	858	887	951	902	908	1,007	1,028	965	1,012	977	975
Baccalaureate	1,884	2,073	1,973	2,104	2,195	2,389	2,441	2,576	2,762	2,958	3,038
Total	2,809	3,043	3,013	3,082	3,177	3,488	3,576	3,654	3,904	4,048	4,147

## The University of North Carolina at Greensboro RESIDENTIAL STUDENT FEES AND CHARGES (Per Year)

	20	07-2008	20	08-2009	20	09-2010	20	10-2011	<u>2011-2012</u>	<u>2012-2013</u>	<u>2013-2014</u>
		IN-	STATE	RESIDENT	ΓIAL S	TUDENTS					
Tuition Graduate Premium Board Room (Double Room) Fees:	\$	2,458 384 2,324 3,198	\$	2,507 392 2,324 3,326	\$	2,590 454 2,440 3,392	\$	3,243 484 2,860 3,855	\$ 3,454 515 2,860 3,652	\$ 3,779 587 3,048 3,652	\$ 3,932 609 2,998 4,410
Student Activities Athletic Health Service Educational & Technology Student Facilities Administration Computer Fee Transportation Fee Registration Fee UNC System Student Government Fee		349 413 218 268 272 50 - 12		359 444 226 276 272 50 - 12		345 461 226 292 272 50 - 12		368 489 252 301 272 - 47 12 1	373 541 257 330 381 - 47 12	384 589 265 361 490 - 50 12	402 622 273 386 507 - 53 12
Total Undergraduate	\$	9,563	\$	9,797	\$	10,081	\$	11,700	\$ 11,908	\$ 12,631	\$ 13,596
Total Graduate	\$	9,947	\$	10,189	\$	10,535	\$	12,184	\$ 12,423	\$ 13,218	\$ 14,205
		OUT-	OF-ST	ATE RESIDI	ENTIAL	STUDENT	S				
Tuition Graduate Premium Board Room (Double Room) Fees:	\$	13,726 166 2,324 3,198	\$	14,001 169 2,324 3,326	\$	14,351 173 2,440 3,392	\$	15,004 203 2,860 3,855	\$ 15,979 216 2,860 3,652	\$ 17,577 238 2,912 3,652	\$ 17,730 260 2,998 4,410
Student Activities Athletic Health Service Educational & Technology Student Facilities Administration Computer Fee Transportation Fee		349 413 218 268 272 50		359 444 226 276 272 50		345 461 226 292 272 50		368 489 252 301 272 - 47	373 541 257 330 381 - 47	384 589 265 361 490	402 622 273 386 507
Registration Fee UNC System Student Government Fee		12 1		12 1		12 1		12 1	12 1	12 1	12 1
Total Undergraduate	\$	20,831	\$	21,291	\$	21,842	\$	23,461	\$ 24,433	\$ 26,293	\$ 27,394
Total Graduate	\$	20,997	\$	21,460	\$	22,015	\$	23,664	\$ 24,649	\$ 26,531	\$ 27,654

#### IN-STATE and OUT-OF-STATE UNDERGRADUATE TUITION

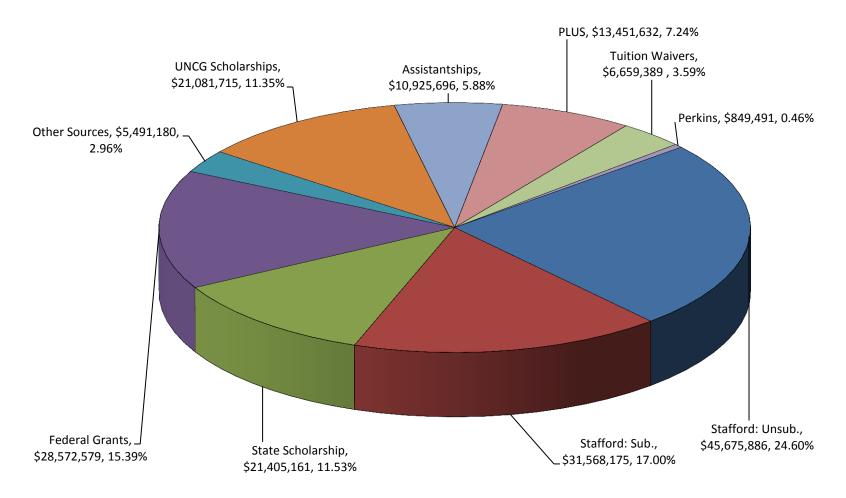
Academic Years 2009 - 2014



	In-State	Out-of-State
2008-2009	\$2,507	\$14,001
2009-2010	\$2,590	\$14,351
2010-2011	\$3,243	\$15,004
2011-2012	\$3,454	\$15,979
2012-2013	\$3,779	\$17,577
2013-2014	\$3,932	\$17,730

## FINANCIAL AID SOURCES OF FUNDING

Year Ended June 30, 2013



### FINANCIAL AID AWARDS

Year Ended June 30, 2013

Source	Funding	No. Awards	
Federal Grants	\$ 28,572,579		7,075
Federal Loans			
Perkins	849,491		252
PLUS	13,451,632		1,510
Stafford: Subsidized	31,568,175		7,974
Stafford: Unsubsidized	45,675,886		9,166
	91,545,184		18,902
State Scholarship	21,405,161		7,647
Tuition Waivers	6,659,389	Δ	2,063 Δ
Assistantships	10,925,696	$\infty$	1,270 ∞
Institutional, Gift, Endowment & Other Support	11,904,532		8,128
UNCG Scholarships	9,177,183		2,446
Other	5,491,180		1,411
Total	\$ 185,680,904		48,942

Source: Financial Aid Office Statistical Summary unless otherwise noted

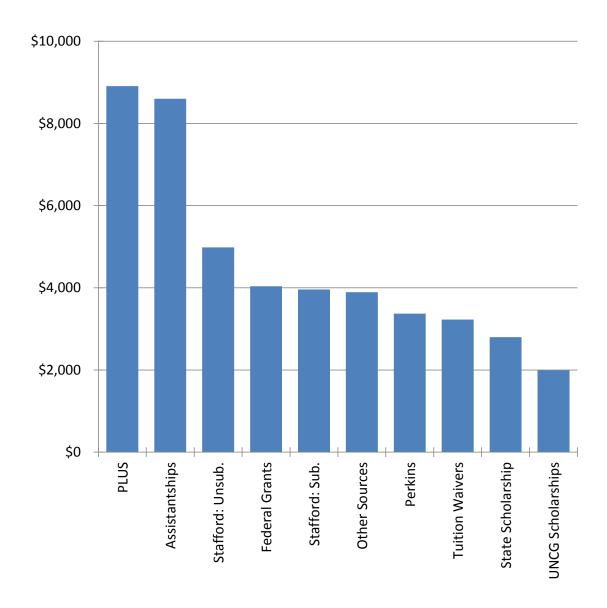
∞ Source: Graduate School (excludes UNC Campus Scholarship & American Indian - see D-4)

Note: Federal Work Study is excluded from this analysis.

Δ Source: Cashiers & Student Accounts Office

#### **AVERAGE FINANCIAL AID AWARD**

Year Ended June 30, 2013



### The University of North Carolina at Greensboro STUDENT FINANCIAL AID

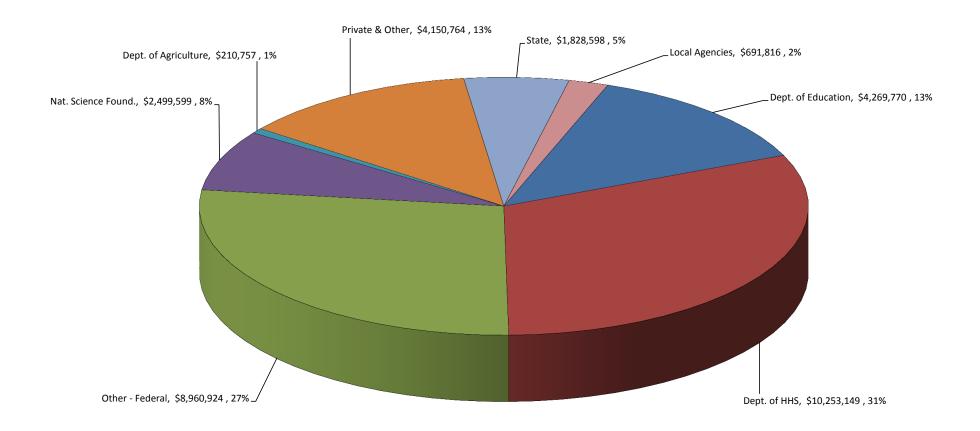
### GRADUATE ASSISTANTSHIPS

2013-2014

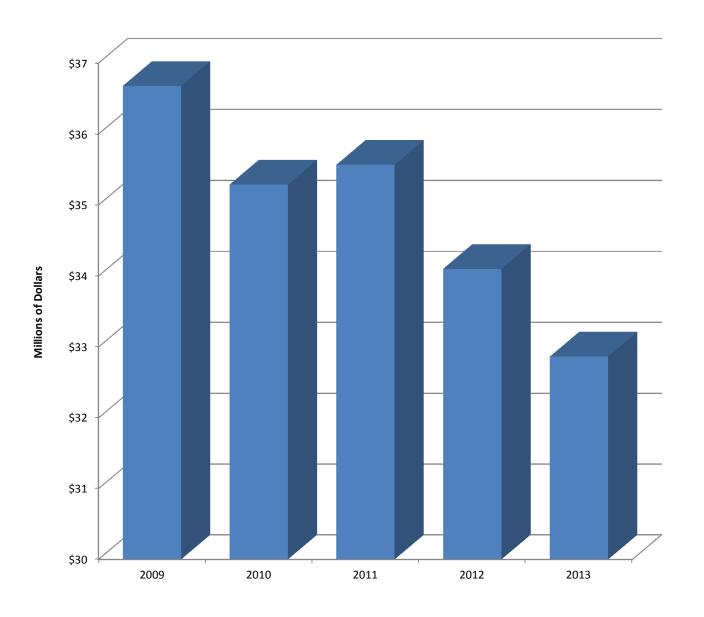
Academic Unit	Number Appointed	Amount State Appropriations	Other	Total
College of Arts & Sciences	304	\$ 3,544,311	\$ 548,225	\$ 4,092,536
School of Business & Economics	90	678,529	26,960	705,489
School of Education	121	947,713	171,966	1,119,679
School of Health and Human Sciences	143	1,255,928	247,720	1,503,648
School of Music, Theatre and Dance	102	822,600	96,000	918,600
Joint School of Nanoscience and Nanoengineering	33	666,000	11,500	677,500
School of Nursing	212	432,828	16,750	449,578
Other Departments	111	450,336	722,289	1,172,625
Summer School	154	149,935	136,107	286,041
UNC Campus Scholarship & American Indian (not included in Dept. totals)	8	29,600	-	29,600
Total	1,278	\$ 8,977,779	\$ 1,977,517	\$10,955,296

### CONTRACTS AND GRANTS RESEARCH AND OTHER SPONSORED PROGRAMS EXPENDITURES BY FUNDING SOURCE

Year Ended June 30, 2013

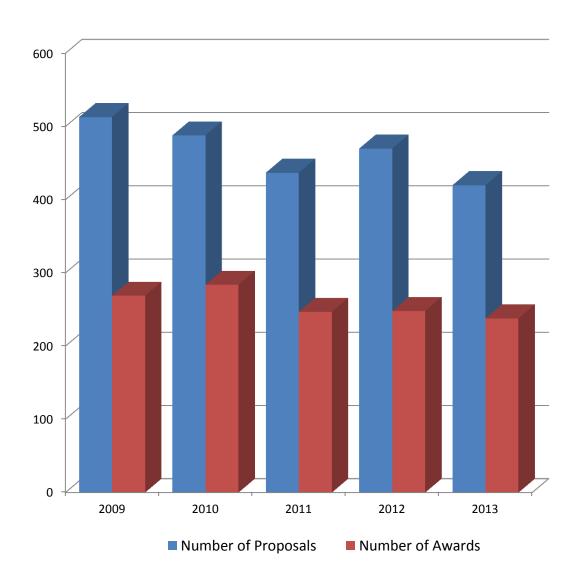


## CONTRACTS AND GRANTS RESEARCH AND OTHER SPONSORED PROGRAM EXPENDITURES



Year	Expenditures
2009	\$36,678,357
2010	\$35,288,299
2011	\$35,567,008
2012	\$34,100,596
2013	\$32,865,377

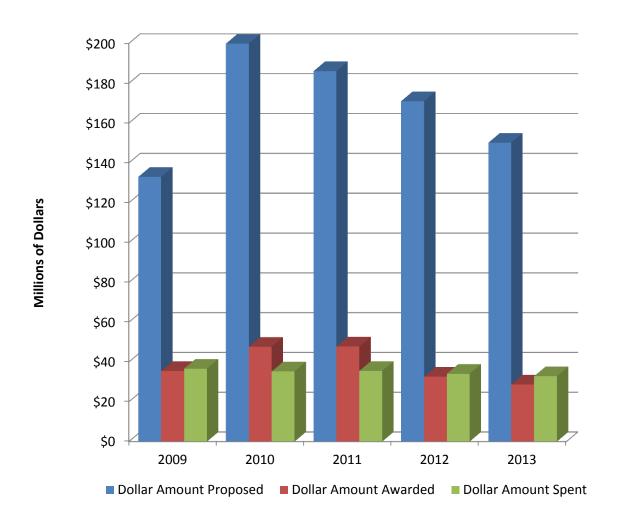
# CONTRACTS AND GRANTS RESEARCH AND OTHER SPONSORED PROGRAMS PROPOSAL AND AWARD ACTIVITY BY NUMBER



	Number	Number	
Year	of	of	%
	Proposals	Awards	Funded
2009	513	269	52.4
2010	488	284	58.2
2011	437	247	56.5
2012	470	248	52.8
2013	420	238	56.7

### The University of North Carolina at Greensboro CONTRACTS AND GRANTS

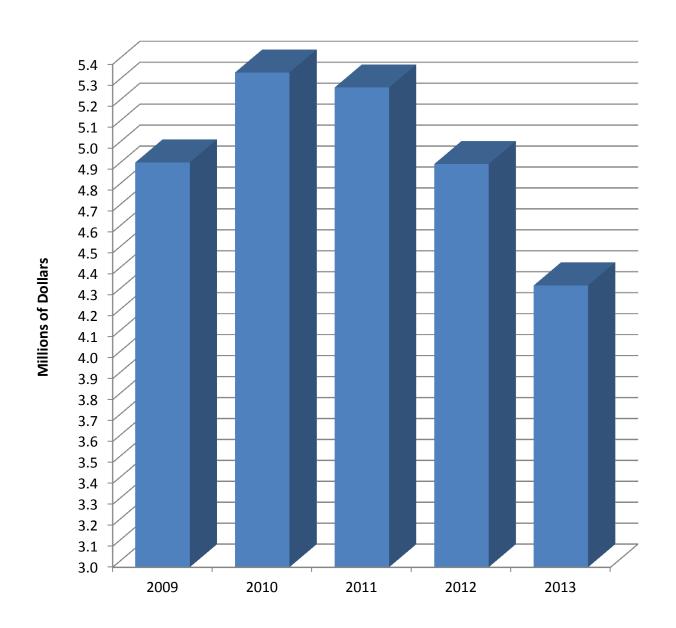
### RESEARCH AND OTHER SPONSORED PROGRAMS PROPOSAL AND AWARD ACTIVITY BY DOLLARS



	Amount	Amount	Amount
Year	Proposed	Awarded	Spent
2009	\$133,033,947	\$35,533,471	\$36,678,357
2010	\$199,912,494	\$47,714,585	\$35,288,299
2011	\$186,087,471	\$47,773,694	\$35,567,008
2012	\$171,025,174	\$32,616,982	\$34,100,596
2013	\$150,240,275	\$28,712,633	\$32,865,377

## CONTRACTS AND GRANTS SUMMARY OF OVERHEAD REVENUES

Years Ended June 30, 2009 - 2013



	Dollar	Indirect
Year	Amount	Cost Rate
2009	4,931,595	39.5%
2010	5,360,428	39.5%
2011	5,289,189	43.5%
2012	4,923,936	43.5%
2013	4,344,742	43.5%

Note: Overhead Revenues reported here represent amounts earned through June 30th on the accrual basis of accounting.

Overhead revenues reported on E-6 represent those receipts transferred to the Overhead Receipt Code on the cash basis of accounting and include an estimate for June revenues.

## STATEMENT OF CHANGES IN FUND BALANCES - CASH BASIS OVERHEAD RECEIPTS

Years Ended June 30, 2009 - 2013

	2009	2010	2011	2012	2013
BEGINNING FUND BALANCE	\$ 8,518,313	\$ 9,673,826	\$ 11,074,056	\$ 12,055,348	\$ 11,641,040
REVENUES †	5,009,350	5,426,420	5,120,649	4,887,546	4,336,231
TOTAL BEGINNING FUND BALANCE AND ADDITIONS	\$ 13,527,663	\$ 15,100,246	\$ 16,194,705	\$ 16,942,894	\$ 15,977,271
EXPENDITURES AND TRANSFERS: Personnel Compensation Supplies Library Books and Subscription Current Services Fixed Charges Capital Outlay Aids and Grants Utilities	2,224,728 316,910 0 984,162 242,087 0 85,950	2,335,538 345,642 0 1,005,516 246,409 0 92,795 290	2,323,693 324,462 0 1,142,489 259,052 0 89,050 611	3,258,201 350,507 0 1,363,932 315,787 0 10,098 3,329	3,404,124 465,725 76 1,451,891 398,397 0 33,759 4,007
TOTAL EXPENDITURES AND TRANSFERS	\$ 3,853,837	\$ 4,026,190	\$ 4,139,357	\$ 5,301,854	\$ 5,757,979
ENDING FUND BALANCE	\$ 9,673,826	\$ 11,074,056	\$ 12,055,348	\$ 11,641,040	\$ 10,219,292
INDIRECT COST RATE	39.5%	39.5%	43.5%	43.5%	43.5%

NOTES: † Overhead Revenues reported here represent those receipts transferred to the Overhead Receipt Code on the cash basis of accounting and include an estimate for June revenues. Overhead Revenues reported on E-5 represent amounts earned through June 30th on the accrual basis of accounting.

The current indirect cost rate was negotiated in Fiscal Year 2010, until amended, using the Modified Total Direct Cost method. The indirect cost rate, effective July 1, 2010, is 43.5% of salaries and wages, fringe benefits, materials, supplies, services, travel, and the first \$25,000 of each subgrant/subcontract.

## The University of North Carolina at Greensboro **BUILDINGS SUMMARY - HISTORICAL COST, REPLACEMENT VALUE AND SQUARE FOOTAGE**As of December 2012

		Cost	Square I	ootage
Type of Building	Historical	Replacement	Gross	ASF
Instruction				
Classrooms - 20 Buildings	\$ 223,410,834	\$ 688,771,267	1,804,285	975,603
Other - 10 Buildings	14,981,382	133,602,710	353,988	202,658
Student Services - 10 Buildings	56,598,591	283,329,914	617,251	316,857
Residence Halls - 24 Buildings	116,108,097	548,785,955	1,603,441	998,369
Administration and General Institutional - 29 Buildings	62,556,009	245,093,891	1,306,077	268,452
Total Buildings Owned and in Use	473,654,913	1,899,583,737	5,685,042	2,761,939
Leased Buildings - (9)	N/A	11,907,902	43,220	30,411
Buildings at Gateway University Research Park (3) *	1,378,147	13,880,604	42,106	32,124
Total Buildings in Use	\$ 475,033,060	\$ 1,925,372,243	5,770,368	2,824,474

<sup>\*</sup> Shared with NC A&T

Note: All square footage and usage information for owned buildings is submitted for publication in the 2012 Building Characteristic Report for the N.C. Commission of Higher Education Facilities provided by Administration and Planning. Net square footage is the sum of all areas on all floors which are assigned to, or available for assignment to, an occupant. Specifically, it is the building's gross area less its custodial, circulation, mechanical, and structural areas.

#### BUILDING USAGE - HISTORICAL COST AND SQUARE FOOTAGE

As of December, 2012

					Square Foo	otage
	Hi	istorical Cost	R	Replacement	Gross	ASF
Instruction						
Classrooms:						
Brown	\$	7,019,205	\$	18,697,467	33,164	16,344
Bryan Building		6,085,215		39,855,004	121,130	76,240
Carmichael Building		179,000		2,821,405	8,575	6,129
Carter Child Care (117 McIver Street)		147,000		650,748	4,390	1,825
Curry		3,291,739		30,550,667	82,133	47,966
Eberhart		4,661,000		49,524,680	129,151	67,802
Ferguson Building		3,647,559		18,781,173	57,081	33,633
Maud Gatewood Studio Arts Building		18,199,288		37,075,057	112,680	66,891
Graham		1,535,000		22,177,058	67,402	36,912
Health & Human Performance Building		16,945,548		102,735,615	265,127	140,685
McIver		1,770,320		42,628,699	129,560	73,776
Moore Humanities & Research		14,440,000		29,770,336	90,480	53,426
Moore Nursing		1,140,000		13,609,860	41,361	22,323
Music Building		24,531,728		56,474,591	145,235	70,045
Patricia A Sullivan Science Bldg		45,936,300		75,870,327	181,178	88,219
North Drive Child Care Center		116,000		1,196,700	5,001	3,550
Petty		15,458,685		49,169,150	92,753	41,940
School of Education Bldg		47,470,000		50,270,730	118,615	58,911
Stone		9,770,047		35,788,594	85,463	47,526
Taylor Theatre		1,067,200		11,123,406	33,806	21,460
Total Classrooms	\$	223,410,834	\$	688,771,267	1,804,285	975,603
Other:						
Cone Art Building	\$	6,616,264	\$	20,729,101	49,501	29,980
Foust		1,345,297		22,063,268	35,417	17,468
Family Research Center (536 Highland Ave)		20,000		569,959	3,845	1,823
119 McIver Street		101,500		631,774	4,262	1,492
127 McIver Street		102,000		573,961	3,872	1,477
Jackson Library		5,851,454		85,411,143	237,955	139,701
Nursing Annex (320 McIver Street)		66,000		1,876,768	7,843	1,385
1312 W Lee Street		260,000		267,274	6,048	4,745
Research Greenhouse - Northridge		266,104		531,865	3,588	3,397
Three College Observatory		352,763		947,597	1,657	1,190
Total Other	_\$_	14,981,382	\$	133,602,710	353,988	202,658
Total Instruction	\$	238,392,216	\$	822,373,977	2,158,273	1,178,261

#### BUILDING USAGE - HISTORICAL COST AND SQUARE FOOTAGE

As of December, 2012

					Square Footage			
	Histo	rical Cost	R	eplacement	Gross	ASF		
Recreation and Student Services:								
Aycock Auditorium	\$	20,379,850	\$	52,874,014	69,260	25,841		
Dining Hall	·	8,065,752	·	82,109,810	103,230	59,723		
Elliott University Center		1,807,000		64,370,126	195,638	,		
Gove Student Health Ctr		532,000		15,699,599	43,739			
Soccer Stadium and Press Box		3,256,621		12,070,375	50,442	·		
Student Recreation Center		10,832,634		42,744,218	119,396			
Baseball Stadium, pavilion, maintenance bldg		5,333,234		3,760,983	13,223			
Baseball Locker Room & Training Facility		2,800,000		2,988,922	10,619	•		
Recreational Field Support Building		294,840		359,298	1,092			
UNCG Spartan Softball Stadium		3,296,660		6,352,569	10,612			
Total Recreation and Student Services	\$	56,598,591	\$	283,329,914	617,251	316,857		
Residence Halls:	•	044.000	•		04.44=	07.400		
Bailey	\$	911,629	\$	14,540,647	34,145			
Coit		500,621		14,540,647	34,145			
Cone		3,371,995		36,092,674	76,431	48,948		
Cotten		536,710		14,540,647	34,145			
Mary Foust		643,238		19,964,442	46,678	•		
Gray		536,710		14,540,647	34,124	•		
Grogan		2,703,301		28,585,182	67,677			
Guilford		597,979		19,964,442	46,678	•		
Hinshaw		911,539		14,540,647	34,145			
Jamison		875,539		14,540,647	34,145	•		
Jefferson Suites		34,000,000		36,006,000	205,419			
Lofts on Lee		3,820,000		4,077,743	45,122	,		
Mendenhall		539,000		19,050,707	45,021	26,278		
Moore - Strong		5,538,078		33,221,168	71,563			
Phillips - Hawkins		7,937,074		35,084,117	106,630	•		
Ragsdale		539,000		19,549,869	46,685	•		
Reynolds		1,570,634		26,922,162	75,005	44,341		
Shaw		888,065		13,117,277	31,038	•		
Spencer - North		4,426,759		42,164,092	77,293			
Spencer - South		4,426,759		21,997,947	32,322			
Spring Garden Apartments		27,812,366		34,466,960	251,343			
Tower Village Apartments		6,873,101		31,381,909	95,378	54,287		
Weil		3,074,000		17,645,917	32,888	20,696		
Winfield		3,074,000		22,249,465	45,421	27,033		
Total Residence Halls	\$ 1	16,108,097	\$	548,785,955	1,603,441	998,369		

#### BUILDING USAGE - HISTORICAL COST AND SQUARE FOOTAGE

As of December, 2012

					Square Foo	otage
	<u>Hi</u>	storical Cost	R	Replacement	Gross	ASF
Administration and General Institutional:	Φ.	755 405	Φ.	45 000 004	04.700	0.540
Alumni House	\$	755,185	\$	15,393,064	24,782	9,513
Becher-Weaver Building (915 Northridge)		2,271,189		28,845,655	84,445	63,305
Campus Supply Stores		255,491		8,216,784	24,973	14,677
Armfield/Preyer Visitor Center		2,741,029		3,940,065	10,977	3,392
Gray Home (Facilities Design and Construction)		128,061		658,307	4,441	2,844
Faculty Center		261,480		1,389,449	3,871	2,682
Financial Aid Building (723 Kenilworth Street)		853,861		2,099,191	6,380	4,751
Forney		7,099,449		10,366,015	22,895	11,692
Field Turf Maint Bldg.		11,830		785,387	2,387	2,035
Chemical Safety Building		2,008,828		3,234,512	7,724	3,419
Steam Plant		4,671,644		10,605,548	19,698	1,454
Sink Building		451,500		7,108,621	21,606	14,130
Physical Plant Garage		77,159		2,254,132	9,420	8,336
McNutt		706,260		9,270,068	26,512	17,486
Power Substation		3,886,450		4,816,350	12,482	0
Mossman Building		2,366,000		22,647,195	55,663	33,819
1100 West Market Street		2,142,321		10,578,537	32,151	16,348
Parking Deck & Chiller - McIver Street		10,218,200		21,581,705	234,101	1,505
Parking Deck-Walker Avenue		6,892,491		22,743,587	292,447	4,107
Parking Deck - Oakland Avenue		11,205,100		38,016,983	349,094	3,246
500 Forest Street		131,647		798,877	2,428	1,315
1605 Spring Garden St		725,000		1,560,784	5,218	3,438
Stone Building Chiller		84,930		355,349	1,475	0
University Graphics & Printing (525 Tate Street)		275,000		1,743,842	5,300	4,398
University Police Station (996 Spring Garden Street)		131,500		686,678	2,087	1,212
University Warehouse (2900 Oakland Avenue)		683,131		13,388,424	40,691	38,340
Nicholas Vacc Bell Tower		500,000		680,358	117	0
Physical Plant Wash		146,273		244,064	1,176	1,008
Jackson Library Chiller		875,000		1,084,360	1,536	0
Total Administration and General	\$	62,556,009	\$	245,093,891	1,306,077	268,452
Total Buildings Owned and in Use	\$	473,654,913	\$	1,899,583,737	5,685,042	2,761,939

#### **BUILDING USAGE - HISTORICAL COST AND SQUARE FOOTAGE**

As of December, 2012

					Square Foo	otage
	Hi	storical Cost		Replacement	Gross	ASF
Leased Buildings						
Bryan House 711 Sunset Drive		N/A	\$	1,522,795	5,159	3,737
330 S Greene St (Second Floor)		N/A		1,608,575	9,021	6,929
330 S Greene St (Third Floor)		N/A		210,576	1,018	876
436 Spring Garden		N/A		101,029	3,916	1,845
1409 W Lee St		N/A		2,124,047	4,606	3,270
2227 W Lee Street		N/A		1,189,761	1,295	1,174
2634 Chapel Hill Rd, Durham		N/A		106,978	1,280	1,143
Joint School of Nano Sci and Nano Eng		N/A		168,171	3,751	3,147
Triad Center		N/A		355,972	3,381	3,123
UNC Nutrition Research		N/A		4,519,998	9,793	5,167
Total Leased Buildings		N/A	\$	11,907,902	43,220	30,411
Total Buildings Owned and Leased and In Use	\$	473,654,913	\$ <u>\$</u>	1,911,491,639	5,728,262	2,792,350
Buildings at Gateway University Research Park *						
Merricka Hall (Admin Bldg)	\$	692,342	\$	1,236,910	4,467	3,450
Dixon Building		685,805		1,164,450	16,803	10,715
Joint School of Nano Sci and Nano Eng				11,479,244	20,836	17,959
Total Bldgs In Use at Gateway University Research Park	\$	1,378,147	\$	13,880,604	42,106	32,124
Total Buildings In Use	\$	475,033,060	\$	1,925,372,243	5,770,368	2,824,474

Note: All square footage and usage information for owned buildings is published in the 2012 Building Characteristic Report for the N.C. Commission of Higher Education Facilities provided by Administration and Planning.

<sup>\*</sup> Shared with NC A&T

#### **FACILITIES UTILIZATION**

October 30, 2002 - 2012

					Assignable	Square Fee	t of Academ	ic Facilities F	er FTE Stud	ent					
	Academic Assign	2012 FTE				S	Square Feet o	f Academic F	acilities Per S	Student					
_	Sq. Ft.	Enrollment	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012		
=	1,445,435	16,754	92	93	90	81	98	81	81	77	80	82	86		
					As	ssignable S	guare Feet P	er Student S	tation						
	No. of	No. of Student	Average Stud. Sta.	Total Assign.		<b>.</b>	<del></del>			emic Facilities	s Per Student S	Station			
_	Rooms	Stations	Per Room	Sq. Ft.	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Classrooms:	148	8,844	60	148,968	19	19	19	18	17	17	17	17	17	17	17
Class Laboratories:	67	1,993	30	91,626	35	39	40	44	43	47	47	47	48	48	46
					Gr	oss Square	Feet by Peri	od of Constr	uction						
		Total Gross						riod of Constr							
		SF on Campus			Pre-1900	1900-1929	1930-1949	1950-1959	1960-1969	1970-1979	1980 -present				
		5,771,543			35,417	825,753	261,762	551,105	567,921	751.414	2,778,171				

### UNCG AND AFFILIATED ORGANIZATIONS CONSOLIDATED STATEMENT OF GIFTS

Years Ended June 30, 2009 - 2013

	2009	2010	2011	2012	2013
SOURCES OF SUPPORT					
Alumni	\$ 3,874,280	\$ 3,505,159	\$ 3,288,176	\$ 3,577,108	\$ 7,869,128
Parents	35,854	54,716	53,789	50,913	83,570
Faculty/Staff	227,125	296,039	373,371	224,850	568,877
Friends	1,843,672	2,064,697	3,256,295	1,230,137	764,887
Corporate	1,959,638	1,885,940	1,027,591	809,700	1,208,341
Private Foundations	2,239,986	2,396,786	1,960,237	1,793,581	2,519,931
Other	7,035,154	1,549,161	432,920	674,224	1,568,394
TOTAL SOURCES OF SUPPORT	\$ 17,215,709	\$ 11,752,498	\$ 10,392,379	\$ 8,360,513	\$ 14,583,128
PURPOSES OF SUPPORT					
Current - Unrestricted Funds	\$ 449,145	\$ 353,867	\$ 594,398	\$ 414,504	\$ 377,896
Current - Restricted Funds	3,109,430	2,382,729	2,204,346	2,216,734	2,619,684
Loan Funds	2,977	1,487	1,343	1,015	940
Endowment Funds	11,145,147	6,922,231	4,504,901	4,503,774	7,365,782
Annuity and Life Income Funds	713,835	246,443	1,933,175	496,792	1,956,265
Plant Funds Grants	1,795,175	1,845,741	1,154,216	727,694	2,262,561
TOTAL PURPOSES OF SUPPORT	\$ 17,215,709	\$ 11,752,498	\$ 10,392,379	\$ 8,360,513	\$ 14,583,128

The following organizations are included:

The UNCG Excellence Foundation

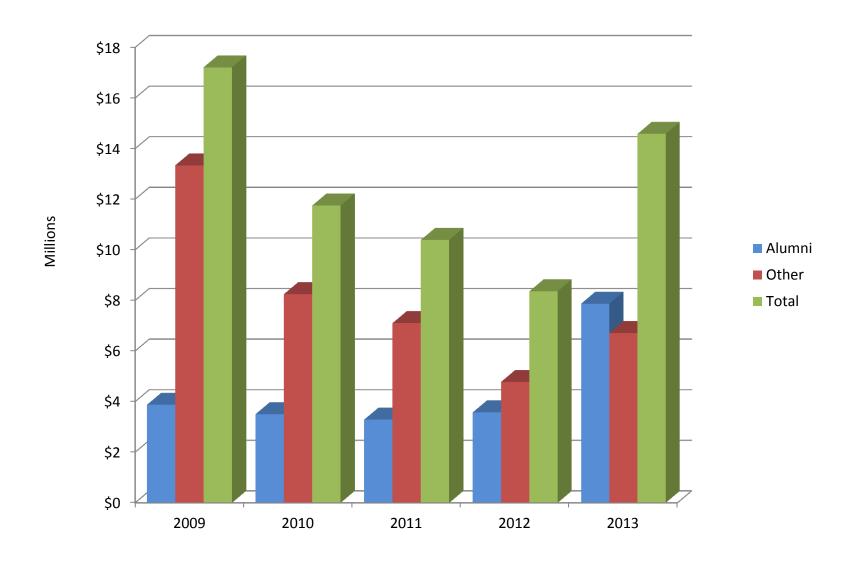
The University of North Carolina at Greensboro Human Environmental Sciences Foundation, Incorporated

The Weatherspoon Art Foundation

The Weatherspoon Art Museum Association

The UNCG Alumni Association

# The University of North Carolina at Greensboro UNCG AND AFFILIATED ORGANIZATIONS CONSOLIDATED GIFTS - SOURCES OF SUPPORT

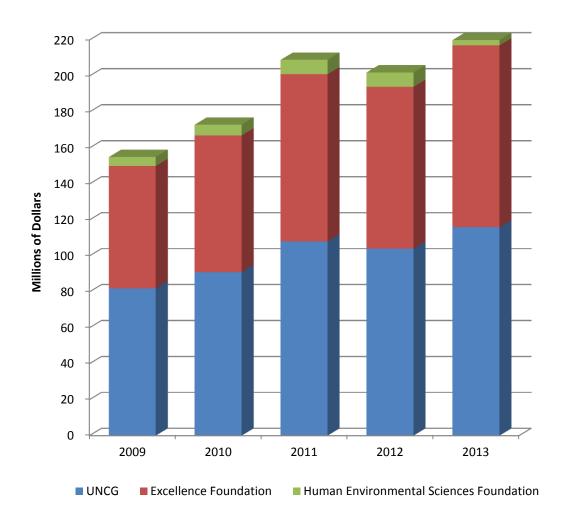


#### **GIFTS TO UNCG** FROM AFFILIATED ORGANIZATIONS

	 2009	 2010		2011	 2012	 2013
THE UNCG EXCELLENCE FOUNDATION: Instructional Support	\$ 693,311	\$ 552,126	\$	614,674	\$ 672,727	\$ 805,708
Scholarships and Fellowships	1,750,400	985,914		1,514,132	1,847,809	1,817,826
Other	 1,170,997	 524,713	_	424,830	 562,582	 447,060
TOTAL EXCELLENCE FOUNDATION	\$ 3,614,708	\$ 2,062,753	\$	2,553,636	\$ 3,083,118	\$ 3,070,594
UNCG HUMAN ENVIRONMENTAL SCIENCES FOUNDATION, INC. Instructional Support	\$ 40,440	\$ 27,284	\$	46,888	\$ 39,011	\$ 47,160
Scholarships and Fellowships	139,845	76,682		116,586	136,646	115,935
Other	95,932	79,949		41,343	 102,699	 100,819
TOTAL UNCG HUMAN ENVIRONMENTAL SCIENCES FOUNDATION, INC.	276,217	183,915		204,817	 278,356	 263,914
TOTAL GIFTS FROM AFFILIATED ORGANIZATIONS	\$ 3,890,925	\$ 2,246,668	\$	2,758,453	\$ 3,361,474	\$ 3,334,508

## UNCG AND AFFILIATED FOUNDATIONS TOTAL ENDOWMENT ASSETS - MARKET VALUE

June 30, 2009 - 2013



			Human	
			Environmental	
		Excellence	Sciences	
	UNCG	Foundation	Foundation	Total
2009	82,214,807	67,695,792	5,851,264	155,761,863
2010	90,772,424	75,984,286	6,368,787	173,125,497
2011	107,870,289	93,446,518	7,612,458	208,929,265
2012	104,261,335	90,207,665	7,211,969	201,680,969
2013	116,342,297	101,182,047	7,901,154	225,425,498

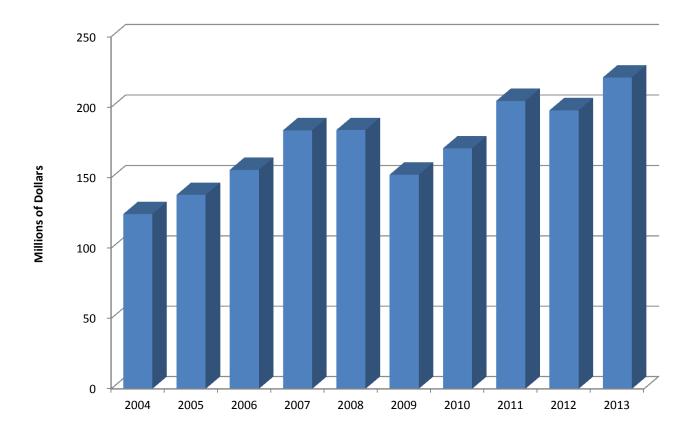
Note: Reconciliation of Endowment Investments to Total Endowment Assets for 2013

Endowment Investments per A-1	224,566,440
Noncurrent Restricted Cash	1,787,466
Other Long-term Investments (Land)	1,156,497
Current Receivables/Payables	(2,084,905)

Total Endowment Assets per H-1 225,425,498

#### **ENDOWMENT INVESTMENT POOL - MARKET VALUE**

June 30, 2004 - 2013



	Market Value
2004	\$ 124,265,319
2005	\$ 137,867,248
2006	\$ 155,642,081
2007	\$ 183,694,518
2008	\$ 183,891,188
2009	\$ 152,250,802
2010	\$ 170,870,870
2011	\$ 204,555,417
2012	\$ 197,879,687
2013	\$ 221,123,918

NOTE: Reconciliation of The Endowment Investment Pool for 2013

External Pool Investments per Footnote 2 of UNCG's 2012-13 Financial Report

Noncurrent Restricted Cash

Payable for investments

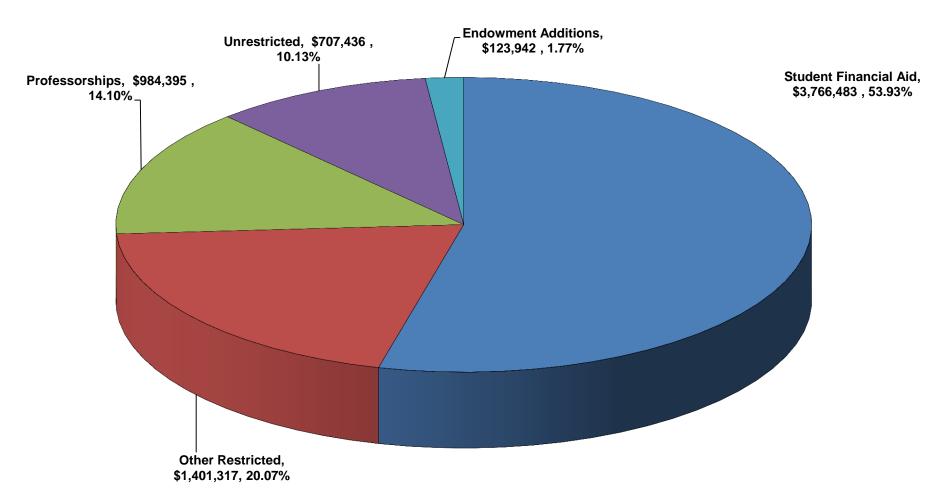
Total Endowment Investment Pool per H-2 and Footnote 3 of UNCGIF's 2012-13 Financial Report

222,202,022 1,050,012 (2,128,116)

221,123,918

## UNCG AND AFFILIATED FOUNDATIONS ENDOWMENT SUPPORT BY PURPOSE

Year Ended June 30, 2013



# Executive Overview UNCG Operating Resources STATE OPERATING BUDGET

The State Operating Budget is the largest component of the University's operating funds. It is established by the State Legislature and is predominantly funded from revenues collected from the State's taxpayers and student tuition payments. The state operating budget consists of two components, a continuation budget and an expansion budget which are described below:

#### **Continuation Budget**

The "Continuation Budget," sometimes referred to as the "Base Budget," is the permanent continuing budget for the ongoing operation of the primary functions and mission of the University. It is established by the General Assembly on a biennial basis. It is a line-item detail budget supported primarily from appropriations from the State of North Carolina and tuition charges to students. The state-operating budget for the University is enrollment-driven, dependent on the number of full-time equivalent undergraduate and graduate students and the related student credit hours. One FTE is based on 12 semester hours of work for undergraduates and 9 semester hours of work for graduate students.

This budget supports the functions of: instruction, libraries, general academic support, student services, institutional support, and physical plant operations.

There is a formal process for establishing the continuation budget on a biennial basis. Instructions are prepared by the Office of State Budget and Management. UNC General Administration then tailors instructions specifically for the university system. These instructions set forth what is to be included and what inflationary and other changes to the base budget that may be requested. Normally, the instructions are received in March of even numbered years and the completed package is due in September of even numbered years, approximately nine months before the beginning of the biennium for which the budget is being requested. Changes to enrollment are included in the continuation budget. UNC General Administration prepares a summary of the requests for the entire university system. The Office of State Budget and Management reviews the requests and makes adjustments to realign and to remove or reduce items included in the requests. The Governor submits the continuation budget request to the "Long Session" of the General Assembly in January of odd numbered years. The General Assembly enacts legislation to establish the continuation budget for the biennium, usually in June, July, or August.

The continuation budget established for the biennium can be adjusted for the second year of the biennium when the General Assembly meets for its "Short Session" in the following April through July. There may be budget changes in both the long session and the short session of the General Assembly.

In 2007-08, the enrollment change budget was included in the biennial continuation budget. The enrollment change budget is an estimate of the student credit hours that will change from the current budget. UNC General Administration requires the institutions to base projections on the prior year actual and the current year estimate. Using the funding model, the student credit hour change for both regular term and distance education are translated into a change in budgeted funds. These projections become a part of the base budget.

Since the continuation budget is somewhat fixed and stable, internal allocation decisions are made in advance of receiving the final approved budget from the legislature. The process for recording the new year budget is started in early June and is based on May 30 data. Financial Planning and Budgets extracts the permanent budget changes for each department from Banner Finance and posts these transactions to the new year. This allows purchases to be made as early in the new fiscal year as possible. Any permanent budget transactions recorded in June are reflected in the new year budgets in July. Allocation adjustments as a result of budget cuts by the legislature or the Governor are reflected in departmental budgets at the point the cuts are final.

Detail line-item budgets are established and controlled at the department level. The allocations to individual departments are made by the Provost, Vice Chancellors, and Deans for their respective areas of responsibility on an annual basis. The department heads make expenditure decisions and are held accountable for managing their budgets.

Salary Increases are legislated by the General Assembly. There are separate processes for the administration of salary increases based upon employee categories. Faculty and certain administrators are Exempt from the state Personnel Act (EPA) and the process for the related salary increases is set by the Board of Governors. Other employees are Subject to the state Personnel Act (SPA) and the process for salary increases is set by the Office of State Personnel. Both EPA and SPA salary increases, when approved on a recurring basis, become part of the continuing budget.

#### **Expansion Budget**

The expansion budget, sometimes referred to as the "change budget," is that part of the state operating budget for new programs and changes in programs directly related to the institutional mission. These changes include adjustments in funding resulting from basic program support, and miscellaneous items such as library acquisitions, computing, safety equipment, preventive maintenance funds, etc. The expansion budget becomes part of the continuation budget for the next biennium to the extent that the items are considered ongoing.

There is a formal process for requesting the expansion budget on a biennial basis. Instructions are received from UNC General Administration in May of even numbered years that prescribe the format and nature of allowable requests and the amount of funding that can be requested. The Chancellor makes the internal

allocation decisions for the divisions. The Provost and Vice Chancellors, together with department heads, deans and directors, develop the requests for each division based upon the allocations and priorities established by the Chancellor. The completed package is submitted to UNC General Administration in September of even numbered years, approximately nine months before the beginning of the biennium. UNC General Administration prepares a summary of the requests for the entire university system. The Office of State Budget and Management review the requests. The expansion budget request is submitted to the "Long Session" of the General Assembly by the Governor in January. The General Assembly enacts legislation to establish the expansion budget for the biennium, usually in June, July, or August.

Once the General Assembly enacts legislation for the expansion budget, the Board of Governors then makes allocations to the individual institutions in the UNC System. Instructions are received from UNC General Administration for the preparation of line-item detail budgets within a very tight timeframe, sometimes forty-eight hours or less. The Chancellor makes internal allocation decisions for each division consistent with the strategic operating plans. The Provost and Vice Chancellors then make divisional decisions in accordance with the allocations and general priorities established by the Chancellor.

The expansion budget is also addressed in the second year of the biennium when the General Assembly meets for its "Short Session" in the following April through July.

#### **Rules and Policies of Major Importance**

- There can be no deficit spending, overall or by specific category.
- The creation and elimination of positions require approval of the Provost or Vice Chancellor via a budget flexibility revision.
- Prior approval of the Provost or Vice Chancellor is required for transfers between purposes/function, transfer between Personnel Lines and OTP, and changes in the level of budgeted revenues and expenditures via budget flexibility revision.

Permanent positions are separately budgeted and cannot be overdrawn in total, or in terms of annual rate, FTE, or hourly rate.

For a more detailed explanation of appropriate expenditures, please see the "Spending Guidelines" located at:

http://fsv.uncg.edu/SpendingGuidelines.pdf

# Executive Overview UNCG Operating Resources STATE OPERATING BUDGET – BUDGET FLEXIBILITY

During the 1991 and several subsequent sessions of the General Assembly, additional latitude was granted to the University that enables UNCG to (1) transfer budget in ways that was not previously available without Office of State Budget & Management (OSBM) approval, (2) administer personnel classifications and properly set compensation for campus personnel and (3) purchase items at higher dollar limits without State Purchasing & Contract approval. This legislative action has been referred to as Budget Flexibility and the Board of Governors must designate a UNC institution as a "Special Responsibility Constituent Institution" before the institution may benefit from the legislation.

The Board of Governors has established policies that specify how an institution may be designated as a Special Responsibility Constituent Institution. Further, the Board has adopted broad budgetary, carryforward, personnel administration, purchasing and reporting policies.

### A. Achieving and Retaining Status as a Special Responsibility Constituent Institution

Management Staffing Standards and Internal Controls and Safeguards requirements include:

- The Chancellor must assume personal responsibility and also establish
  the appropriate administrative and internal control procedures for carrying
  out the special delegations of authority. This includes the budget, human
  resource classification and compensation administration, purchasing, and
  financial record integrity.
- The Chancellor shall prepare a plan for the uses of appropriations carried forward from the previous fiscal year and anticipated lapsed salary funds for the current fiscal year.
- Other provisions of the legislation require the President to follow up on major audit findings

#### **B. Budget Administration**

Appropriations

The General Fund appropriation is made in the form of a single sum to the University.

The University may expend the General Fund appropriation in the manner deemed by the Chancellor to maintain and advance the programs and services of the institution consistent with the directives and policies of the Board of Governors. These directives

prohibit the elimination of a program of study, creation of new financial aid programs, creation of new faculty positions on a permanent basis and using funds appropriated for Distance Education on other initiatives without Board approval.

The Chancellor can allocate up to one million dollars (\$1,000,000) per project for repairs, renovations, maintenance, and equipment for institutional facilities from available operating funds. These funds will not revert at the end of the fiscal year (G.S. 116-13-1(c)).

Reversions and Carry-Forwards of Appropriations

The appropriations credit balance remaining at the close of a fiscal year may be carried forward to the next fiscal year and used for one-time expenditures that will not impose additional financial obligations on the State. However, the amount carried forward under this section shall not exceed two and one-half percent (2 1/2%) of the General Fund appropriation (G.S. 116-30.3) and is subject to approval by the Director of the Budget.

In addition to the two and one-half percent (2 1/2%) that can be carried forward, the University can choose to carry forward unspent utilities (G.S. 116-30.3B) savings that have been realized through energy conservation measures. At least 60% of these funds will be used for energy conservation projects in the new year. These funds are limited to one-time capital and operating expenditures that do not create a continuing burden on the state. An annual report on the use of these funds is required.

#### C. Personnel Administration

- The Chancellor, when he/she finds that to do so would help to maintain and advance the programs and services of the institution, may establish and abolish positions, acting in accordance with State personnel policies and procedures or policies and procedures of the Board of Governors if these positions are exempt from the State Personnel Act.
- No action should have the effect of either establishing a new academic program or administrative unit or closing an existing academic or inter-institutional program or administrative unit. No action should be taken which permanently reduces the number or amount of Regular Term budgeted teaching positions supported by General Fund appropriations thereby changing the student-faculty ratio or the budgeted average teaching salary established by the Board of Governors.
- Implementation of all personnel actions are subject to the availability of funds within the University's current budget to fund the full annualized costs of these actions.

#### D. Purchasing

 The expenditure benchmark for the University with regard to competitive bid procedures and the bid value benchmark was increased to \$500,000.

#### E. Impact on Education

The University must include in its institutional effectiveness plan those assessment measures that are determined by the Board to be measures that will assure some standard measure of student learning and development in general undergraduate education.

#### F. Reporting Requirements

- *Monthly Report* The University must prepare a monthly operating report showing the institution's current expenditure plan.
- Fiscal Year Plan The Chancellor must prepare a fiscal year plan, specifying programmatic, and major expenditure classification detail, for expending funds carried forward from the previous fiscal year. This report has not been required in the last few years.

#### **UNCG Implementation**

UNCG has established internal policies concerning Budget Flexibility that are used to assure the institution not only complies with the Board of Governors directives and the legislation but also leverages budget flexibility to maximize the institution's ability to react to short term needs (for example, utility costs) and the funding of major campus wide initiatives. In past years, the Student Information System purchase and implementation and the partial funding of several Capital Improvement projects utilizing the prior year's carry-forward were accomplished via Budget Flexibility.

The major policy concerning budget flexibility that may be unique to UNCG concerns the use of lapsed SPA salaries. During some years, the Chancellor may redirect one-half of these funds to the Provost or Vice Chancellor for allocation. UNCG does not allow departments to utilize the other half of lapsed SPA salaries unless these funds are used to pay a contract or temporary worker to do the work normally performed by the vacant SPA position.

Any State funding that is carried to the next year is under the direction of the Chancellor, regardless of the source of the funds. In the current year, the Provost and Vice Chancellors may anticipate that some of their funding will not be fully utilized due to extraordinary circumstances; the Chancellor may approve the allocation of these funds back to the Division that generated them if he/she deems it in the best interest of the University.

For a more detailed explanation of appropriate expenditures, please see the "Spending Guidelines" located at:

http://fsv.uncg.edu/SpendingGuidelines.pdf

# Executive Overview UNCG Operating Resources OVERHEAD RECEIPTS

Overhead receipts are primarily associated with contracts and grants and reimburse the University for Facilities and Administrative (F&A) costs, which include: laboratory and office space; utilities; administrative services (e.g., purchasing, accounting, research, administration, personnel, security); custodial services; and building, grounds, and street maintenance. In other words, they include all those things essential to support sponsored research, which cannot be broken down and directly charged to a specific grant or contract. F&A cost percentages are currently set for a four-year period based on actual cost records audited and approved by the Federal Government. Although the rates may be revised where the sponsor administratively limits F&A cost recovery, they are not subject to arbitrary adjustment either by the University or the sponsor.

Unless prohibited by the funding agency, all requests for extra mural funding must include F&A costs. UNCG is currently on a modified total direct cost base for the F&A cost calculation.

Overhead receipts are currently included in institutional trust funds. Legislation was enacted in 1989 to gradually reduce the transfer to the State Operating Budget over a period of years until 1996-97 when it reached zero. At that point, overhead receipts were shifted to institutional trust funds.

The University adopted an overhead receipts allocation policy in 1985. The allocation policy is based on prior year revenues. The allocation of revenue according to the policy is as follows for the year of 2013-14:

- Salaries that support centralized contract and grant functions and that are approved by the Chancellor are initially allocated. This represents about 30 percent of the total available revenues.
- Approximately 20 percent is made available to the department generating the contracts and grants. Of this sum, half will be made available to the principal investigator.
- The remainder (about 50 percent) is allocated by the Chancellor upon recommendation by the Provost, normally to support the teaching and research aims of the University.

Internally, the budgeting process is initiated early enough to allow a review of the proposed allocations. Projections of F&A cost receipts are made in April, and instructions for preparation of budget requests are distributed. After receipt of the proposed allocation requests, the Chancellor makes allocation decisions in June and the departmental budgets are established in Banner Finance. All permanent positions are approved by the Chancellor prior to the funding changing or prior to the position being established. Unspent funds remain in the account where they were originally allocated unless redirected by the Provost or Chancellor.

For a more detailed explanation of appropriate expenditures, please see the "Spending Guidelines" located at: http://fsv.uncg.edu/SpendingGuidelines.pdf

# Executive Overview UNCG Operating Resources STUDENT FEES

This category consists of the following fees which are approved by General Administration and assessed to all students:

Student Activities Fee
Athletics Fee
Health Services Fee
Student Facilities Fee
Educational and Technology Fee

#### **Student Activities Fee**

The Student Activities Fee encompasses the programs and activities that can be grouped into four areas: Cultural Activities and Performing Arts, Student Organizations and Programs, Student Recreation, and Student Activities Facilities Maintenance and Operation.

#### Athletics Fee

The purpose of the Athletics Fee is to support the overall operation of a Division I intercollegiate athletics program. The program includes the seventeen sports listed below:

Men's Sports	Women's Sports
Basketball Soccer Golf Tennis Cross Country Baseball Indoor Track Outdoor Track	Basketball Soccer Golf Tennis Cross Country Softball Indoor Track Outdoor Track Volleyball
	v Olicybali

#### **Health Services Fee**

The Health Services Fee provides support to two critical student service operations—the Student Health Center and the Counseling and Testing Center. Both the Student Health Center and the Counseling and Testing Center offer

comprehensive primary and preventive health care to UNCG students within the context of this University community.

#### Student Facilities Fee

For a number of years, the University has moved toward improving the quality of the overall physical environment on the campus and the level and quality of services provided for the students enrolled. Since state appropriations are not available, a student facilities fee is used to provide the necessary funding for the self-liquidating capital projects. Important facilities being funded in this manner include the Soccer Stadium, Student Recreation Center, and Elliott University Center's addition and renovation.

#### **Educational and Technology Fee**

By directive from The Board of Governors, an Educational and Technology Fee was established to replace computer and academic course fees. This fee is used to provide staffing, supplies, and equipment for computer labs for students and to provide funding for departments for those courses that are equipment and materials intensive.

. . . . . . .

Instructions relative to requesting changes in student fee rates are normally received from UNC General Administration in October for the next academic year. Therefore, the internal decision making process must take place prior to submitting requests for rate changes to UNC General Administration. The process is normally initiated in September with the appointment of the committee members by the Chancellor. The Student Fee Committee meets with those departments who rely on student fees. In order to determine the fee rates, the level of revenues and expenditures must be projected and evaluated for the various fee alternatives. Programmatic issues must also be considered prior to finalizing the request for changes in student fee rates. The Student Fee Committee makes recommendations to the Chancellor. Student fee changes must be approved by the UNCG Board of Trustees prior to submission to UNC General Administration for approval by the Board of Governors.

After approval of the student fees by the Board of Governors, the Vice Chancellor for Business Affairs will report on the total amount of fee revenues to be allocated to the Provost and Vice Chancellors responsible for the various programs supported from student fees. The Provost and Vice Chancellors then allocate fee revenues to the individual fee programs. Detail expenditure budgets and estimates of other revenue are prepared and the approved budgets are established in Banner Finance.

Unlike the State Operating Budget, which is a line-item detail budget with some restrictions relative to transfers among personnel and non-personnel lines, there are fewer constraints relative to student fees. However, a number of rules still apply. There can be no deficit spending. Creation of new positions requires prior approval of the Vice Chancellor. Prior approval of the Vice Chancellor for Business Affairs is required for increases in the budgeted level of revenues and related expenditures and for the use of fund balances.

Processes such as personnel and purchasing apply to all University resources, not just state appropriated resources.

For a more detailed explanation of appropriate expenditures, please see the "Spending Guidelines" located at:

http://fsv.uncg.edu/SpendingGuidelines.pdf

# Executive Overview UNCG Operating Resources UNRESTRICTED GIFTS & INVESTMENT INCOME FUNDS

Unrestricted Gifts & Investment Income (UGII) funds are an important source of funding for many campus activities. They can be used for any legitimate business purpose as authorized by the Chancellor. At The University of North Carolina at Greensboro (UNCG) these funds are provided primarily by the following:

- The Alumni Annual Giving Campaign;
- Gifts and other funds provided by foundations, etc. (i.e., the UNCG Excellence Foundation, the Human Environmental Services Foundation, and other unrestricted endowment funds);
- Investment Income.

Allocations of UGII funds are made to cover ongoing operational matters (i.e., Alumni Scholars, Founders' Day, etc.) and for items that are of strategic importance in moving the University forward. The latter may be special projects which can have a duration of a single year or multiple years with a defined ending date. Strategic proposals that require continuing operating support are considered, but those not requiring such support are more likely to be funded. Normally, UGII monies are not used to make up for normal operating shortages.

UGII funds are the most flexible of the available resources. Accordingly, the budget allocation decisions for this source of funding can be deferred until decisions are made for those funding sources with greater constraints. However, the budgeting process must start early enough to allow appropriate identification and review of items of significant importance to moving the University forward. The formal process is normally initiated in March with the projection of available UGII funds and the preparation of division requests and justifications for UGII allocations. The allocation decisions are made by June in order for the funds to be moved and budgets to be established in Banner Finance to allow purchases to be made as early in the new fiscal year as possible.

Unlike the State Operating Budget, which is a line-item detail budget with restrictions relative to transfers among personnel and non-personnel lines, there are few constraints. The major rule is that there can be no deficit spending and the funds must be expended for the purposes originally designated in the allocation.

Processes such as personnel and purchasing apply to all University resources, not just state appropriated resources.

For a more detailed explanation of appropriate expenditures, please see the "Spending Guidelines" located at:

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