

# **FISCAL PROFILE**

**2007 - 2011**

The University of North Carolina at Greensboro  
**FISCAL PROFILE 2007 - 2011**  
**INTRODUCTION**

This document is an overview of financial, budgetary, and student data for The University of North Carolina at Greensboro. The primary objective of the assimilation and presentation of the data within this document is to create a fiscal profile of the University and its affiliated foundations (The UNCG Excellence Foundation, The University of North Carolina at Greensboro Human Environmental Sciences Foundation, Incorporated, The Capital Facilities Foundation, Inc., the University of North Carolina at Greensboro Investment Fund, Incorporated, and The UNCG Weatherspoon Art Foundation) and to provide a basis for understanding the financial condition of the University.

Primarily, the data presented is for fiscal years 2007 - 2011. For specific categories of comparison, student enrollment and total endowment data is presented for fiscal years 2002 - 2012. Additionally, budget and student data for fiscal year 2012 is presented utilizing data available as of December 2011.

All data presented is based upon information and reports available within the official records of the University, primarily, those of the Office of Business Affairs. To enhance the understanding of the data, a variety of schedules and graphs are utilized. When the data source may be unclear to the reader or additional information is required for understanding the data, footnotes have been included.

# FISCAL PROFILE 2007 – 2011

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The University of North Carolina at Greensboro  
**STATEMENT OF NET ASSETS - CONSOLIDATED**  
June 30, 2011

<b>ASSETS</b>		Affiliated Foundations & Eliminations	Consolidated
<b>Current Assets</b>	<u>UNCG Only</u>		
Cash and cash equivalents	\$ 83,700,215	\$ 3,117,743	\$ 86,817,958
Restricted cash and cash equivalents	23,742,096	614,605	24,356,701
Short-term investments	371,394	382,534	753,928
Restricted short-term investments	3,452,575	2,954,953	6,407,528
Receivables, net	2,470,219	5,690,219	8,160,438
Inventories	394,891		394,891
Notes receivable, net	1,309,028		1,309,028
Total current assets	<u>115,440,418</u>	<u>12,760,054</u>	<u>128,200,472</u>
<b>Noncurrent Assets</b>			
Restricted cash and cash equivalents	45,152,443	1,737,852	46,890,295
Receivables, net	567,436	85,045	652,481
Endowment investments	107,460,189	98,905,329	206,365,518
Other long-term investments	3,700,651	595,023	4,295,674
Notes receivable, net	4,157,041		4,157,041
Capital assets - nondepreciable	40,191,205	61,622,782	101,813,987
Capital assets - depreciable, net	393,950,596	4,204,789	398,155,385
Total noncurrent assets	<u>595,179,561</u>	<u>167,150,820</u>	<u>762,330,381</u>
Total assets	<u>710,619,979</u>	<u>179,910,874</u>	<u>890,530,853</u>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Accounts payable and accrued liabilities	15,089,612	3,144,859	18,234,471
Due to primary government	1,472		1,472
Deposits payable	857,360		857,360
Funds Held for Others		12,172	12,172
Deferred revenue	4,476,983	133,781	4,610,764
Interest payable	1,289,288	35,448	1,324,736
Long-term liabilities-current portion	5,899,392		5,899,392
Total current liabilities	<u>27,614,107</u>	<u>3,326,260</u>	<u>30,940,367</u>
<b>Noncurrent Liabilities</b>			
Funds held for others	1,633,788	31,264	1,665,052
U.S. government grants refundable	5,084,360		5,084,360
Funds held in trust for pool participants	3,313,971		3,313,971
Long-term liabilities	154,298,166	54,471,815	208,769,981
Total noncurrent liabilities	<u>164,330,285</u>	<u>54,503,079</u>	<u>218,833,364</u>
Total liabilities	<u>191,944,392</u>	<u>57,829,339</u>	<u>249,773,731</u>
<b>NET ASSETS</b>	<u>\$ 518,675,587</u>	<u>\$ 122,081,535</u>	<u>\$ 640,757,122</u>

The University of North Carolina at Greensboro  
**STATEMENT OF REVENUE, EXPENSES**  
**and CHANGES in NET ASSETS (Excluding Foundations)**  
For the Year Ended June 30, 2011

**REVENUES**

**Operating Revenues**

Student tuition and fees, net	\$	76,524,497
Federal grants and contracts		16,504,080
State and local grants and contracts		1,545,551
Nongovernmental grants and contracts		893,401
Sales and services, net		40,056,232
Interest earnings on loans		49,578
Other operating revenues		583,894
		<u>136,157,233</u>
Total operating revenues		<u>136,157,233</u>

**EXPENSES**

**Operating Expenses**

Salaries and benefits		230,816,024
Supplies and materials		24,545,714
Services		53,305,798
Scholarships and fellowships		36,037,248
Utilities		8,594,331
Depreciation		13,941,090
		<u>367,240,205</u>
Total operating expenses		<u>367,240,205</u>
Operating loss		<u>(231,082,972)</u>

**NONOPERATING REVENUES (EXPENSES)**

State appropriations		153,918,851
State aid		9,243,555
Noncapital grants		68,777,361
Noncapital gifts		5,286,888
Investment income, net		20,231,759
Interest and fees on capital asset-related debt		(4,262,921)
Other nonoperating revenues (expenses)		(104,822)
		<u>253,090,671</u>
Net nonoperating revenues		<u>253,090,671</u>
Loss before other revenues, expenses, gains, or losses		<u>22,007,699</u>
Capital grants		17,623,492
Additions to permanent endowments		1,683,807
		<u>1,683,807</u>
Increase in net assets		<u>41,314,998</u>

**NET ASSETS**

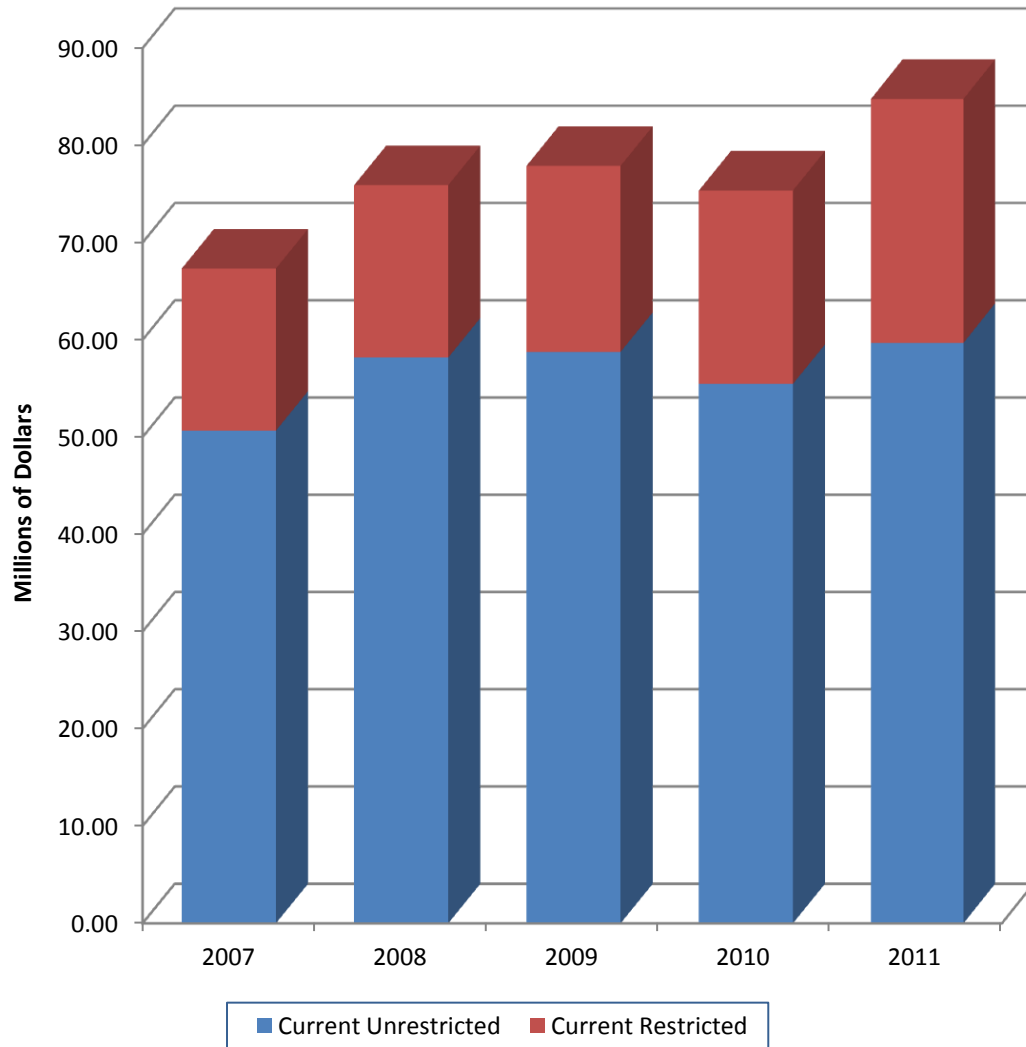
Net assets-beginning of the year		477,360,589
Net assets-end of the year	\$	<u>518,675,587</u>

The University of North Carolina at Greensboro (Excluding Foundations)  
**STATEMENT OF CURRENT FUNDS REVENUES AND EXPENDITURES**  
**AS A PERCENTAGE OF EDUCATIONAL AND GENERAL**  
**CASH BASIS**

Years Ended June 30, 2007 - 2011

	<u>2007</u>		<u>2008</u>		<u>2009</u>		<u>2010</u>		<u>2011</u>	
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
<b>REVENUES:</b>										
Educational and General										
Tuition and Fees	\$ 66,134,507	24.72	\$ 71,575,467	23.74	\$ 74,765,107	24.12	\$ 78,727,667	23.16	\$ 92,638,493	26.27
State Appropriations	139,732,517	52.23	156,611,887	51.94	138,168,464	44.57	153,904,791	45.29	153,918,851	43.64
State Aid	0	0.00	0	0.00	8,021,211	2.59	10,416,637	3.07	9,243,555	2.62
Contracts and Grants	41,657,707	15.57	48,676,579	16.14	61,548,306	19.85	78,523,243	23.10	79,937,902	22.66
Private Gifts, Grants and Contracts	9,155,175	3.42	10,354,201	3.43	15,707,863	5.07	7,701,817	2.27	7,807,314	2.21
Endowment Income	687,617	0.26	1,110,391	0.37	858,012	0.28	690,505	0.20	650,194	0.18
Sales and Services of Educational and General activities	8,223,685	3.07	9,960,325	3.30	8,356,810	2.70	8,734,346	2.57	7,638,383	2.17
Investment Income	1,825,946	0.68	3,060,679	1.02	2,422,146	0.78	1,035,091	0.30	694,477	0.20
Other Sources	90,806	0.03	188,182	0.06	150,356	0.05	122,570	0.04	167,288	0.05
Total Educational and General	<u>267,507,960</u>	<u>100.00</u>	<u>301,537,711</u>	<u>100.00</u>	<u>309,998,275</u>	<u>100.00</u>	<u>339,856,667</u>	<u>100.00</u>	<u>352,696,457</u>	<u>100.00</u>
Auxiliary Enterprises:										
Sales and Services and Other	38,099,590		39,815,822		40,042,258		42,497,723		46,037,637	
Student Fees	9,802,463		12,821,431		14,822,511		15,930,119		16,958,090	
Investment Income	1,838,247		1,857,151		1,402,229		638,102		382,673	
Total Auxiliary Enterprises	<u>49,740,300</u>		<u>54,494,404</u>		<u>56,266,998</u>		<u>59,065,944</u>		<u>63,378,400</u>	
<b>TOTAL REVENUES</b>	<u>317,248,260</u>		<u>356,032,115</u>		<u>366,265,273</u>		<u>398,922,611</u>		<u>416,074,857</u>	
<b>EXPENDITURES AND MANDATORY TRANSFERS:</b>										
Educational and General:										
Instruction	106,394,915	40.47	122,526,041	41.48	124,363,387	40.85	131,551,050	39.71	140,094,687	40.72
Research	13,455,471	5.12	16,025,054	5.43	19,672,559	6.46	21,458,770	6.48	22,985,242	6.68
Public Service	17,046,567	6.48	17,549,828	5.94	16,519,176	5.43	11,902,359	3.59	10,378,450	3.02
Libraries	11,123,793	4.23	8,819,817	2.99	8,496,577	2.79	13,628,225	4.11	12,294,150	3.57
Other Academic Support	21,879,081	8.32	25,570,839	8.66	27,064,693	8.89	29,689,875	8.96	30,978,051	9.00
Student Services	13,998,146	5.32	14,813,262	5.02	14,419,081	4.74	14,575,619	4.40	14,578,558	4.24
Institutional Support	28,513,175	10.85	35,032,004	11.86	35,766,245	11.75	36,835,543	11.12	36,711,798	10.67
Operations and Maintenance of Plant	24,747,576	9.41	24,777,846	8.39	23,411,083	7.69	23,730,460	7.16	23,957,800	6.96
Student Financial Aid	22,438,605	8.54	26,620,243	9.01	30,947,573	10.16	44,538,120	13.45	48,892,030	14.21
Mandatory Transfers	3,302,192	1.26	3,634,277	1.23	3,801,671	1.25	3,334,393	1.01	3,173,309	0.92
Total Educational and General	<u>262,899,521</u>	<u>100.00</u>	<u>295,369,211</u>	<u>100.00</u>	<u>304,462,045</u>	<u>100.00</u>	<u>331,244,414</u>	<u>100.00</u>	<u>344,044,075</u>	<u>100.00</u>
Auxiliary Enterprises and Int Service:										
Expenditures	37,112,221		42,401,919		42,291,363		44,358,057		44,312,765	
Mandatory Transfers for Debt Service	5,637,272		4,587,212		4,521,031		6,376,270		6,537,282	
Total Auxiliary Enterprises and Int Service	<u>42,749,493</u>		<u>46,989,131</u>		<u>46,812,394</u>		<u>50,734,327</u>		<u>50,850,047</u>	
<b>TOTAL EXPENDITURES</b>	<u>305,649,014</u>		<u>342,358,342</u>		<u>351,274,439</u>		<u>381,978,741</u>		<u>394,894,122</u>	
<b>REVENUES OVER/(UNDER) EXPENDITURES</b>	<u>\$ 11,599,246</u>		<u>\$ 13,673,773</u>		<u>\$ 14,990,834</u>		<u>\$ 16,943,870</u>		<u>\$ 21,180,735</u>	

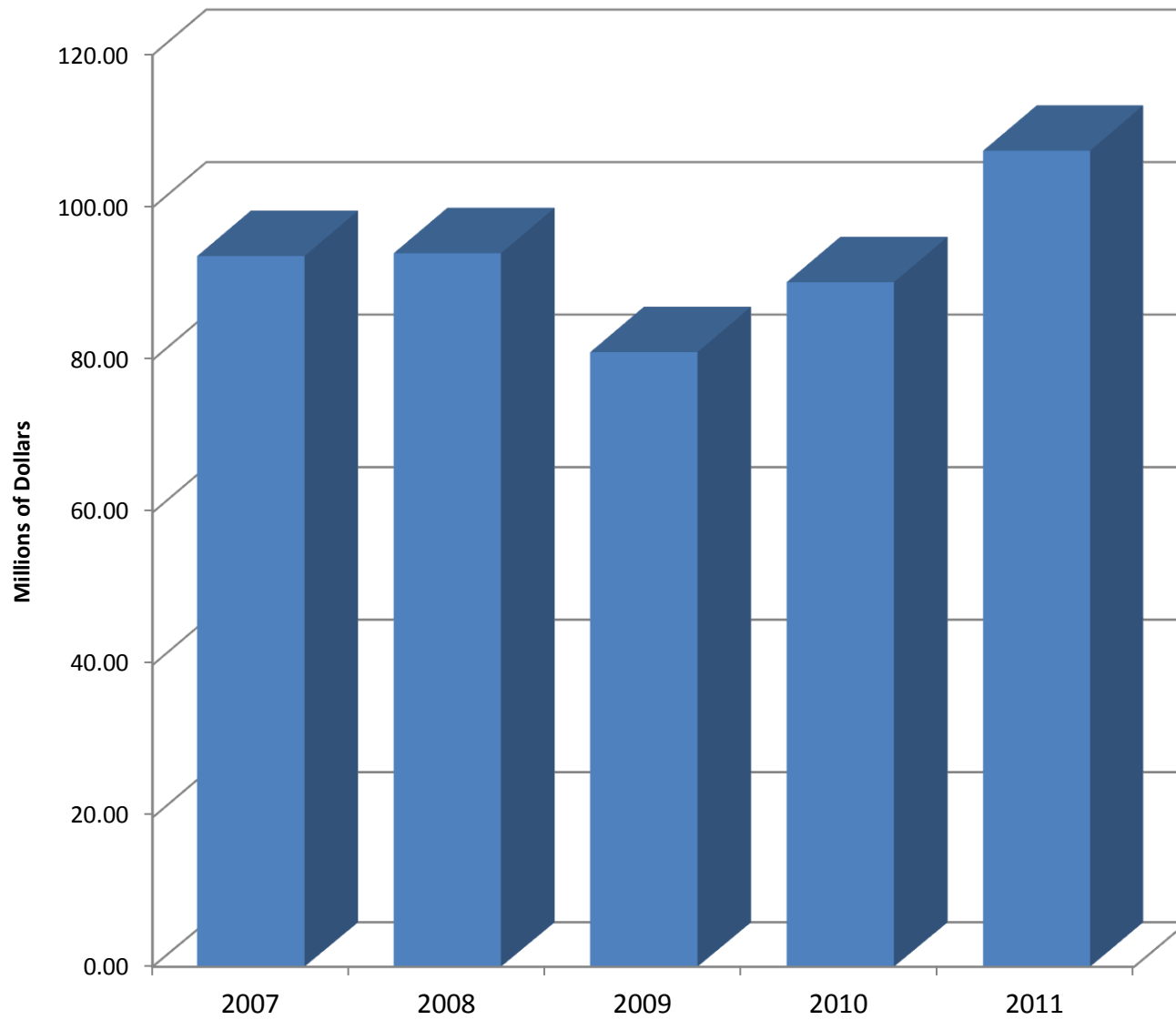
The University of North Carolina at Greensboro (Excluding Foundations)  
**CURRENT UNRESTRICTED and RESTRICTED FUND BALANCES**  
 June 30, 2007 - 2011



Year	Current Unrestricted	Current Restricted	Total
2007	\$ 50,660,247	\$ 16,666,514	\$ 67,326,761
2008	\$ 58,178,677	\$ 17,723,842	\$ 75,902,519
2009	\$ 58,761,311	\$ 19,122,917	\$ 77,884,228
2010	\$ 55,468,774	\$ 19,880,974	\$ 75,349,748
<b>2011</b>	<b>\$ 59,683,527</b>	<b>\$ 25,082,874</b>	<b>\$ 84,766,401</b>

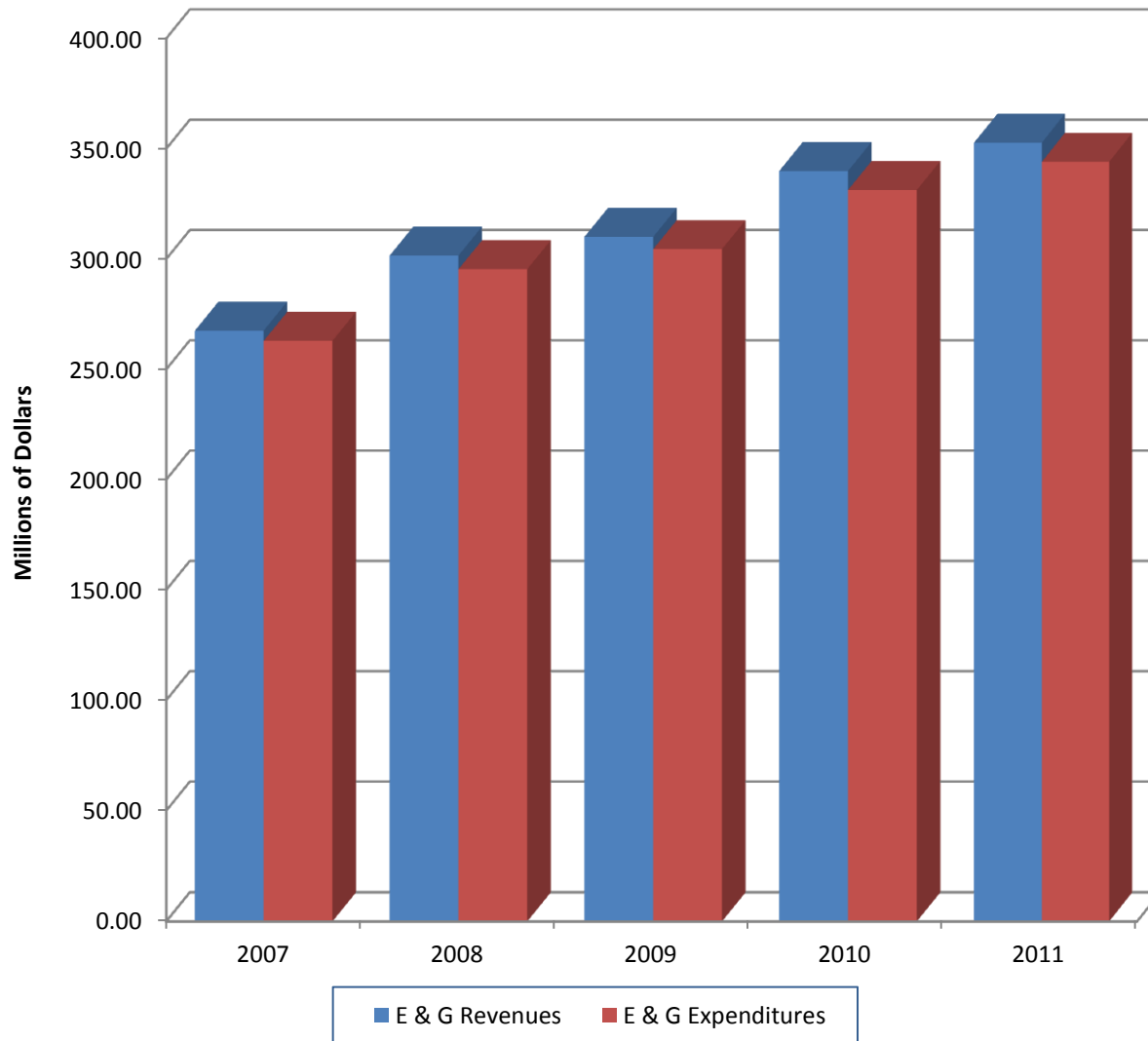


The University of North Carolina at Greensboro (Excluding Foundations)  
**ENDOWMENT ASSETS AT MARKET VALUE**  
June 30, 2007 - 2011



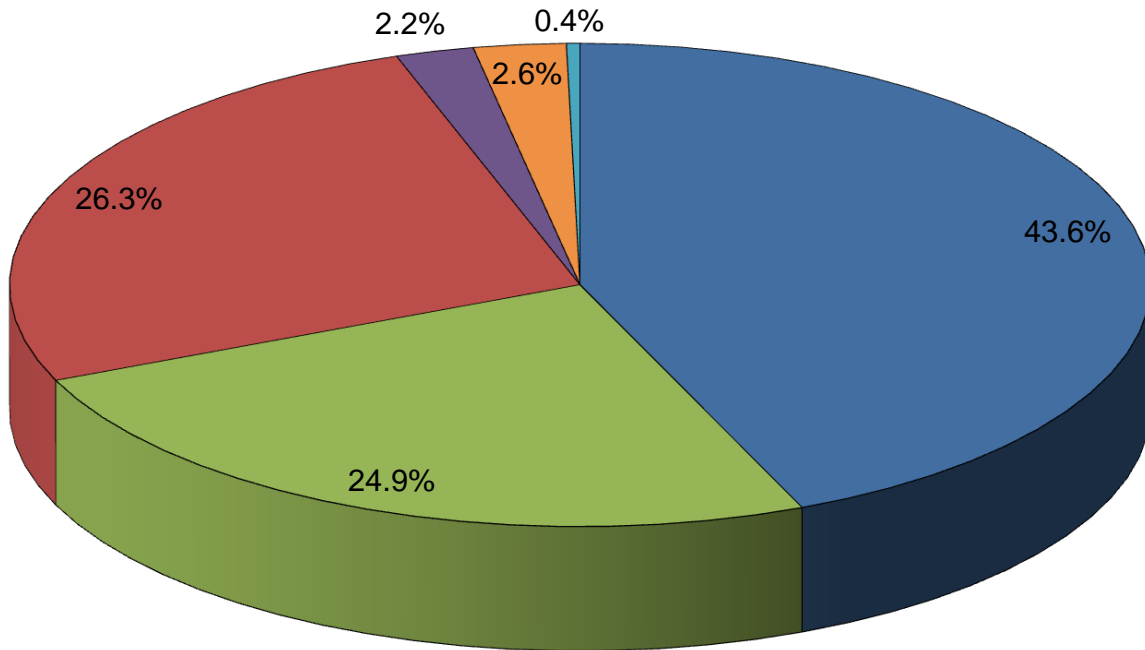
Year	Market Value
2007	\$ 93,636,497
2008	\$ 94,008,272
2009	\$ 81,031,785
2010	\$ 90,215,415
<b>2011</b>	<b>\$ 107,460,189</b>

The University of North Carolina at Greensboro (Excluding Foundations)  
**EDUCATIONAL & GENERAL REVENUES and EXPENDITURES**  
**CASH BASIS**  
 June 30, 2007 - 2011



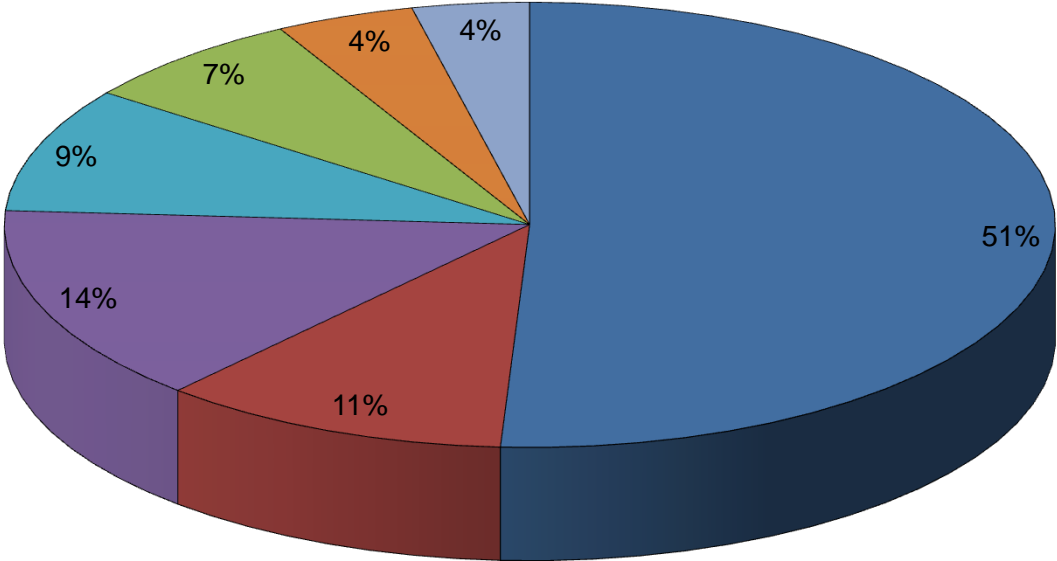
Year	E & G Revenues	E & G Expenditures
2007	\$ 267,507,960	\$ 262,899,521
2008	\$ 301,537,711	\$ 295,369,211
2009	\$ 309,998,275	\$ 304,462,045
2010	\$ 339,856,667	\$ 331,244,414
<b>2011</b>	<b>\$ 352,696,457</b>	<b>\$ 344,044,075</b>

The University of North Carolina at Greensboro (Excluding Foundations)  
**EDUCATIONAL and GENERAL REVENUES**  
**CASH BASIS**  
Year Ended June 30, 2011



	Amount	%
State Appropriations	153,918,851	43.6%
Gifts, Grants & Contracts	87,745,216	24.9%
Tuition and Fees	92,638,493	26.3%
Sales & Services & Other	7,805,671	2.2%
State Aid	\$ 9,243,555	2.6%
Endowment & Investment	1,344,671	0.4%
<b>Total</b>	<b>\$ 352,696,457</b>	<b>100.0%</b>

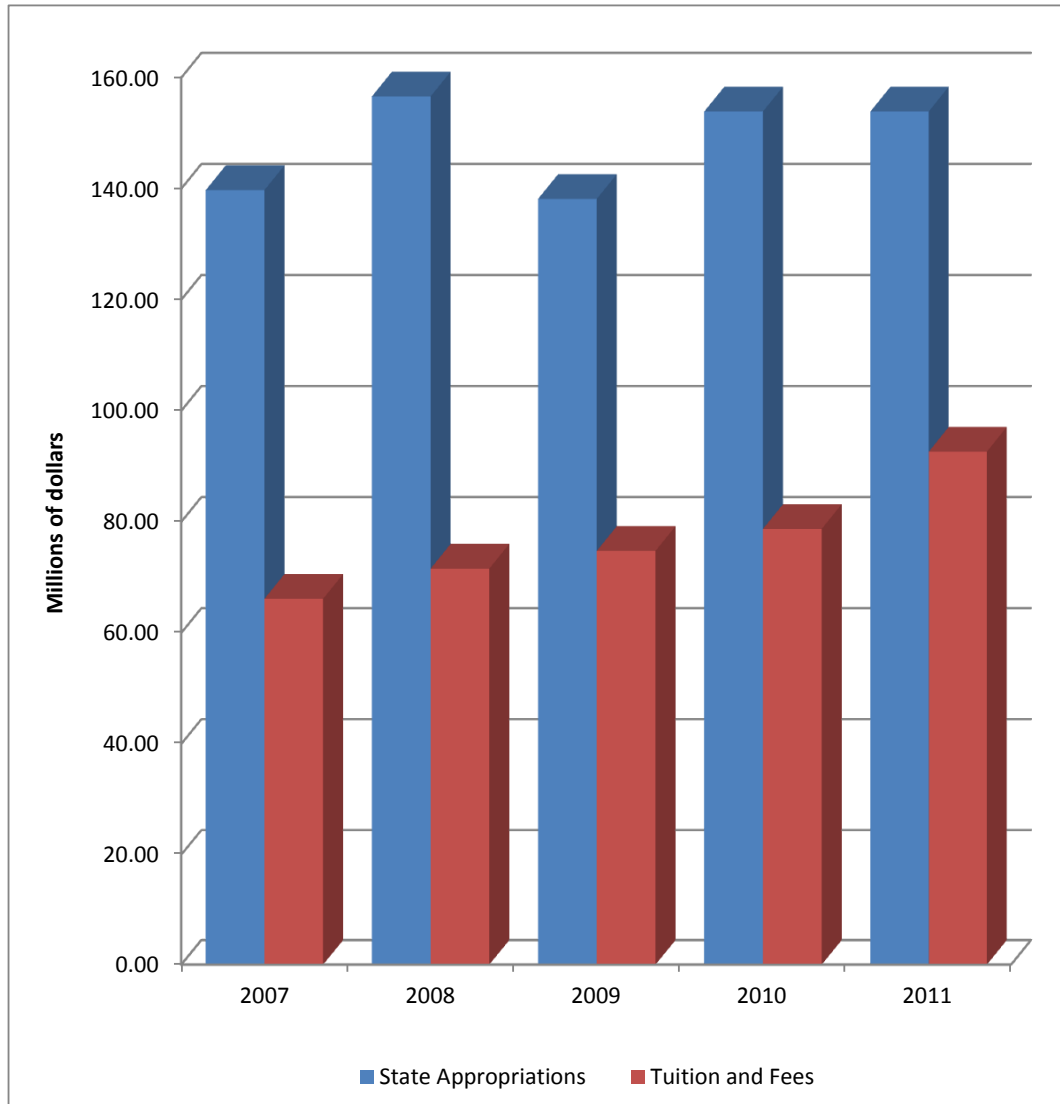
The University of North Carolina at Greensboro (Excluding Foundations)  
**EDUCATIONAL & GENERAL EXPENDITURES**  
**CASH BASIS**  
 Year Ended June 30, 2011



	Amount	%
Inst.Res. & Public Service	\$ 173,458,379	51%
Institutional Support	36,711,798	11%
Student Financial Aid	48,892,030	14%
Other Academic Support	30,978,051	9%
Physical Plant Operations	23,957,800	7%
Student Services	14,578,558	4%
Library	12,294,150	4%
<b>Total</b>	<b>\$ 340,870,766</b>	<b>100%</b>

**Note:** Mandatory transfers are excluded

The University of North Carolina at Greensboro (Excluding Foundations)  
**STATE APPROPRIATIONS and TUITION & FEES**  
**CASH BASIS**  
 Years Ended June 30, 2007 - 2011

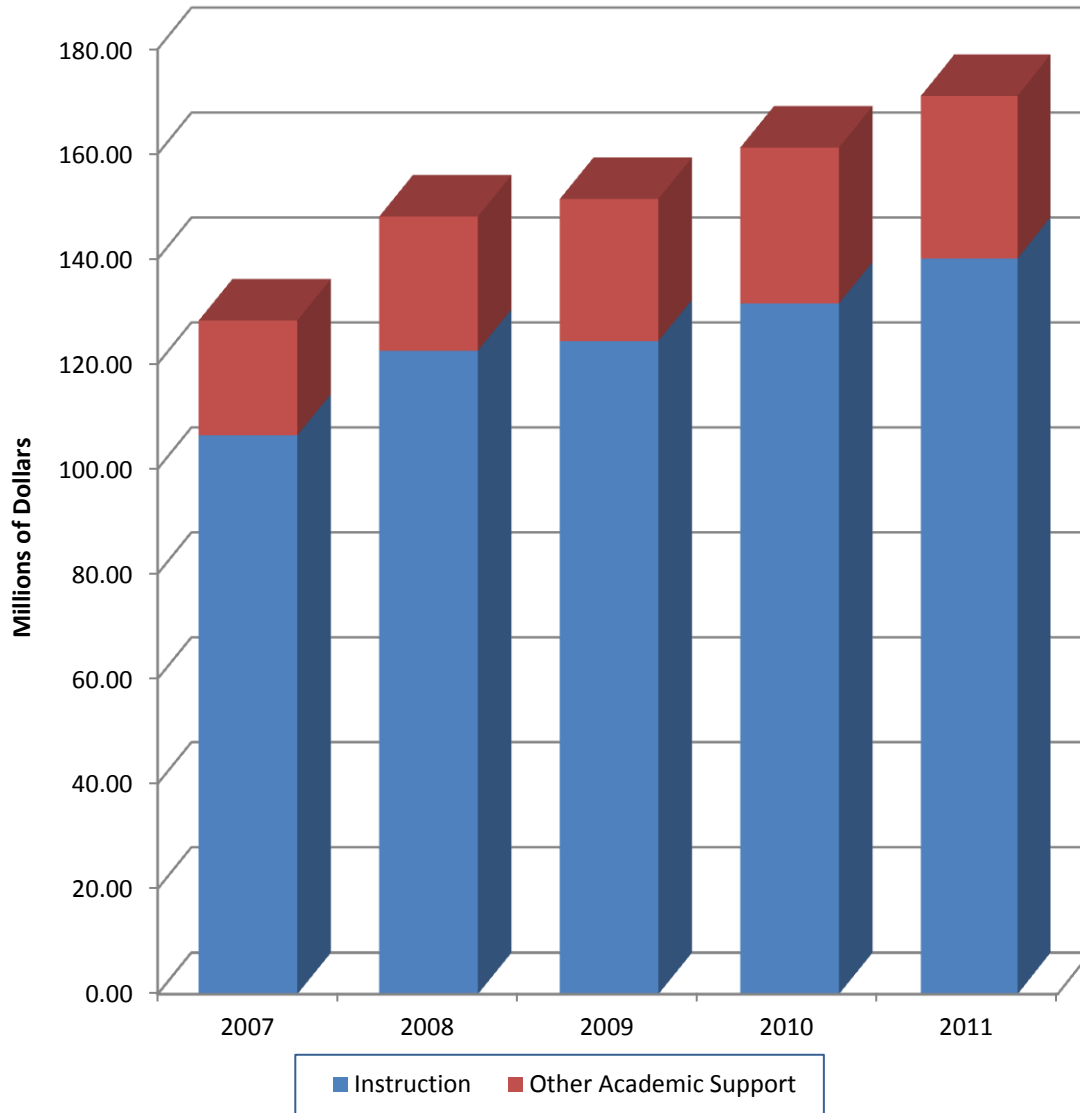


Year	State Appropriations	Tuition and Fees	Total
2007	139,732,517	66,134,507	205,867,024
2008	156,611,887	71,575,467	228,187,354
2009	138,168,464	74,765,107	212,933,571
2010	153,904,791	78,727,667	232,632,458
<b>2011</b>	<b>153,918,851</b>	<b>92,638,493</b>	<b>246,557,344</b>

**Note:** Auxiliary Enterprises student fees are excluded.

The University of North Carolina at Greensboro (Excluding Foundations)  
**INSTRUCTION & OTHER ACADEMIC SUPPORT EXPENDITURES**  
**CASH BASIS**

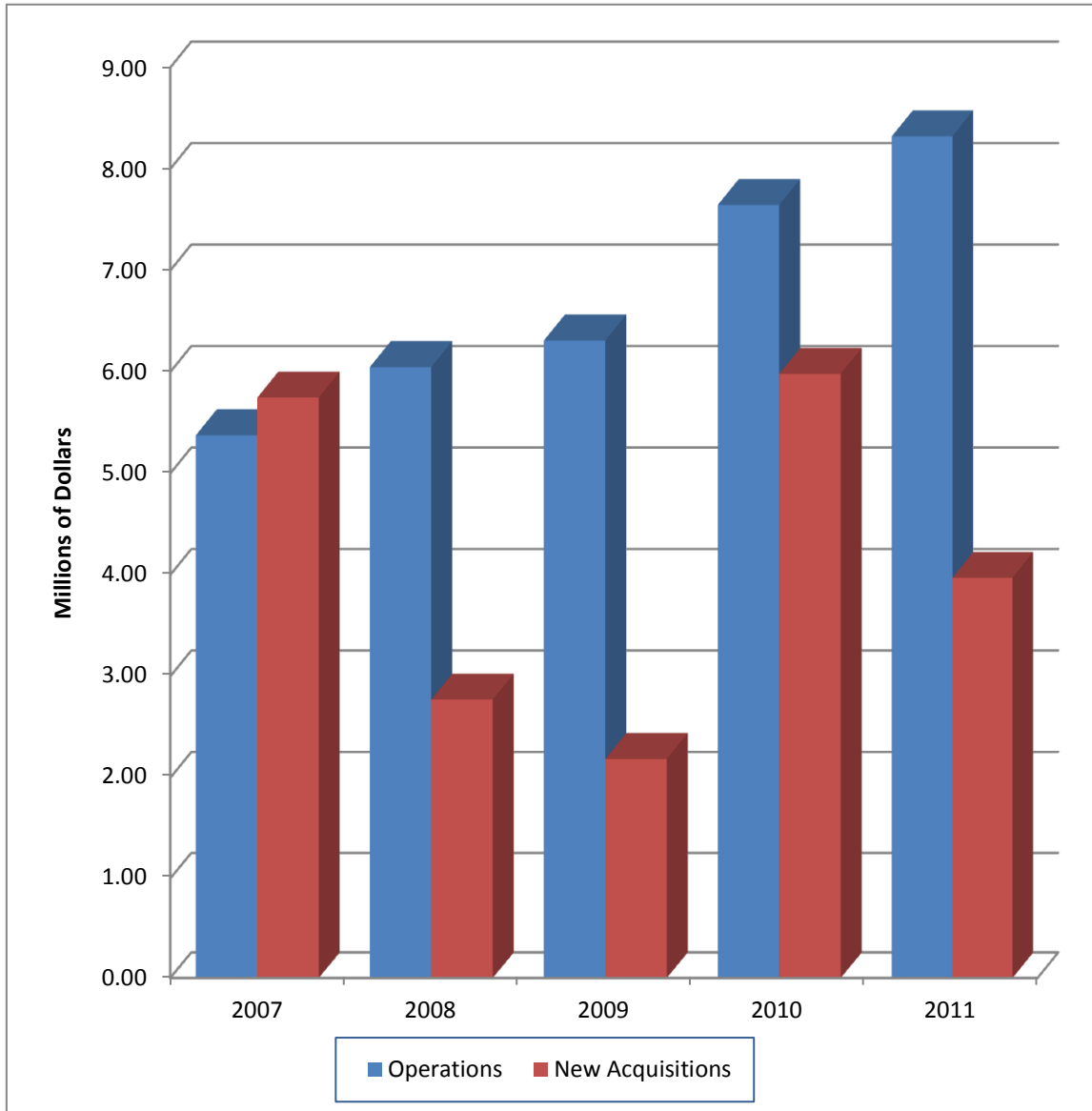
Years Ended June 30, 2007 - 2011



Year	Instruction	Other Academic Support	Total
2007	\$ 106,394,915	\$21,879,081	\$ 128,273,996
2008	\$ 122,526,041	\$25,570,839	\$ 148,096,880
2009	\$ 124,363,387	\$27,064,693	\$ 151,428,080
2010	\$ 131,551,050	\$29,689,875	\$ 161,240,925
2011	\$ 140,094,687	\$30,978,051	\$ 171,072,738

The University of North Carolina at Greensboro (Excluding Foundations)  
**LIBRARY OPERATIONS and NEW ACQUISITIONS EXPENDITURES**  
**CASH BASIS**

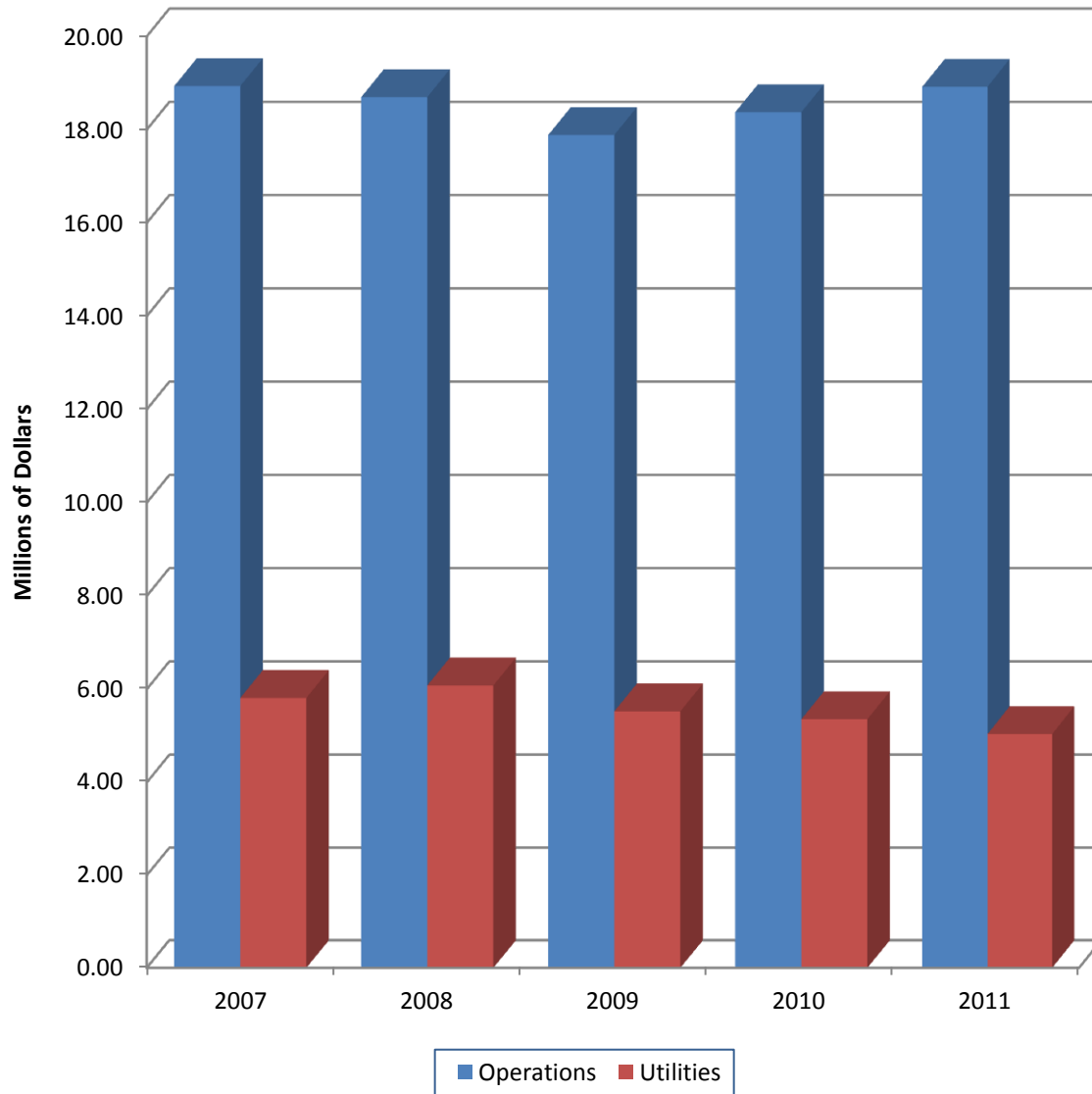
Years Ended June 30, 2007 - 2011



Year	Operations	New Acquisitions	Total
2007	\$ 5,376,297	\$ 5,747,496	\$11,123,793
2008	\$ 6,048,476	\$ 2,771,341	\$ 8,819,817
2009	\$ 6,309,994	\$ 2,186,583	\$ 8,496,577
2010	\$ 7,646,696	\$ 5,981,529	\$13,628,225
<b>2011</b>	<b>\$ 8,323,017</b>	<b>\$ 3,971,133</b>	<b>\$12,294,150</b>

The University of North Carolina at Greensboro (Excluding Foundations)  
**UTILITIES and FACILITIES OPERATIONS EXPENDITURES**  
**CASH BASIS**

Years Ended June 30, 2007 - 2011

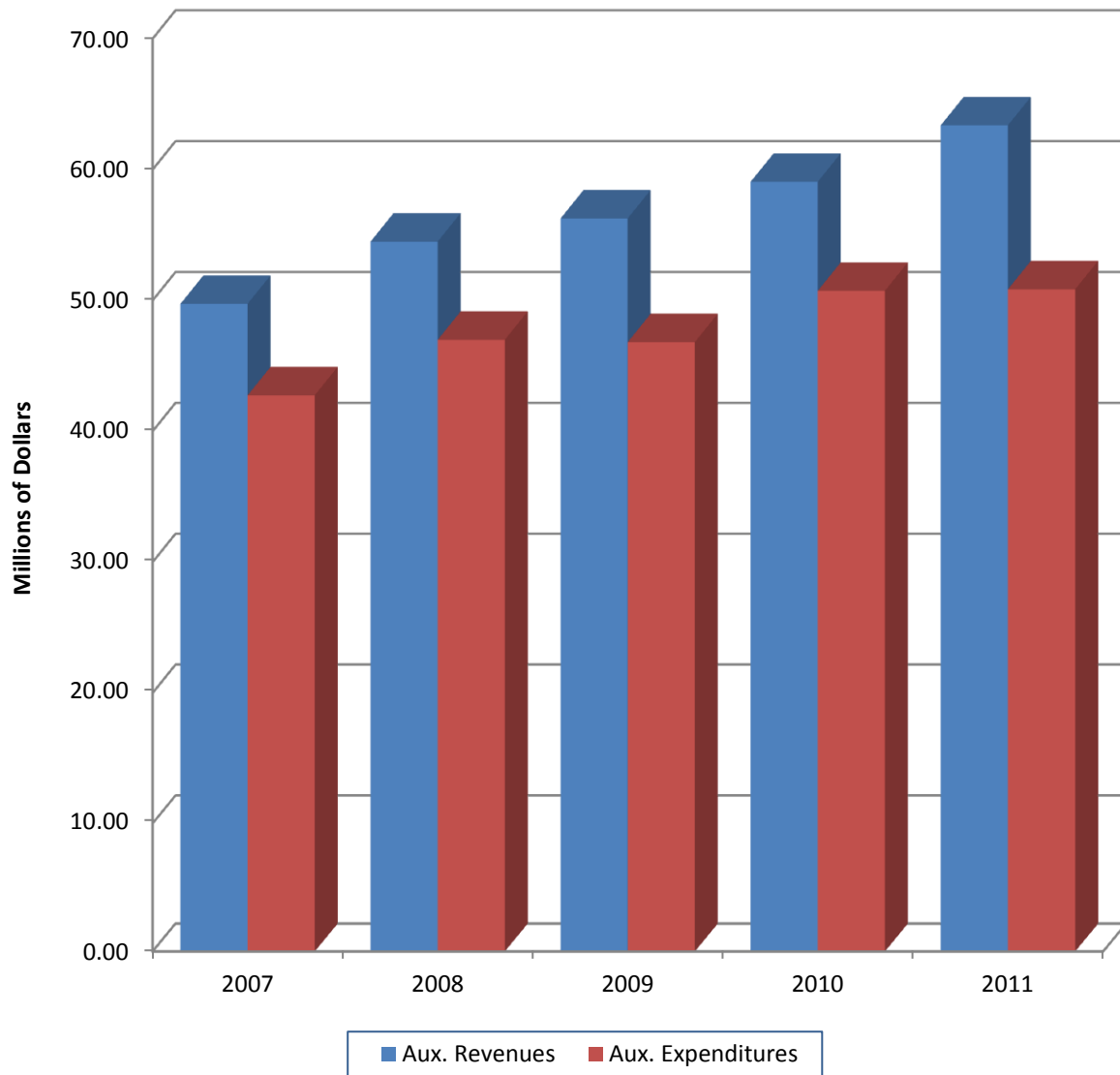


Year	Operations	Utilities	Total
2007	\$ 18,934,431	\$ 5,813,145	\$24,747,576
2008	\$ 18,697,408	\$ 6,080,438	\$24,777,846
2009	\$ 17,885,816	\$ 5,525,267	\$23,411,083
2010	\$ 18,373,529	\$ 5,356,931	\$23,730,460
<b>2011</b>	<b>\$ 18,919,154</b>	<b>\$ 5,038,646</b>	<b>\$23,957,800</b>

Note: Auxiliary Enterprises utilities are excluded



The University of North Carolina at Greensboro (Excluding Foundations)  
**AUXILIARY ENTERPRISES REVENUES and EXPENDITURES**  
**CASH BASIS**  
 June 30, 2007 - 2011



Year	Revenues	Expenditures
2007	\$ 49,740,300	\$ 42,749,493
2008	\$ 54,494,404	\$ 46,989,131
2009	\$ 56,266,998	\$ 46,812,394
2010	\$ 59,065,944	\$ 50,734,327
2011	\$ 63,378,400	\$ 50,850,047

The University of North Carolina at Greensboro  
**BUDGETED REVENUES, APPROPRIATIONS, AND EXPENDITURES**  
**STATE OPERATING CODE 16040**

Fiscal Years 2008 - 2012

	<b>2007-2008</b>		<b>2008-2009</b>		<b>2009-2010</b>		<b>2010-2011</b>		<b>2011-2012</b>	
	<u>Amount</u>	<u>%</u>	<u>Amount</u>	<u>%</u>	<u>Amount</u>	<u>%</u>	<u>Amount</u>	<u>%</u>	<u>Amount</u>	<u>%</u>
Revenues	\$ 66,409,843	29.8	\$ 79,098,144	31.6	\$ 85,980,047	34.6	\$ 86,943,092	33.6	<b>\$ 85,293,622</b>	<b>36.5</b>
Appropriations	<u>156,611,888</u>	<u>70.2</u>	<u>171,099,257</u>	<u>68.4</u>	<u>162,473,965</u>	<u>65.4</u>	<u>171,957,800</u>	<u>66.4</u>	<b><u>148,641,663</u></b>	<b><u>63.5</u></b>
Expenditures	<u>\$ 223,021,731</u>	<u>100.0</u>	<u>\$ 250,197,401</u>	<u>100.0</u>	<u>\$ 248,454,012</u>	<u>100.0</u>	<u>\$ 258,900,892</u>	<u>100.0</u>	<b><u>\$ 233,935,285</u></b>	<b><u>100.0</u></b>

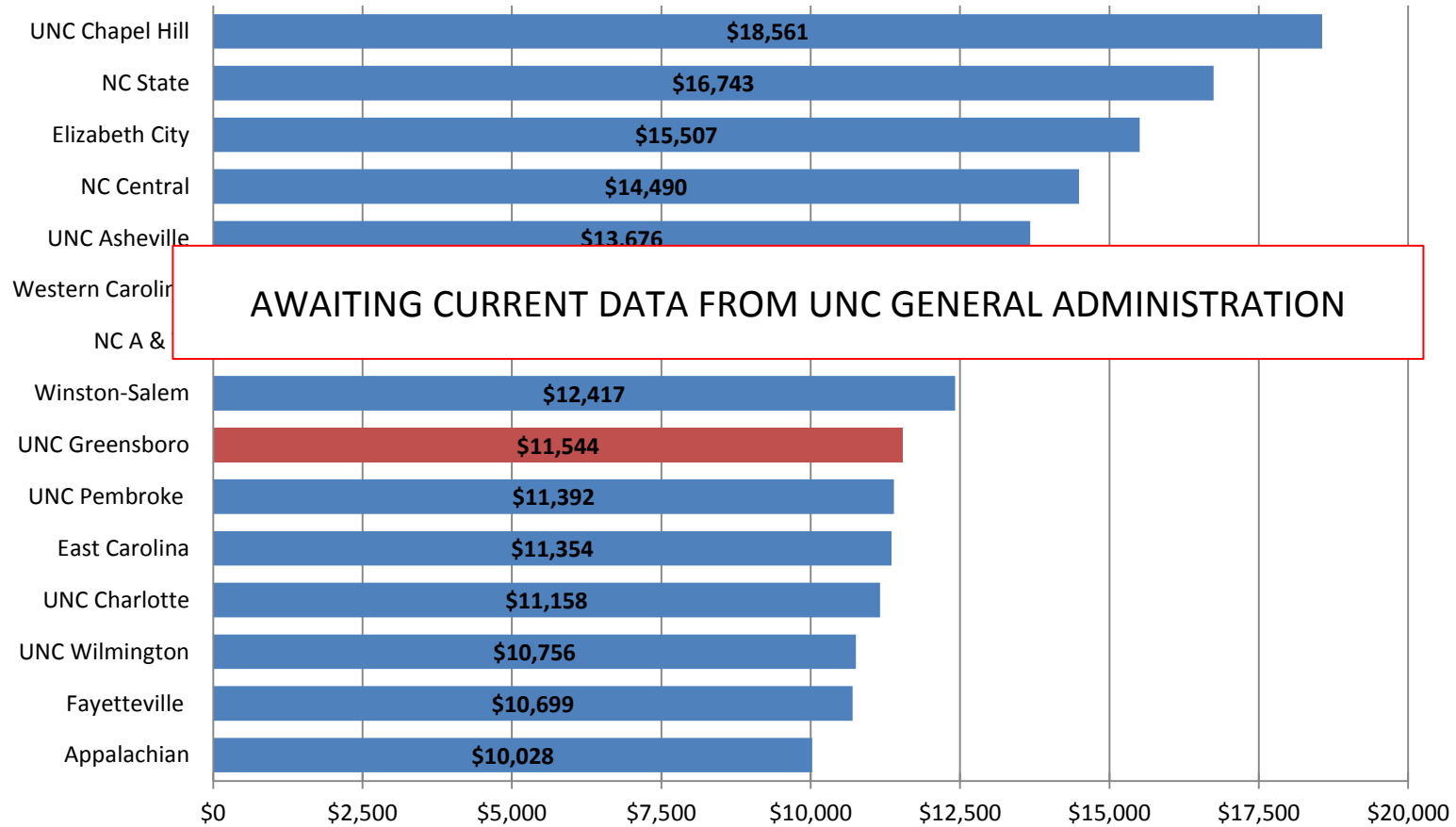
Note: Various Carryforwards have been excluded.

The University of North Carolina at Greensboro  
**BUDGETED REVENUES**  
**BY SOURCE**  
**STATE OPERATING CODE 16040**  
Fiscal Years 2008 - 2012

	<b>2007-2008</b>		<b>2008-2009</b>		<b>2009-2010</b>		<b>2010-2011</b>		<b>2011-2012</b>	
	<u>Amount</u>	<u>%</u>	<u>Amount</u>	<u>%</u>	<u>Amount</u>	<u>%</u>	<u>Amount</u>	<u>%</u>	<u>Amount</u>	<u>%</u>
Regular Term Tuition	\$ 50,353,673	75.9	\$ 50,811,329	64.3	\$ 56,264,647	65.4	\$ 68,030,733	78.2	\$ 70,330,528	82.4
Summer Term Tuition	4,169,197	6.3	4,208,712	5.3	4,208,712	4.9	4,208,712	4.8	4,208,712	4.9
Non-Credit Extension Instruction Fees	1,381,251	2.1	1,408,519	1.8	753,032	0.9	660,515	0.8	660,515	0.8
Utilities Revenues	2,555,152	3.8	2,787,379	3.5	2,427,745	2.8	2,436,129	2.8	2,536,129	3.0
Repairs and Alterations Revenues	227,878	0.3	235,378	0.3	235,378	0.3	235,378	0.3	235,378	0.3
Application Fees	744,352	1.1	790,152	1.0	805,419	0.9	905,419	1.0	905,419	1.1
Library	59,000	0.1	59,000	0.1	59,000	0.1	59,000	0.1	59,000	0.1
Education & Tech. and Special Fees	4,479,108	6.7	4,714,104	6.0	4,529,007	5.3	5,208,243	6.0	5,593,544	6.5
Federal C & G Adm Cost Allow	111,798	0.2	111,798	0.1	111,798	0.1	111,798	0.1	111,798	0.1
ARRA Fiscal Stabilization Funds		0.0	8,021,211	10.1	10,416,637	12.1		0.0		0.0
Other	2,328,434	3.5	5,950,562	7.5	6,168,672	7.2	5,087,165	5.9	652,599	0.8
<b>Total</b>	<b>\$ 66,409,843</b>	<b>100.0</b>	<b>\$ 79,098,144</b>	<b>100.0</b>	<b>\$ 85,980,047</b>	<b>100.0</b>	<b>\$ 86,943,092</b>	<b>100.0</b>	<b>\$ 85,293,622</b>	<b>100.0</b>
Actual Tuition	49,858,731	99.0	52,332,791	103.0	56,203,027	99.9	69,817,522	102.6	N/A	N/A
Budgeted Tuition	\$ 50,353,673	100.0	\$ 50,811,329	100.0	\$ 56,264,647	100.0	\$ 68,030,733	100.0	\$ 70,330,528	100.0
Over (Under) Realization	\$ (494,942)	(1.0)	\$ 1,521,462	3.0	\$ (61,620)	(0.1)	\$ 1,786,789	2.6	\$ N/A	N/A
Budgeted Enrollment FTE	13,868		14,662		14,912		15,700		15,255	
Actual Enrollment FTE	14,328		14,549		15,323		15,396		15,188	*

\* The actual enrollment FTE for 2012 is an estimate.

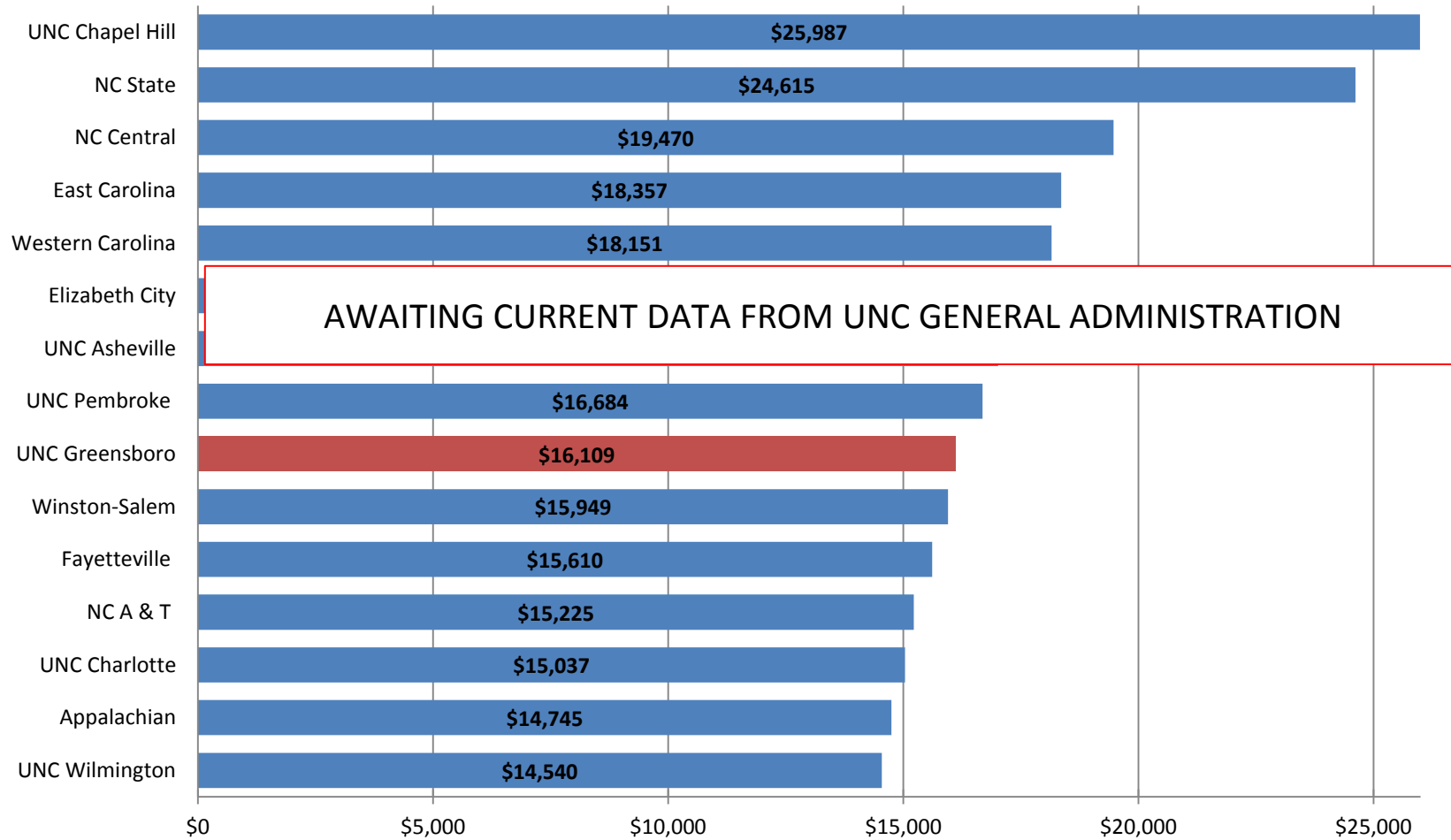
The University of North Carolina  
**BUDGETED APPROPRIATIONS PER IN-STATE STUDENT FTE**  
 2008-09



Source: UNC 2008-09 Current Operations Budgets - Summary

Notes: Budgeted appropriations per student FTE were calculated by dividing the total budgeted state appropriations by the in-state student FTE for each campus. Nonrecurring items are not in this schedule, but are included on B-1.

The University of North Carolina  
**BUDGETED EXPENDITURES PER TOTAL STUDENT FTE**  
 2008-09



Notes: Total budgeted expenditures per total student FTE were calculated by dividing total budgeted state expenditures by the total student FTE for each campus. Nonrecurring items are excluded from this schedule. The out-of-state Undergraduate Tuition is \$14,001 at UNC Greensboro. The out-of-state Graduate Tuition at UNC Greensboro is \$14,170.

The University of North Carolina at Greensboro  
**Base Budget, Expansion and Reductions**  
 2010-11 through 2011-12

	<u>Requirements</u>	<u>Receipts</u>	<u>Appropriations</u>	<u>Positions</u>
<b>2010-11 Beginning Base Budget</b>	<b>\$ 258,900,892</b>	<b>\$ 86,943,092</b>	<b>\$ 171,957,800</b>	<b>2,421.96</b>
<b>Continuation Budget Change</b>				
Enrollment Decline	(1,552,387)	(2,286,339)	733,952	(11.07)
Building Reserves	527,410		527,410	-
<b>Total Continuation Budget Change</b>	<b>(1,024,977)</b>	<b>(2,286,339)</b>	<b>1,261,362</b>	<b>(11.07)</b>
<b>Other</b>				
Budget Cuts	(26,240,436)	124,438	(26,364,874)	(205.16)
iSchool (Learn & Earn) Reduction	(4,506,666)	(4,506,666)	-	(18.25)
Campus Initiated Tuition Increase	4,561,696	4,561,696	-	-
Employer Health Insurance and Retirement Increase	1,682,187		1,682,187	-
Education & Technology Fee	383,006	383,006	-	-
Other	179,583	74,395	105,188	-
<b>Total Other</b>	<b>(23,940,630)</b>	<b>636,869</b>	<b>(24,577,499)</b>	<b>(223.41)</b>
<b>Flexibility Changes</b>	-	-	-	30.23
<b>Total 2011-12 Budget</b>	<b>\$ 233,935,285</b>	<b>\$ 85,293,622</b>	<b>\$ 148,641,663</b>	<b>2,217.71 *</b>

**Institutional Budgets:**

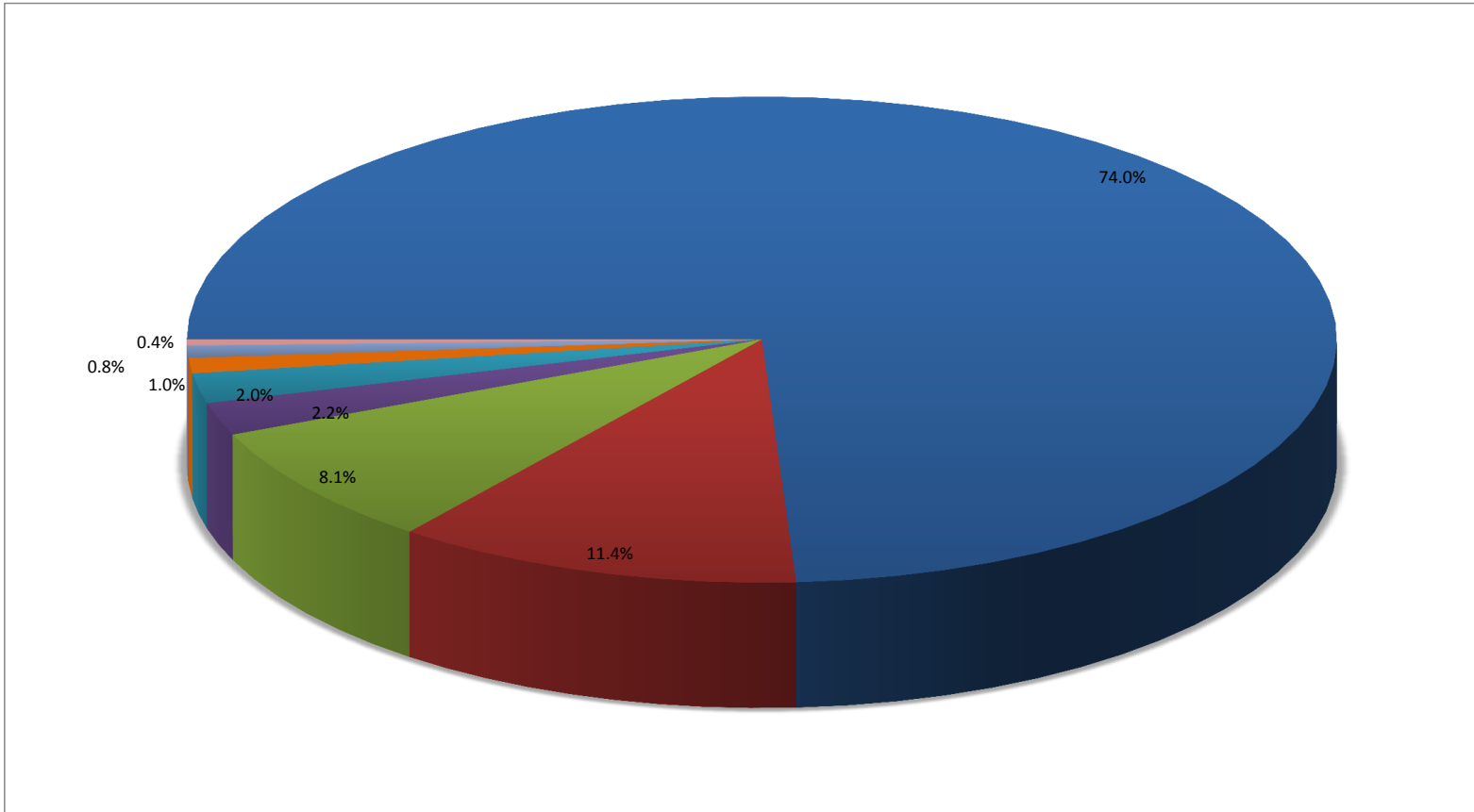
Benefits	\$ 40,476,510	
Financial Aid	10,924,503	
Insurance	70,986	
IT Licenses & Maintenance	1,213,072	
Utilities	8,903,204	
ESCO Debt Service	704,467	
Chancellor's Equipment Fund	420,855	(Instruction \$100,000; other \$320,855)
Enterprise Administrative Applications	129,580 *	
<b>Total Institutional Budgets:</b>	<b>62,843,177</b>	

**Departmental Budgets:**

	171,092,108
<b>Total 2011-12 Budget</b>	<b>\$ 233,935,285</b>

\* Total Positions include 1.0 FTE in Enterprise Administrative Applications considered an Institutional Budget.

The University of North Carolina at Greensboro  
**STATE OPERATING BUDGET 2011-12**  
**SUMMARY BY DIVISION**  
 (Excluding Benefits and Other Institutional Budgets)



Academic Affairs	\$126,693,405	74.0%
Business Affairs	19,559,627	11.4%
Information Technology Services	13,873,359	8.1%
University Advancement	3,713,128	2.2%
Student Affairs	3,425,975	2.0%
Research & Economic Development	1,739,840	1.0%
Chancellor	1,392,631	0.8%
Gateway Univ. Research Park	694,143	0.4%
	\$171,092,108	100.0%

The University of North Carolina at Greensboro  
**STATE OPERATING BUDGET**  
**SUMMARY BY DIVISION**  
2011 - 2012

<b>Division Name</b>	<b>EPA</b>	<b>SPA</b>	<b>Faculty</b>	<b>Temp Wages</b>	<b>Oth Personnel</b>	<b>Equipment</b>	<b>OTP less Equip</b>	<b>TOTAL</b>
Academic Affairs	\$13,495,321	\$14,068,026	\$82,479,379	\$1,096,628	\$552	\$5,319,191	\$10,234,308	\$126,693,405
Business Affairs	1,943,288	14,062,887		63,492	2,852	448,855	3,038,253	19,559,627
Information Technology And Planning	1,511,286	7,516,488		324,681	24,373	1,912,473	2,584,058	13,873,359
University Advancement	1,566,331	1,688,196		48,000		10,000	400,601	3,713,128
Student Affairs	2,139,739	791,242		56,796		20,838	417,360	3,425,975
Research & Economic Development	412,297	62,744	995,144	2,688			266,967	1,739,840
Chancellor	1,084,255	207,424		310		500	100,142	1,392,631
Gateway University Research Park		139,010					555,133	694,143
<b>TOTAL</b>	<b>\$22,152,517</b>	<b>\$38,536,017</b>	<b>\$83,474,523</b>	<b>\$1,592,595</b>	<b>\$27,777</b>	<b>\$7,711,857</b>	<b>\$17,596,822</b>	<b>\$171,092,108</b>



The University of North Carolina at Greensboro  
**BUDGETED EXPENDITURES BY PURPOSE**  
**STATE OPERATING CODE 16040**

Fiscal Years 2008 - 2012

	<b>2007-2008</b>		<b>2008-2009</b>		<b>2009-2010</b>		<b>2010-2011</b>		<b>2011-2012</b>	
	<b>Amount</b>	<b>%</b>	<b>Amount</b>	<b>%</b>	<b>Amount</b>	<b>%</b>	<b>Amount</b>	<b>%</b>	<b>Amount</b>	<b>%</b>
101 Regular Term Instruction (see Note)	\$ 118,689,371	53.2%	\$ 141,897,132	56.7%	\$ 136,698,309	55.0%	\$ 142,742,054	55.1%	\$ 123,314,923	52.7%
102 Summer Term Instruction	4,169,197	1.9%	4,208,712	1.7%	4,208,712	1.7%	4,208,712	1.6%	4,208,712	1.8%
103 Non-Credit Extension Instruction	1,381,251	0.6%	1,408,519	0.6%	753,032	0.3%	660,515	0.3%	660,515	0.3%
151 Libraries	8,853,401	4.0%	11,004,625	4.4%	13,581,720	5.5%	12,942,961	5.0%	11,095,583	4.7%
152 General Academic Support	15,841,597	7.1%	17,462,255	7.0%	17,328,689	7.0%	19,279,198	7.4%	18,624,378	8.0%
160 Student Services	12,355,115	5.5%	12,080,567	4.8%	11,030,171	4.4%	11,928,331	4.6%	11,401,497	4.9%
170 Institutional Support	28,257,798	12.7%	28,128,692	11.2%	31,637,556	12.7%	30,349,183	11.7%	27,428,539	11.7%
180 Physical Plant Operations	26,638,944	11.9%	26,781,690	10.7%	25,734,302	10.4%	27,105,836	10.5%	26,276,635	11.2%
230 Student Financial Aid	6,835,057	3.1%	7,225,209	2.9%	7,481,521	3.0%	9,684,102	3.7%	10,924,503	4.7%
<b>TOTAL</b>	<b>\$ 223,021,731</b>	<b>100.0%</b>	<b>\$ 250,197,401</b>	<b>100.0%</b>	<b>\$ 248,454,012</b>	<b>100.0%</b>	<b>\$ 258,900,892</b>	<b>100.0%</b>	<b>\$ 233,935,285</b>	<b>100.0%</b>

Note: For 2008-09 and 2009-10 ARRA Fiscal Stabilization Funds were used by the State to substitute for appropriations in the amounts of \$16,042,422 and \$18,985,810.

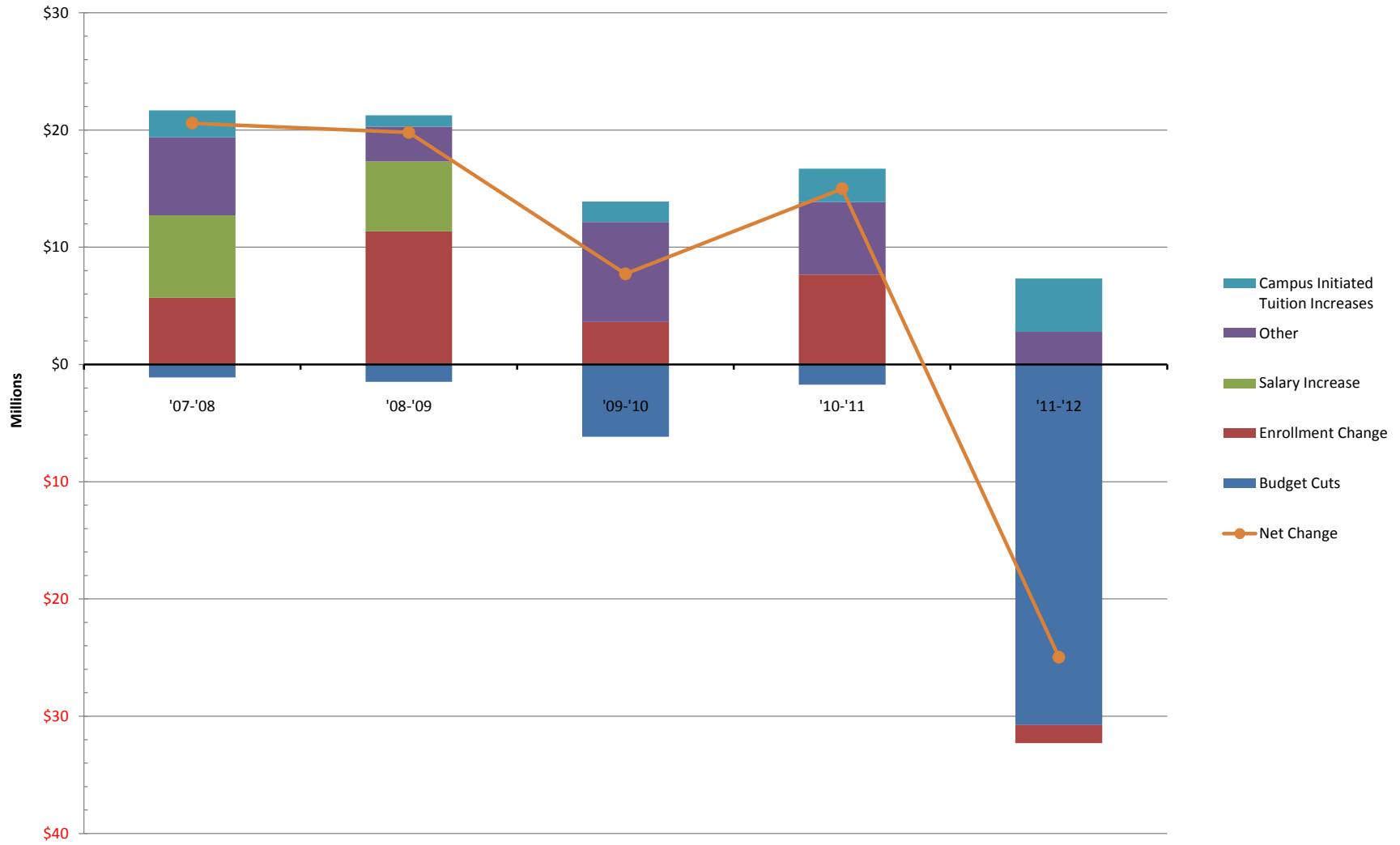
The University of North Carolina at Greensboro  
**BUDGETED EXPENDITURES BY MAJOR OBJECT CATEGORIES**  
**STATE OPERATING CODE 16040**

Fiscal Years 2008 - 2012

	Revised Budget at June 30th								Original Budget	
	2007-2008		2008-2009		2009-2010		2010-2011		2011-2012	
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
EPA Academic Salaries	\$ 76,535,586	34.3%	\$ 86,709,867	34.6%	\$ 80,295,156	32.3%	\$ 96,042,927	37.2%	\$ 83,474,523	35.6%
EPA Regular Salaries *	19,320,423	8.7%	22,774,970	9.1%	20,991,022	8.4%	23,298,712	9.0%	22,278,097	9.5%
SPA Regular Salaries	34,953,029	15.7%	39,070,132	15.6%	37,795,789	15.2%	40,137,984	15.5%	38,536,017	16.5%
Employee Benefits	29,365,654	13.2%	35,385,379	14.1%	32,616,107	13.1%	41,490,741	16.1%	39,334,314	16.8%
Other Personnel	4,659,067	2.1%	5,186,119	2.1%	4,195,061	1.7%	3,442,010	1.3%	2,762,568	1.2%
Total Personnel Compensation	<u>\$ 164,833,759</u>	<u>74.0%</u>	<u>\$ 189,126,467</u>	<u>75.5%</u>	<u>\$ 175,893,135</u>	<u>70.7%</u>	<u>\$ 204,412,374</u>	<u>79.1%</u>	<u>\$ 186,385,519</u>	<u>79.6%</u>
Supplies	7,014,762	3.1%	5,691,723	2.3%	7,904,144	3.2%	6,496,617	2.5%	5,670,405	2.4%
Utilities	9,184,671	4.1%	9,323,735	3.7%	8,110,812	3.3%	8,645,938	3.3%	8,904,049	3.8%
Purchased Contractual Services	3,834,676	1.7%	3,335,544	1.3%	3,856,574	1.6%	2,164,937	0.8%	1,436,213	0.6%
Purchased Services	11,677,017	5.2%	9,936,154	4.0%	10,698,003	4.2%	11,054,356	4.3%	8,384,161	3.6%
General Travel	2,295,628	1.0%	2,219,515	0.9%	1,455,754	0.6%	1,111,955	0.4%	802,897	0.3%
Other Operating	1,243,492	0.6%	1,387,266	0.6%	993,572	0.4%	2,612,017	1.0%	2,045,161	0.9%
Academic Services	497,961	0.2%	411,233	0.2%	254,114	0.1%	179,889	0.1%	135,015	0.1%
Library Books and Journals	3,549,135	1.6%	5,024,477	2.0%	6,684,983	2.7%	4,630,982	1.8%	3,418,832	1.5%
Property, Plant & Equipment	10,394,410	4.7%	7,685,533	3.1%	15,599,001	6.3%	6,511,353	2.5%	4,667,063	2.0%
Aids and Grants	6,575,558	2.9%	6,949,893	2.8%	7,164,402	2.9%	9,684,102	3.7%	10,924,503	4.7%
Transfers and Other	1,920,662	0.9%	9,105,861	3.6%	9,839,518	4.0%	1,396,372	0.5%	1,161,467	0.5%
Total Non-Salary	<u>\$ 58,187,972</u>	<u>26.0%</u>	<u>\$ 61,070,934</u>	<u>24.5%</u>	<u>\$ 72,560,877</u>	<u>29.3%</u>	<u>\$ 54,488,518</u>	<u>20.9%</u>	<u>\$ 47,549,766</u>	<u>20.4%</u>
	<u><b>\$223,021,731</b></u>	<u><b>100.0%</b></u>	<u><b>\$250,197,401</b></u>	<u><b>100.0%</b></u>	<u><b>\$248,454,012</b></u>	<u><b>100.0%</b></u>	<u><b>\$ 258,900,892</b></u>	<u><b>100.0%</b></u>	<u><b>\$233,935,285</b></u>	<u><b>100.0%</b></u>

\* EPA Regular Salaries include \$119,600 in 2007-2008 and \$125,580 in 2008-2009 through 2011-2012 in Enterprise Administrative Applications considered an Institutional Budget.

The University of North Carolina at Greensboro  
**NET CHANGE IN BASE BUDGET**  
**STATE OPERATING CODE 16040**  
 Fiscal Years 2008 - 2012



The University of North Carolina at Greensboro  
**NET CHANGE IN BASE BUDGET**  
**STATE OPERATING CODE 16040**  
 Fiscal Years 2008 - 2012

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Enrollment Change	\$ 5,705,696	\$ 11,360,213	\$ 3,622,251	\$ 7,670,707	\$ (1,552,387)
Salary Increases	7,025,402	5,960,141	-	-	-
Campus Initiated Tuition Increases	2,290,607	975,752	1,738,735	2,858,862	4,561,696
Budget Cuts	(1,094,458)	(1,471,034)	(6,166,555)	(1,726,141)	(30,747,102)
Other	<u>6,648,443</u>	<u>2,962,557</u>	<u>8,537,078</u>	<u>6,177,275</u>	<u>2,772,186</u>
Total	<u>\$ 20,575,690</u>	<u>\$ 19,787,629</u>	<u>\$ 7,731,509</u>	<u>\$ 14,980,703</u>	<u>\$ (24,965,607)</u>

The University of North Carolina at Greensboro  
**BUDGETED SALARIES and FTE BY DIVISION**  
2011-2012

Division	EPA Administrative *		SPA		Faculty	
	Budget	FTE	Budget	FTE	Budget	FTE
<b>Academic Affairs:</b>						
Arts & Sciences	\$ 585,509	9.5	\$ 2,576,757	65.2	\$31,630,476	406.5
Business & Economics	838,183	10.0	954,171	24.1	10,414,371	91.4
Education	617,400	11.5	612,771	16.5	8,544,888	94.7
Music Theatre Dance	383,222	5.6	772,308	19.2	6,852,094	86.6
Nursing	251,941	3.0	554,599	15.0	4,162,602	56.4
Health and Human Sciences	788,322	10.9	1,057,274	28.9	10,691,663	127.6
Graduate Studies	239,673	2.6	690,369	17.0	2,517,031	18.0
Division of Continual Learning	1,241,640	23.1	686,583	16.0	2,906,541	38.3
Provost & Other	8,549,431	133.3	5,990,008	156.4	4,759,713	70.6
Subtotal	\$ 13,495,321	209.5	\$13,894,840	358.3	\$82,479,379	990.1
SPA Salary Reserves			173,186			
<b>Total Academic Affairs</b>	<b>\$ 13,495,321</b>	<b>209.5</b>	<b>\$14,068,026</b>	<b>358.3</b>	<b>\$82,479,379</b>	<b>990.1</b>
<b>Information Technology and Planning</b>						
	1,511,286	12.0	7,499,760	114.4		
SPA Salary Reserves			16,728			
<b>Total Administration &amp; Planning</b>	<b>\$ 1,511,286</b>	<b>12.0</b>	<b>\$ 7,516,488</b>	<b>114.4</b>		
<b>University Advancement</b>						
	1,566,331	17.4	1,668,913	39.0		
SPA Salary Reserves			19,283			
<b>Total University Advancement</b>	<b>\$ 1,566,331</b>	<b>17.4</b>	<b>\$ 1,688,196</b>	<b>39.0</b>		
<b>Student Affairs</b>						
	2,139,739	35.6	786,469	20.5		
SPA Salary Reserves			4,773			
<b>Total Student Affairs</b>	<b>\$ 2,139,739</b>	<b>35.6</b>	<b>\$ 791,242</b>	<b>20.5</b>		
<b>Business Affairs:</b>						
Institutional Support	1,469,029	11.5	5,037,191	105.8		
Physical Plant	474,259	5.0	8,857,781	266.4		
Subtotal	1,943,288	16.5	13,894,972	372.20		
SPA Salary Reserves			167,915			
<b>Total Business Affairs</b>	<b>\$ 1,943,288</b>	<b>16.5</b>	<b>\$14,062,887</b>	<b>372.2</b>		
<b>Chancellor</b>						
	1,084,255	8.5	184,705	4.0		
SPA Salary Reserves			22,719			
<b>Total Chancellor</b>	<b>\$ 1,084,255</b>	<b>8.5</b>	<b>\$ 207,424</b>	<b>4.0</b>		
<b>Gateway University Research Park</b>	\$ -	<b>0.0</b>	\$ 139,010	<b>3.0</b>		
<b>Research &amp; Economic Development</b>	\$ 412,297	<b>5.4</b>	\$ 62,744	<b>1.3</b>	\$ 995,144	<b>9.0</b>
<b>TOTAL OF ALL DIVISIONS</b>	<b>\$ 22,152,517</b>	<b>304.9</b>	<b>\$38,536,017</b>	<b>912.7</b>	<b>\$83,474,523</b>	<b>999.1</b>

\* Not included in EPA Regular Salaries is \$125,580 / 1.0 FTE in Enterprise Administrative Applications considered an Institutional Budget.

The University of North Carolina at Greensboro  
**SALARY INCREASES**  
for Fiscal Years 2003 - 2012

Year	Faculty				EPA Non-Faculty		SPA			
	Base	Enhance	Total	Bonus	Base	Bonus	Across the Board	Career	Total	Bonus
2002-03 <sup>(1)</sup>	2.50		<b>2.50</b>			10 days bonus leave	0.00		<b>0.00</b>	10 days bonus leave
2003-04 <sup>(2)</sup>	0.00		<b>0.00</b>	\$550		\$550/person + 10 days bonus leave	0.00		<b>0.00</b>	\$550/person + 10 days bonus leave
2004-05	2.5+2.8		<b>5.30</b>		2.5+2.0		Greater of \$1,000/person or 2.50		<b>Greater of \$1,000/person or 2.50</b>	
2005-06 <sup>(3)</sup>	2.0+0.3		<b>2.03</b>		2.0+0.1	5 days bonus leave	Greater of \$825/person or 2.00		<b>Greater of \$825/person or 2.00</b>	5 days bonus leave
2006-07 <sup>(4)</sup>	6.0+1.3		<b>7.30</b>		6.0+1.3		5.50		<b>5.50</b>	
2007-08 <sup>(5)</sup>	4.0 + 1.4 + .6		<b>6.00</b>		4.00		4.00		<b>4.00</b>	
2008-09 <sup>(6)</sup>	3.0 + 2.0		<b>5.00</b>		3.00		Greater of \$1,100/person or 2.75		<b>Greater of \$1,100/person or 2.75</b>	
2009-10 <sup>(7)</sup>	0.00		<b>0.00</b>				0.00		<b>0.00</b>	
2010-11 <sup>(7)</sup>	0.00		<b>0.00</b>				0.00		<b>0.00</b>	
2011-12 <sup>(7)</sup>	0.00		<b>0.00</b>				0.00		<b>0.00</b>	

Note: All amounts in % unless otherwise noted

- (1) In 2002-03, Faculty salary increases and benefits in the amount of \$1,446,375 (approximately 2.5%) were provided by a campus based tuition increase.
- (2) In 2004-05 in addition to the Legislative salary increase funds of 2.5%, Faculty increases of 2.8% and Non-Faculty EPA increases of 2.0% (totaling \$2,110,109 including benefits) were provided by a campus based tuition increase.
- (3) In 2005-06 in addition to the Legislative salary increase funds of 2%, Faculty and Non-Faculty EPA increases (approximately .3% and .1% respectively) in the amount of \$316,026 including benefits were provided by a campus based tuition increase.
- (4) In 2006-07 in addition to the Legislative salary increase funds of 6%, Faculty and Non-Faculty EPA increases (approximately 1.3%) in the amount of \$1,312,911 including benefits were provided by a campus based tuition increase.
- (5) In 2007-08, in addition to the Legislative salary increase funds of 4%, the General Assembly also provided Faculty increases of 1.4%. A campus based tuition increase of \$560,629 including benefits (approximately .6%) also was provided.
- (6) In 2008-09, a campus based tuition increase of \$683,880 provided Faculty salary increases and benefits of \$683,880 (approximately 2%).
- (7) In 2009-10, 2010-11 and 2011-12, no Legislative salary increase funds were available.

The University of North Carolina at Greensboro  
**FULL-TIME WORK FORCE BY GENDER**  
**ALL FUND SOURCES**  
For Years 2001, 2006, 2009, 2010 and 2011

Occupational Activity Group	Fall 2001			Fall 2006			Fall 2009			Fall 2010			Fall 2011			Percent Female				
	M	F	T	M	F	T	M	F	T	M	F	T	M	F	T	2001	2006	2009	2010	2011
EPA Instructional Faculty Tenured	212	109	321	213	134	347	244	168	412	252	175	427	252	184	436	34.0%	38.6%	40.8%	41.0%	42.2%
EPA Instructional Faculty Untenured, On Track	68	86	154	91	92	183	66	92	158	68	92	160	56	86	142	55.8%	50.3%	58.2%	57.5%	60.6%
EPA Other Instructional Faculty, Not On Track	54	132	186	72	148	220	85	133	218	96	155	251	83	145	228	71.0%	67.3%	61.0%	61.8%	63.6%
<b>EPA Instructional Faculty Sub-Total</b>	<b>334</b>	<b>327</b>	<b>661</b>	<b>376</b>	<b>374</b>	<b>750</b>	<b>395</b>	<b>393</b>	<b>788</b>	<b>416</b>	<b>422</b>	<b>838</b>	<b>391</b>	<b>415</b>	<b>806</b>	<b>49.5%</b>	<b>49.9%</b>	<b>49.9%</b>	<b>50.4%</b>	<b>51.5%</b>
Executive/Administrative/Managerial	82	70	152	82	119	201	112	174	286	57	67	124	63	69	132	46.1%	59.2%	60.8%	54.0%	52.3%
EPA	78	68	146	81	118	199	112	171	283	57	67	124	63	69	132	46.6%	59.3%	60.4%	54.0%	52.3%
SPA	4	2	6	1	1	2	0	3	3	0	0	0	0	0	0	33.3%	50.0%	100.0%	-	-
Other Professional (includes librarians)	137	195	332	183	240	423	213	297	510	265	390	655	280	440	720	58.7%	56.7%	58.2%	59.5%	61.1%
EPA	54	109	163	84	149	233	104	180	284	149	264	413	166	306	472	66.9%	63.9%	63.4%	63.9%	64.8%
SPA	83	86	169	99	91	190	109	117	226	116	126	242	114	134	248	50.9%	47.9%	51.8%	52.1%	54.0%
SPA Non-Professional Staff																				
Secretarial/Clerical	35	319	354	38	311	349	38	336	374	34	320	354	30	302	332	90.1%	89.1%	89.8%	90.4%	91.0%
Technical/Paraprofessional	74	106	180	99	159	258	99	129	228	97	141	238	98	136	234	58.9%	61.6%	56.6%	59.2%	58.1%
Skilled Crafts	79	3	82	93	6	99	102	6	108	99	6	105	94	5	99	3.7%	6.1%	5.6%	5.7%	5.1%
Service/Maintenance	108	88	196	143	93	236	143	93	236	147	91	238	149	88	237	44.9%	39.4%	39.4%	38.2%	37.1%
<b>TOTAL</b>																				
EPA	<b>466</b>	<b>504</b>	<b>970</b>	<b>541</b>	<b>641</b>	<b>1,182</b>	<b>611</b>	<b>744</b>	<b>1,355</b>	<b>622</b>	<b>753</b>	<b>1,375</b>	<b>620</b>	<b>790</b>	<b>1,410</b>	<b>52.0%</b>	<b>54.2%</b>	<b>54.9%</b>	<b>54.8%</b>	<b>56.0%</b>
SPA	<b>383</b>	<b>604</b>	<b>987</b>	<b>473</b>	<b>661</b>	<b>1,134</b>	<b>491</b>	<b>684</b>	<b>1,175</b>	<b>493</b>	<b>684</b>	<b>1,177</b>	<b>485</b>	<b>665</b>	<b>1,150</b>	<b>61.2%</b>	<b>58.3%</b>	<b>58.2%</b>	<b>58.1%</b>	<b>57.8%</b>
<b>GRAND TOTALS</b>	<b>849</b>	<b>1,108</b>	<b>1,957</b>	<b>1,014</b>	<b>1,302</b>	<b>2,316</b>	<b>1,102</b>	<b>1,428</b>	<b>2,530</b>	<b>1,115</b>	<b>1,437</b>	<b>2,552</b>	<b>1,105</b>	<b>1,455</b>	<b>2,560</b>	<b>56.6%</b>	<b>56.2%</b>	<b>56.4%</b>	<b>56.3%</b>	<b>56.8%</b>

M = Male  
F = Female  
T = Total

Source: Fact Book - EPA/SPA Staff Tables, "UNCG Full-Time by 10 Year Trend & Gender (IPEDS)" rcs

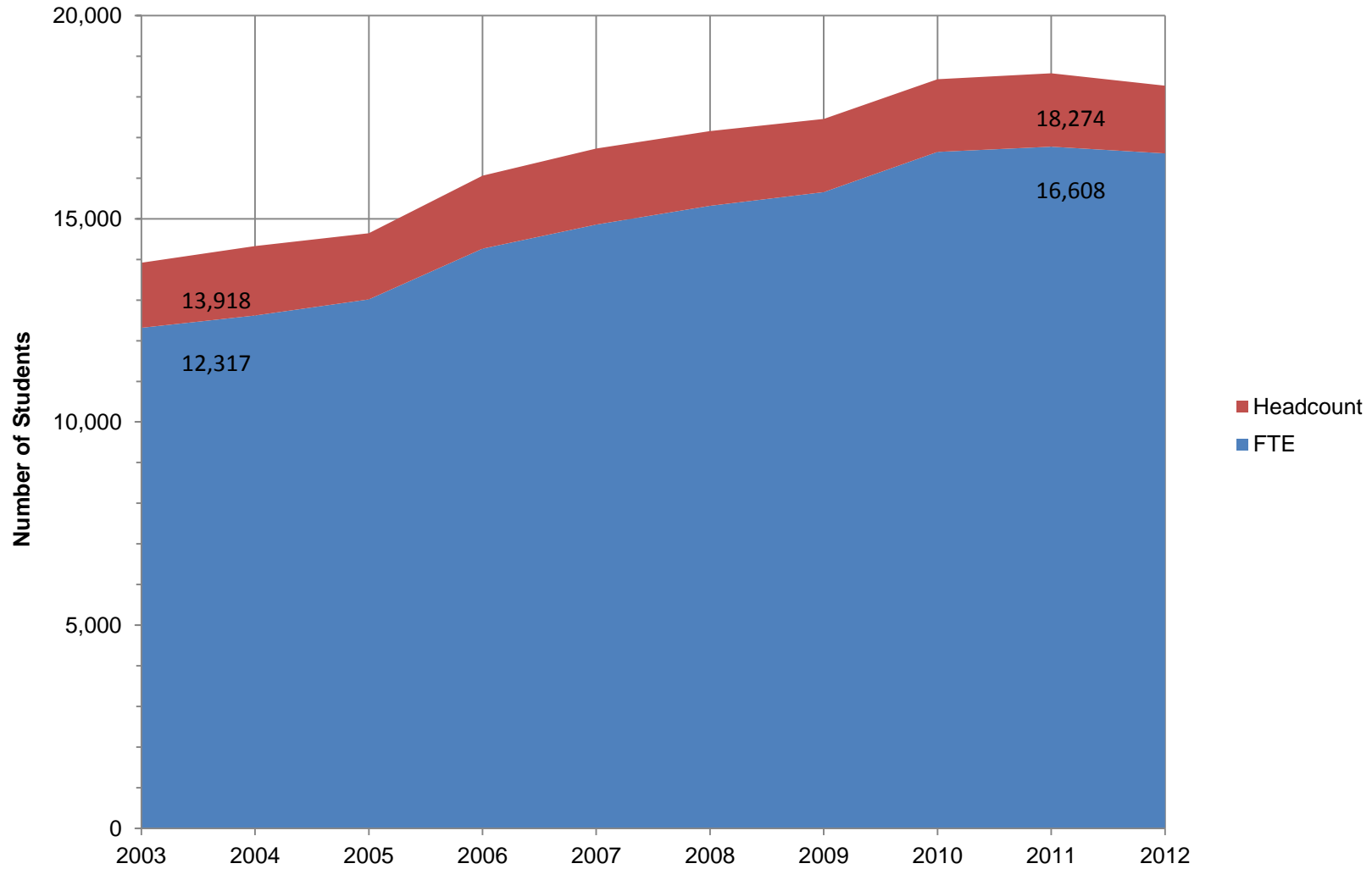
The University of North Carolina at Greensboro  
**EXPENDITURE BUDGETS BY SOURCE and DIVISION**  
 2011-2012

	Academic Affairs	Information Technology & Planning	University Advancement	Student Affairs	Business Affairs	Chancellor	Gateway	Research & Economic Development	Source Total
State Funds	126,693,405	13,873,359	3,713,128	3,425,975	19,559,627	1,392,631	694,143	1,739,840	171,092,108
	74.0%	8.1%	2.2%	2.0%	11.4%	0.8%	0.4%	1.0%	100.0%
Auxiliary Administration					654,841				654,841
Student Activities Fees	163,416			3,502,696	897,132				4,563,244
Overhead	4,631,634				264,582				4,896,216
Unrestricted Gifts and Investment Income	588,500		445,000	6,000	8,000	245,442			1,292,942
<b>Division Totals</b>	<b>\$132,076,955</b> 72.3%	<b>\$13,873,359</b> 7.6%	<b>\$4,158,128</b> 2.3%	<b>\$6,934,671</b> 3.8%	<b>\$21,384,182</b> 11.7%	<b>\$1,638,073</b> 0.9%	<b>\$694,143</b> 0.4%	<b>\$1,739,840</b> 1.0%	<b>\$182,499,351</b> 100.0%

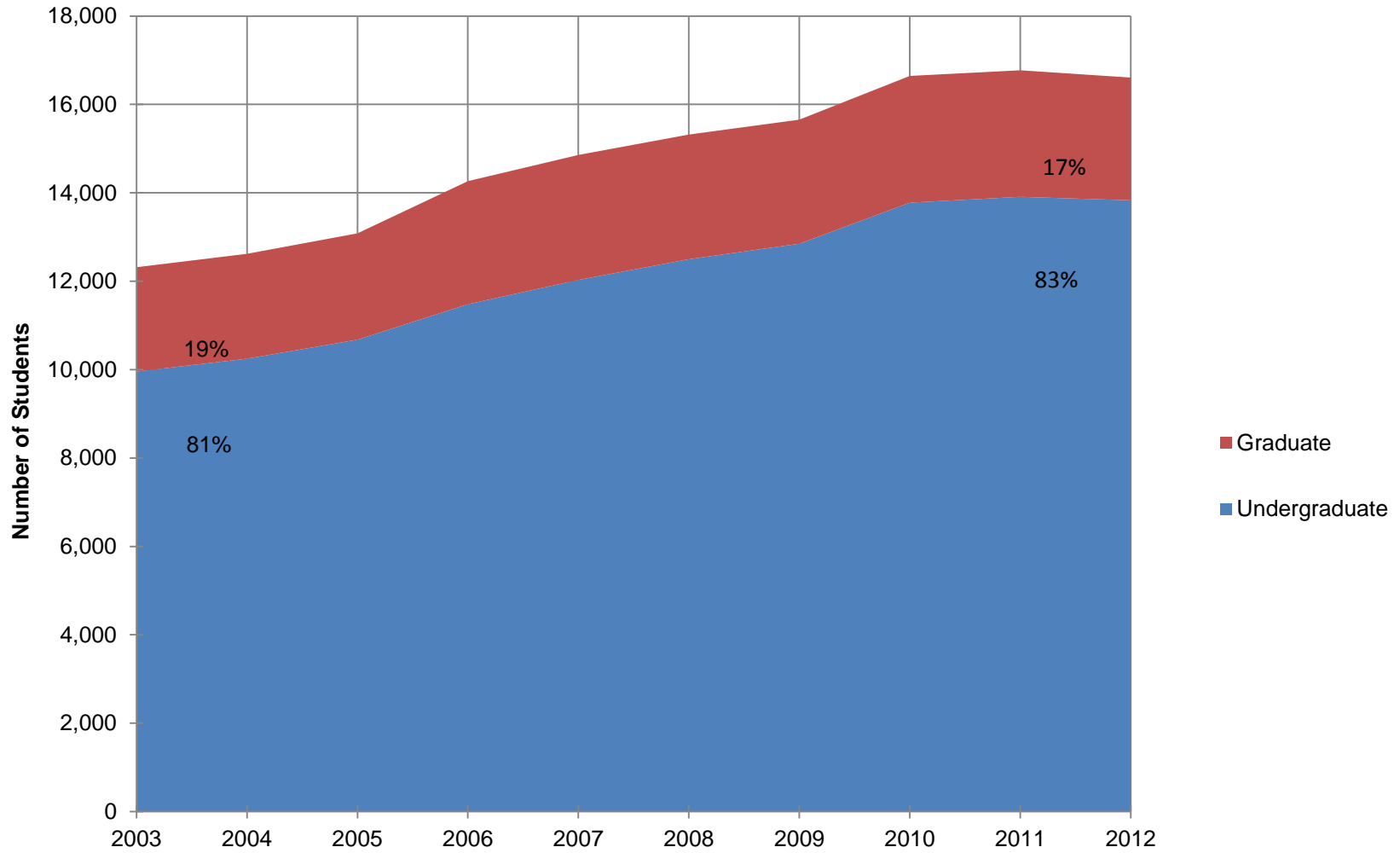
Note: This analysis excludes Athletic Fee, Health Fee, Facility Fee and self supporting operations. Benefits, Utilities, Financial Aid, Rent, Insurance and O&M reserves are considered institutional and are also excluded.



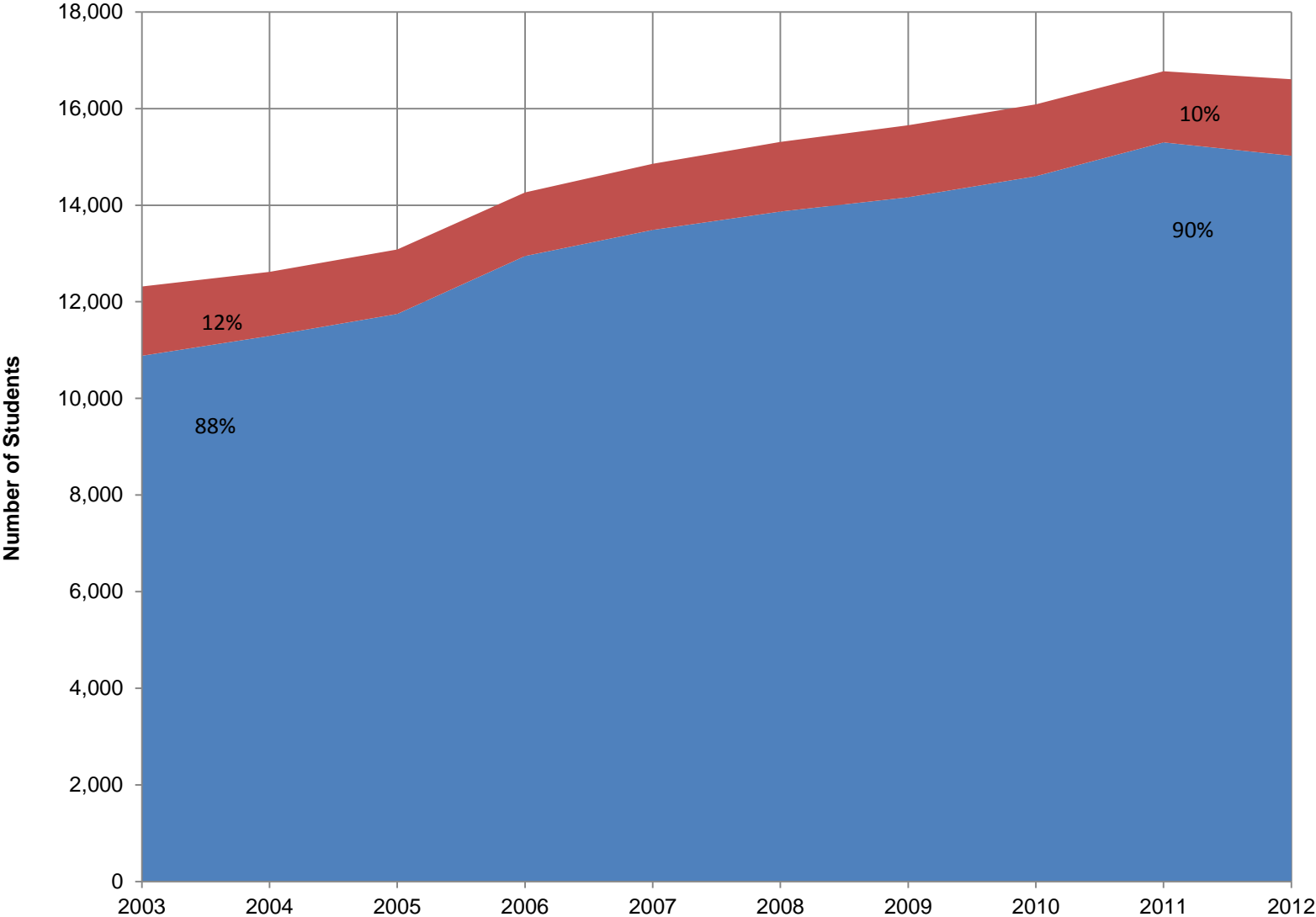
The University of North Carolina at Greensboro  
**ENROLLMENT STATISTICAL DATA - HEADCOUNT & FTE - FALL SEMESTERS**  
Years Ended June 30, 2003 - 2012



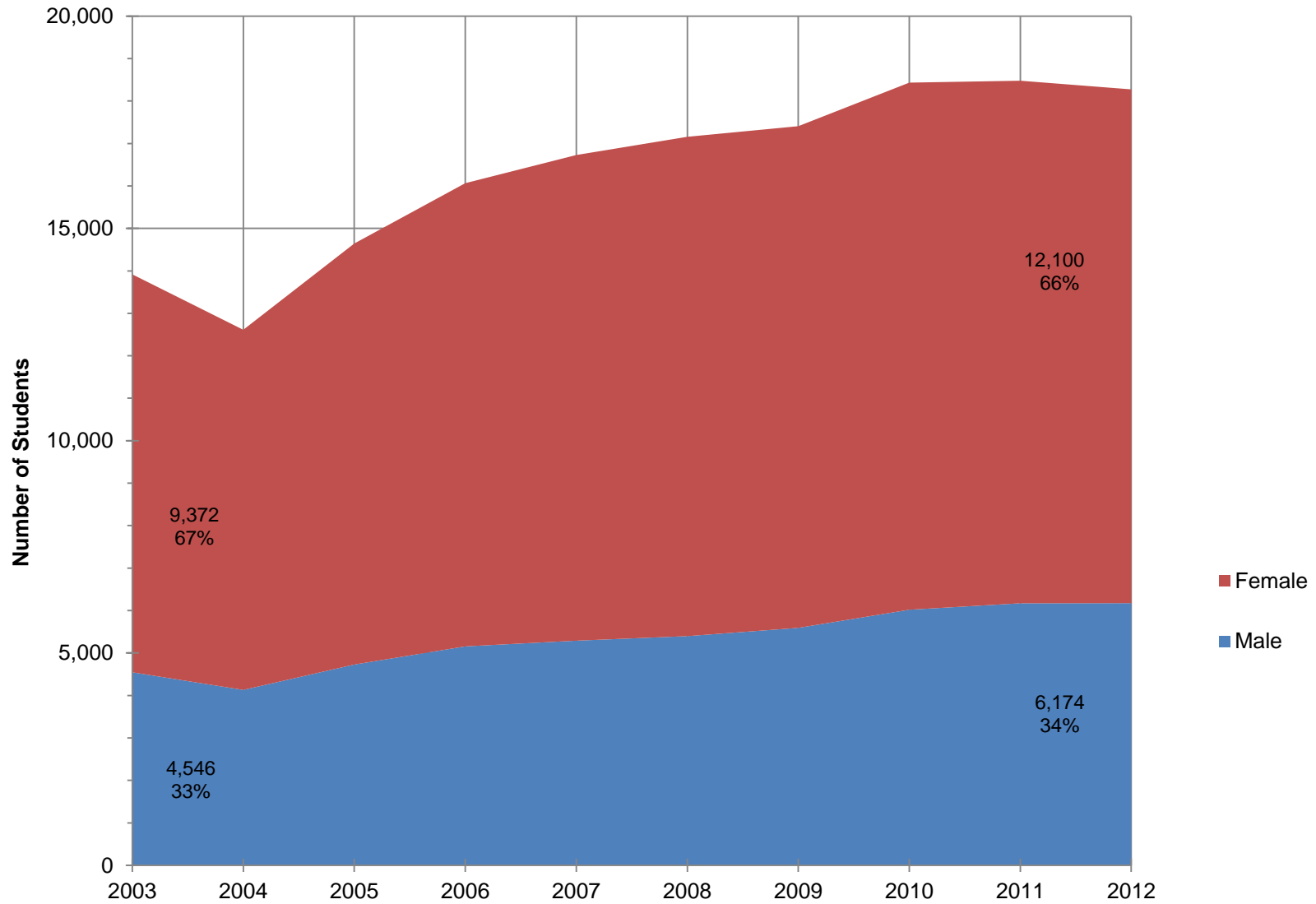
The University of North Carolina at Greensboro  
**ENROLLMENT STATISTICAL DATA - UNDERGRADUATE & GRADUATE FTE - FALL SEMESTERS**  
Years Ended June 30, 2003 - 2012



The University of North Carolina at Greensboro  
**ENROLLMENT STATISTICAL DATA - IN-STATE & OUT-OF-STATE FTE - FALL SEMESTERS**  
Years Ended June 30, 2002 - 2011



The University of North Carolina at Greensboro  
**ENROLLMENT STATISTICAL DATA - HEADCOUNT BY GENDER - FALL SEMESTERS**  
Years Ended June 30, 2003 - 2012

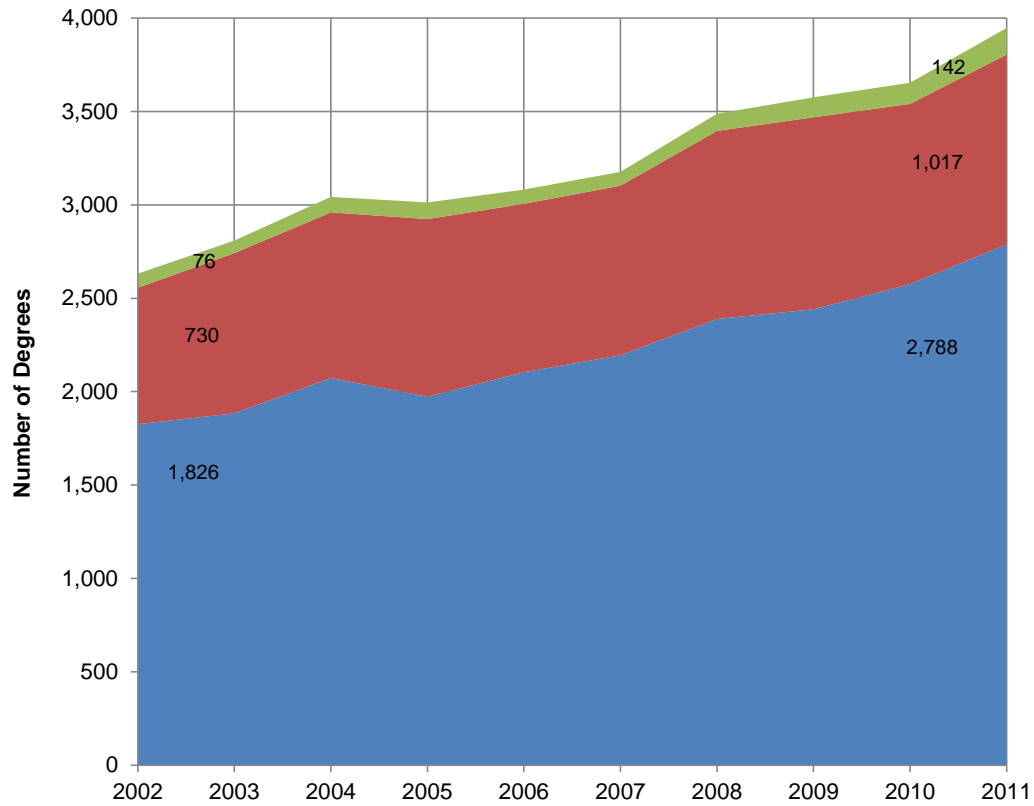


The University of North Carolina at Greensboro  
**ENROLLMENT STATISTICAL DATA**  
2002-03 through 2011-12

	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12
<b>SAT Scores</b>										
Verbal	516	522	522	524	520	525	517	516	513	514
Math	518	523	523	527	522	515	522	523	517	518
<b>Total</b>	<u>1,034</u>	<u>1,045</u>	<u>1,045</u>	<u>1,051</u>	<u>1,042</u>	<u>1,040</u>	<u>1,039</u>	<u>1,039</u>	<u>1,030</u>	<u>1,032</u>
<b>FTE Students by Program (Fall Semester)</b>										
College of Arts & Sciences	4,972	4,918	5,158	5,604	5,900	5,972	6,161	6,800	6,686	6,910
School of Business & Economics	2,191	2,193	2,159	2,248	2,311	2,411	2,510	2,532	2,543	2,758
School of Education	1,342	1,476	1,608	1,790	1,776	1,827	1,853	1,881	1,917	1,785
School of Health & Human Science										3,240
School of Health & Human Performance	1,077	1,195	1,192	1,278	1,345	1,472	1,574	1,705	1,678	
School of Human Environmental Sciences	1,034	981	1,035	1,104	1,324	1,377	1,395	1,402	1,428	
School of Music, Theatre, and Dance	518	537	518	552	542	536	541	550	967	756
School of Nursing	897	1,031	1,140	1,252	1,271	1,322	1,179	1,180	1,161	896
Joint School of Nanoscience and Nanoengineering									14	24
Undeclared	288	289	274	437	389	403	415	596	379	337
<b>Total</b>	<u>12,319</u>	<u>12,620</u>	<u>13,084</u>	<u>14,264</u>	<u>14,857</u>	<u>15,319</u>	<u>15,627</u>	<u>16,645</u>	<u>16,773</u>	<u>16,707</u>
<b>Student Housing</b>										
Capacity	3,902	3,830	3,917	3,981	4,284	4,278	4,251	4,251	4,251	3,890
Occupancy	3,921	3,830	3,847	3,981	4,332	4,198	4,374	4,436	4,280	3,991
Occupancy Rate (Fall) <sup>†</sup>	100.5%	100.0%	98.2%	100.0%	101.1%	98.1%	102.9%	104.4%	100.7%	102.6%
Students Residing on Campus	31.8%	30.3%	29.4%	27.9%	29.2%	27.4%	28.0%	26.7%	25.5%	23.9%
<b>Faculty</b>										
Faculty (Total FTE Budgeted Regular Term)	766	838	897	891	971	1,004	1,062	1,065	1,116	N/A
Full-Time Faculty (OCR Perm. Staff)	694	715	730	757	811	839	796	788	838	N/A
No. Holding Doctorates/Terminal Degrees	483	496	513	526	556	576	653	630	662	N/A
Percentage Tenured	45.2%	43.9%	43.4%	41.9%	42.4%	39.2%	44.2%	52.4%	51.0%	
Budgeted Student/Budgeted Faculty Ratio	14.5:1	14.4:1	13.5:1	13.6:1	14.2:1	13.8:1	13.8:1	13.8:1	14.1:1	

<sup>†</sup> Capacity can be greater than 100% in some years, due to the temporary use of lounge spaces, RA Rooms, and other places.

The University of North Carolina at Greensboro  
**DEGREES CONFERRED**  
 Years Ended June 30, 2002 - 2011

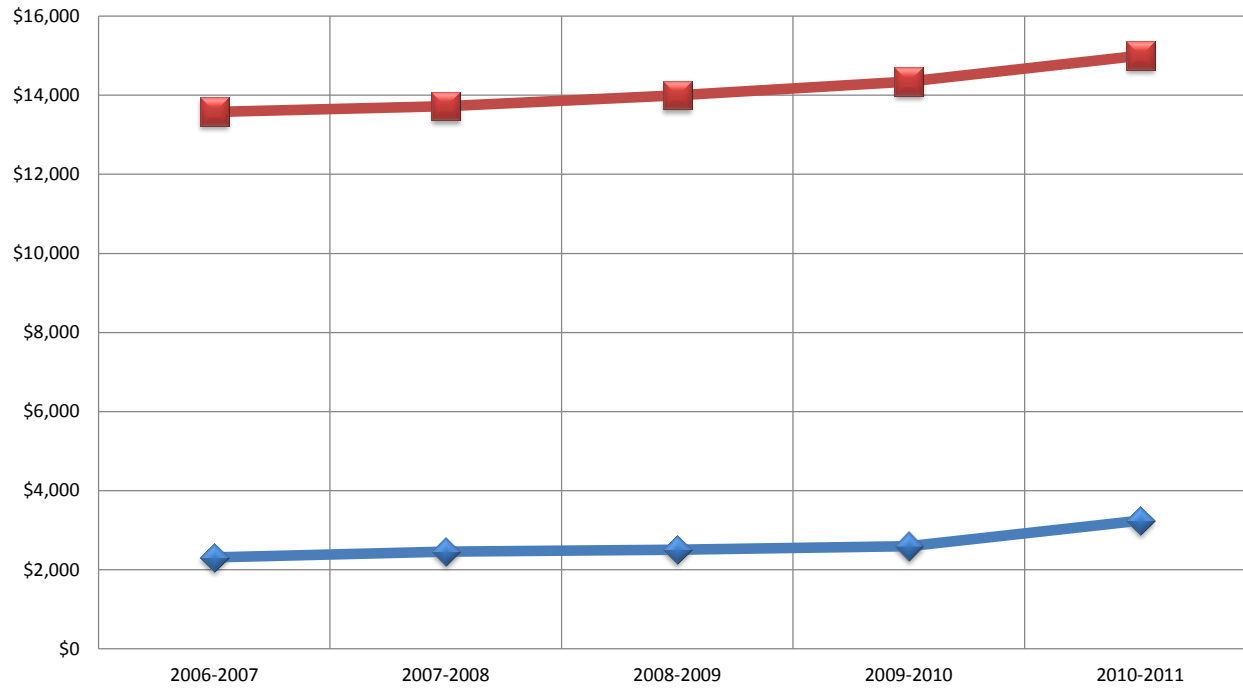


	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Doctoral	76	67	83	89	76	74	92	107	113	142
Masters	730	858	887	951	902	908	1,007	1,028	965	1,017
Baccalaureate	1,826	1,884	2,073	1,973	2,104	2,195	2,389	2,441	2,576	2,788
<b>Total</b>	<b><u>2,632</u></b>	<b><u>2,809</u></b>	<b><u>3,043</u></b>	<b><u>3,013</u></b>	<b><u>3,082</u></b>	<b><u>3,177</u></b>	<b><u>3,488</u></b>	<b><u>3,576</u></b>	<b><u>3,654</u></b>	<b><u>3,947</u></b>

The University of North Carolina at Greensboro  
**RESIDENTIAL STUDENT FEES AND CHARGES (Per Year)**  
 Years Ended June 30, 2006 - 2012

	<u>2005-2006</u>	<u>2006-2007</u>	<u>2007-2008</u>	<u>2008-2009</u>	<u>2009-2010</u>	<u>2010-2011</u>	<u>2011-2012</u>
<b>IN-STATE RESIDENTIAL STUDENTS</b>							
Tuition	\$ 2,028	\$ 2,308	\$ 2,458	\$ 2,507	\$ 2,590	\$ 3,243	\$ 3,454
Graduate Premium	84	384	384	392	454	484	515
Board	2,200	2,280	2,324	2,324	2,440	2,860	2,860
Room (Double Room)	2,800	3,017	3,198	3,326	3,392	3,855	3,652
Fees:							
Student Activities	308	323	349	359	345	368	373
Athletic	361	403	413	444	461	489	541
Health Service	199	209	218	226	226	252	257
Educational & Technology	216	247	268	276	292	301	330
Student Facilities	272	272	272	272	272	272	381
Administration Computer Fee	50	50	50	50	50	-	-
Transportation Fee	-	-	-	-	-	47	47
Registration Fee	12	12	12	12	12	12	12
UNC System Student Government Fee	1	1	1	1	1	1	1
	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
Total Undergraduate	<u>\$ 8,447</u>	<u>\$ 9,122</u>	<u>\$ 9,563</u>	<u>\$ 9,797</u>	<u>\$ 10,081</u>	<u>\$ 11,700</u>	<u>\$ 11,908</u>
Total Graduate	<u>\$ 8,531</u>	<u>\$ 9,506</u>	<u>\$ 9,947</u>	<u>\$ 10,189</u>	<u>\$ 10,535</u>	<u>\$ 12,184</u>	<u>\$ 12,423</u>
<b>OUT-OF-STATE RESIDENTIAL STUDENTS</b>							
Tuition	\$ 12,996	\$ 13,576	\$ 13,726	\$ 14,001	\$ 14,351	\$ 15,004	\$ 15,979
Graduate Premium	166	166	166	169	173	203	216
Board	2,200	3,017	2,324	2,324	2,440	2,860	2,860
Room (Double Room)	2,800	3,233	3,198	3,326	3,392	3,855	3,652
Fees:							
Student Activities	297	323	349	359	345	368	373
Athletics	348	403	413	444	461	489	541
Health Service	190	209	218	226	226	252	257
Educational & Technology	213	247	268	276	292	301	330
Student Facilities	272	272	272	272	272	272	381
Administration Computer Fee	50	50	50	50	50	-	-
Transportation Fee	-	-	-	-	-	47	47
Registration Fee	12	12	12	12	12	12	12
UNC System Student Government Fee	1	1	1	1	1	1	1
	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
Total Undergraduate	<u>\$ 19,379</u>	<u>\$ 21,343</u>	<u>\$ 20,831</u>	<u>\$ 21,291</u>	<u>\$ 21,842</u>	<u>\$ 23,461</u>	<u>\$ 24,433</u>
Total Graduate	<u>\$ 19,545</u>	<u>\$ 21,509</u>	<u>\$ 20,997</u>	<u>\$ 21,460</u>	<u>\$ 22,015</u>	<u>\$ 23,664</u>	<u>\$ 24,649</u>

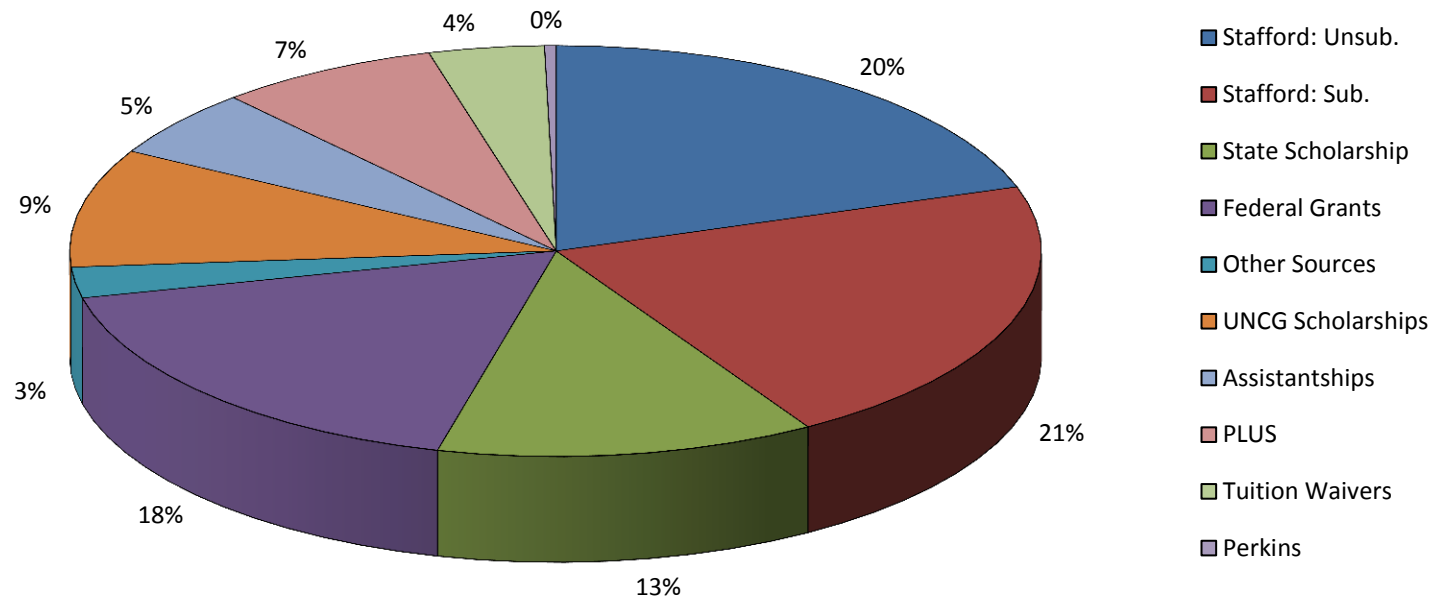
The University of North Carolina at Greensboro  
**IN-STATE and OUT-OF-STATE UNDERGRADUATE TUITION**  
 Academic Years 2007 - 2012



	In-State	Out-of-State
2006-2007	\$2,308	\$13,578
2007-2008	\$2,458	\$13,726
2008-2009	\$2,507	\$14,001
2009-2010	\$2,590	\$14,351
<b>2010-2011</b>	<b>\$3,243</b>	<b>\$15,004</b>



The University of North Carolina at Greensboro  
**FINANCIAL AID**  
**SOURCES OF FUNDING**  
 Year Ended June 30, 2011



See D-2 for Dollar amounts

The University of North Carolina at Greensboro  
**FINANCIAL AID AWARDS**  
Year Ended June 30, 2011

Source	Funding	No. Awards
Federal Grants	\$ 31,265,777	6,691
Federal Loans		
Perkins	698,769	263
PLUS	13,195,506	1,829
Stafford: Subsidized	38,430,897	8,877
Stafford: Unsubsidized	35,826,731	8,265
	88,151,903	19,234
State Scholarship	22,587,412	7,477
Tuition Waivers	6,890,590 $\Delta$	1,356 $\Delta$
Assistantships	9,630,745 $\infty$	1,294 $\infty$
Institutional, Gift, Endowment & Other Support	8,525,231	7,115
UNCG Scholarships	8,217,160	2,413
Other	4,344,014	1,372
<b>Total</b>	<b>\$ 179,612,832</b>	<b>46,952</b>

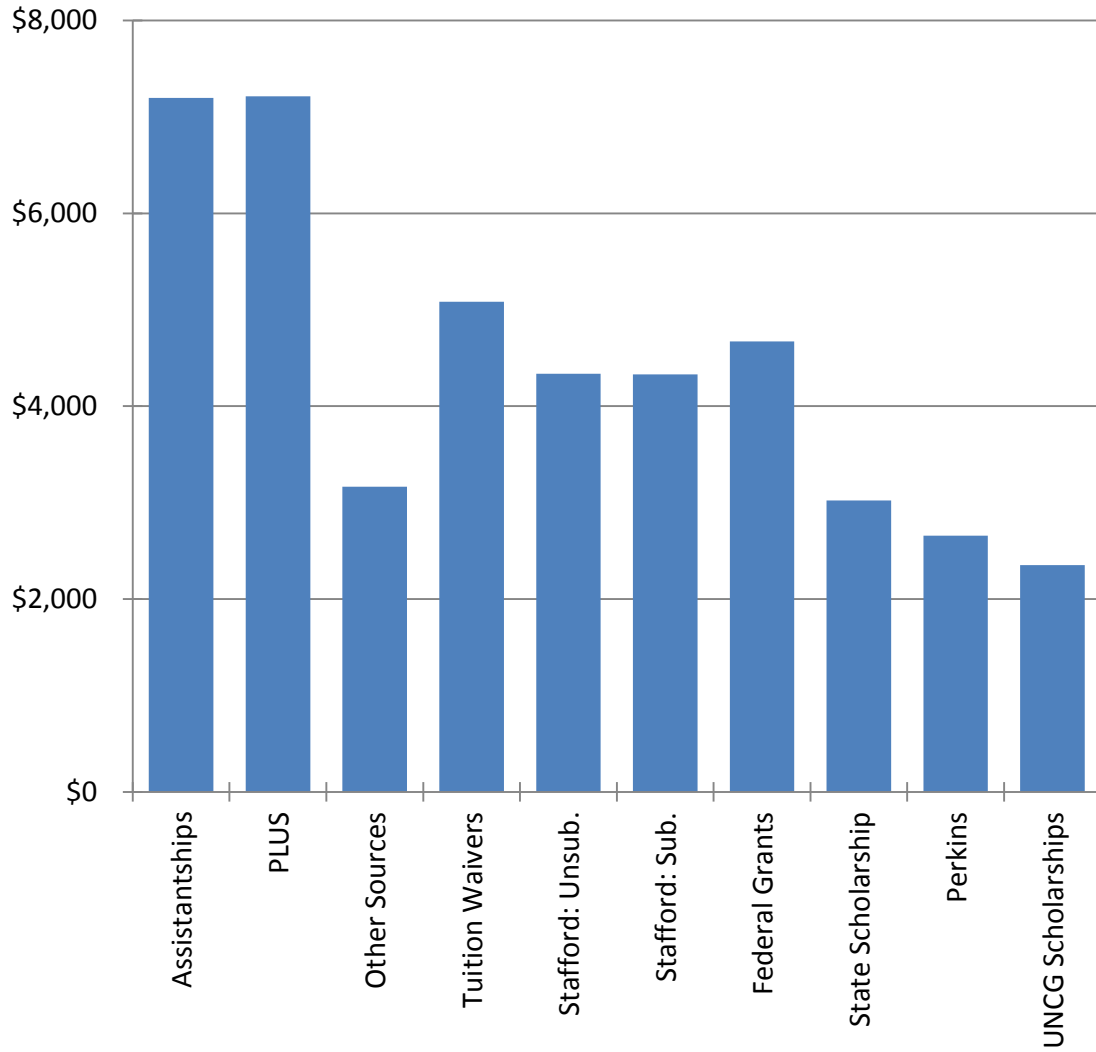
Source: Financial Aid Office Statistical Summary unless otherwise noted

$\Delta$  Source: Cashiers & Student Accounts Office

$\infty$  Source: Graduate School

Note: Federal Work Study is excluded from this analysis.

The University of North Carolina at Greensboro  
**AVERAGE FINANCIAL AID AWARD**  
Year Ended June 30, 2011

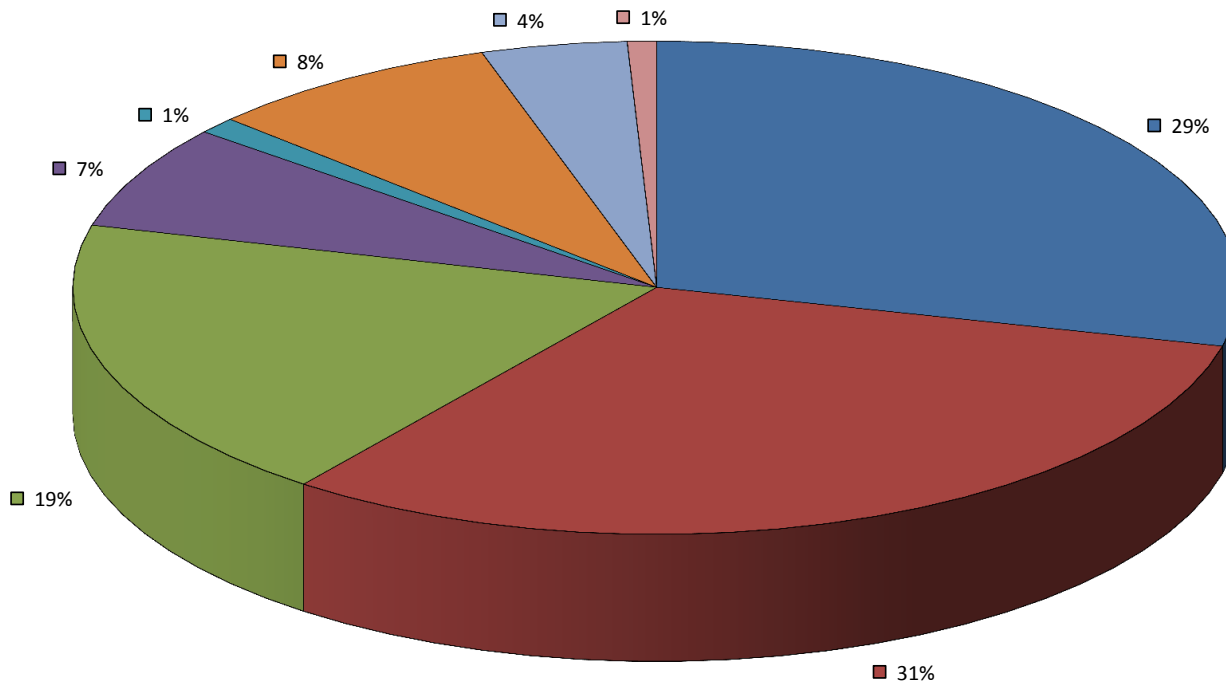


The University of North Carolina at Greensboro  
**STUDENT FINANCIAL AID**  
**GRADUATE ASSISTANTSHIPS**  
2011-2012

Academic Unit	Number Appointed	Amount		
		State Appropriations	Other	Total
College of Arts & Sciences	316	\$ 3,603,386	\$ 495,097	\$ 4,098,483
School of Business & Economics	83	583,667	169,000	752,667
School of Education	143	1,195,221	175,632	1,370,853
School of Health and Human Sciences	152	1,110,561	317,740	1,428,301
School of Music, Theatre and Dance	87	647,955	40,970	688,925
Joint School of Nanoscience and Nanoengineering	26	572,108	5,776	577,884
School of Nursing	232	273,880	13,350	287,230
Other Departments	98	616,014	376,999	993,013
Summer School	175	159,214	154,667	313,881
UNC Campus Scholarship & American Indian (not included in Dept. totals)	7	33,820		33,820
<b>Total</b>	<b><u>1,319</u></b>	<b><u>\$ 8,795,826</u></b>	<b><u>\$ 1,749,231</u></b>	<b><u>\$10,545,057</u></b>

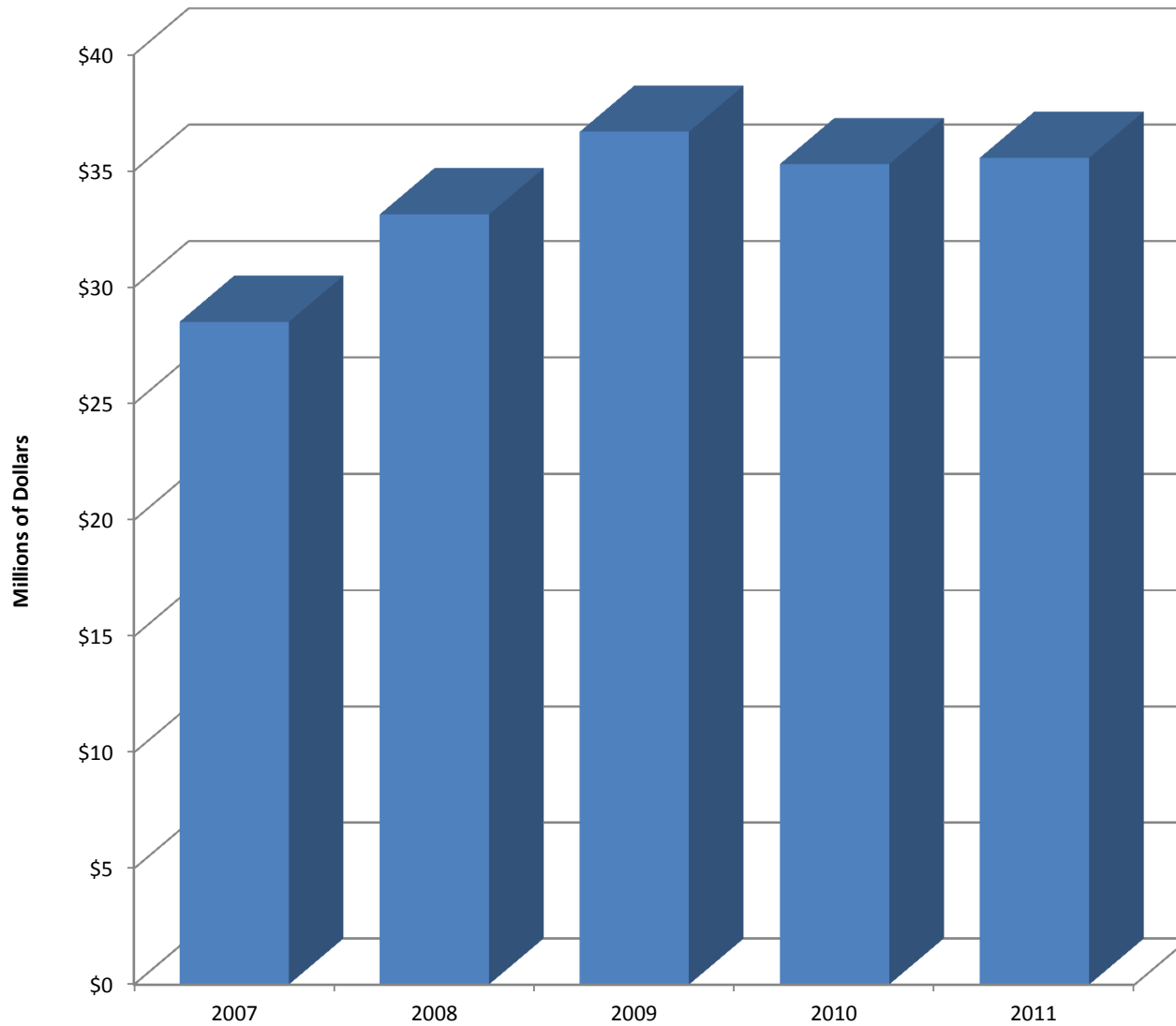
Source: Graduate School as of 11/30/2011

The University of North Carolina at Greensboro  
**CONTRACTS AND GRANTS**  
**RESEARCH AND OTHER SPONSORED PROGRAMS EXPENDITURES BY FUNDING SOURCE**  
 Year Ended June 30, 2011



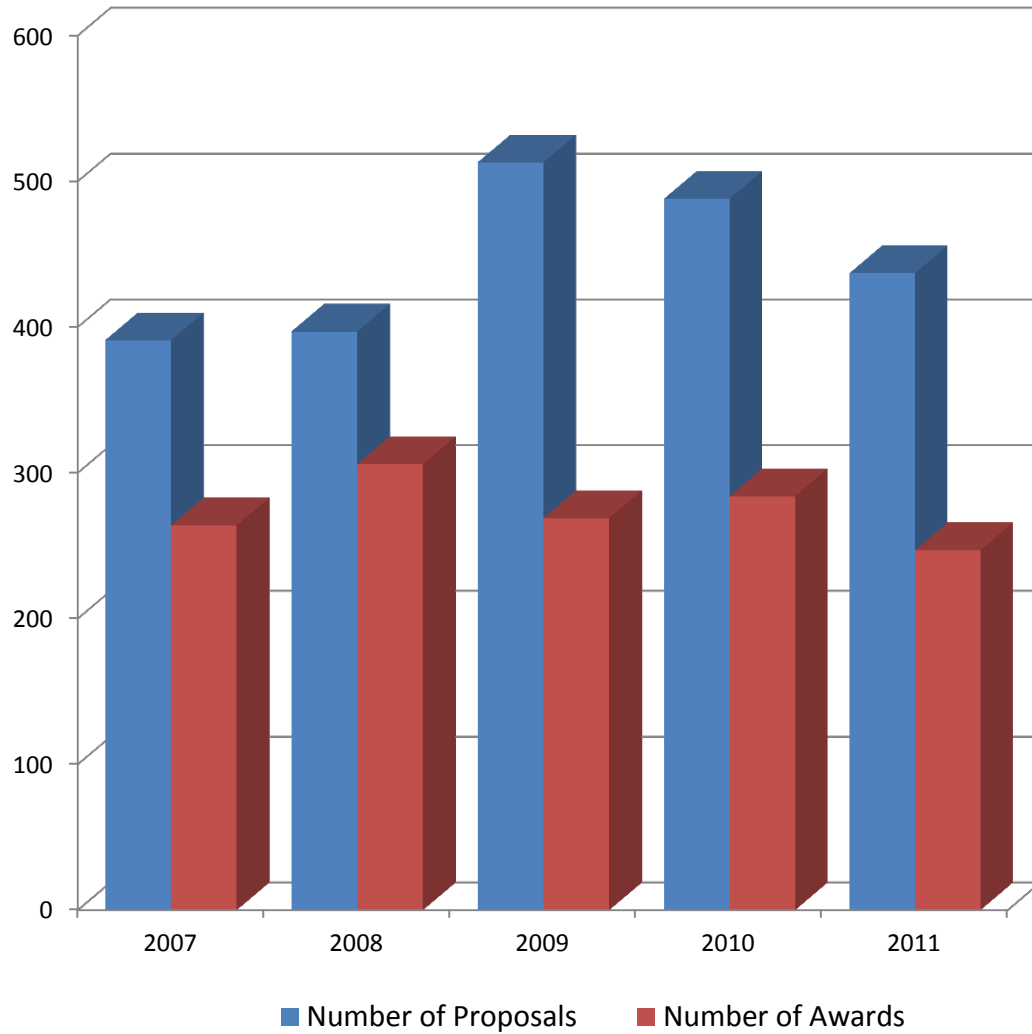
2011		
Type	Dollar Amount	%
Federal		
Dept. of Education	10,255,522	29
Department of H H S	11,197,852	31
Other - Federal	6,666,586	19
Nat. Science Found.	2,420,602	7
Dept. of Agriculture	384,365	1
Total Federal	\$30,924,928	87
Private & Other	2,917,366	8
State	1,437,234	4
Local Agencies	287,480	1
<b>Total</b>	<b>\$35,567,008</b>	100.0

The University of North Carolina at Greensboro  
**CONTRACTS AND GRANTS**  
**RESEARCH AND OTHER SPONSORED PROGRAM EXPENDITURES**  
 Years Ended June 30, 2007 - 2011



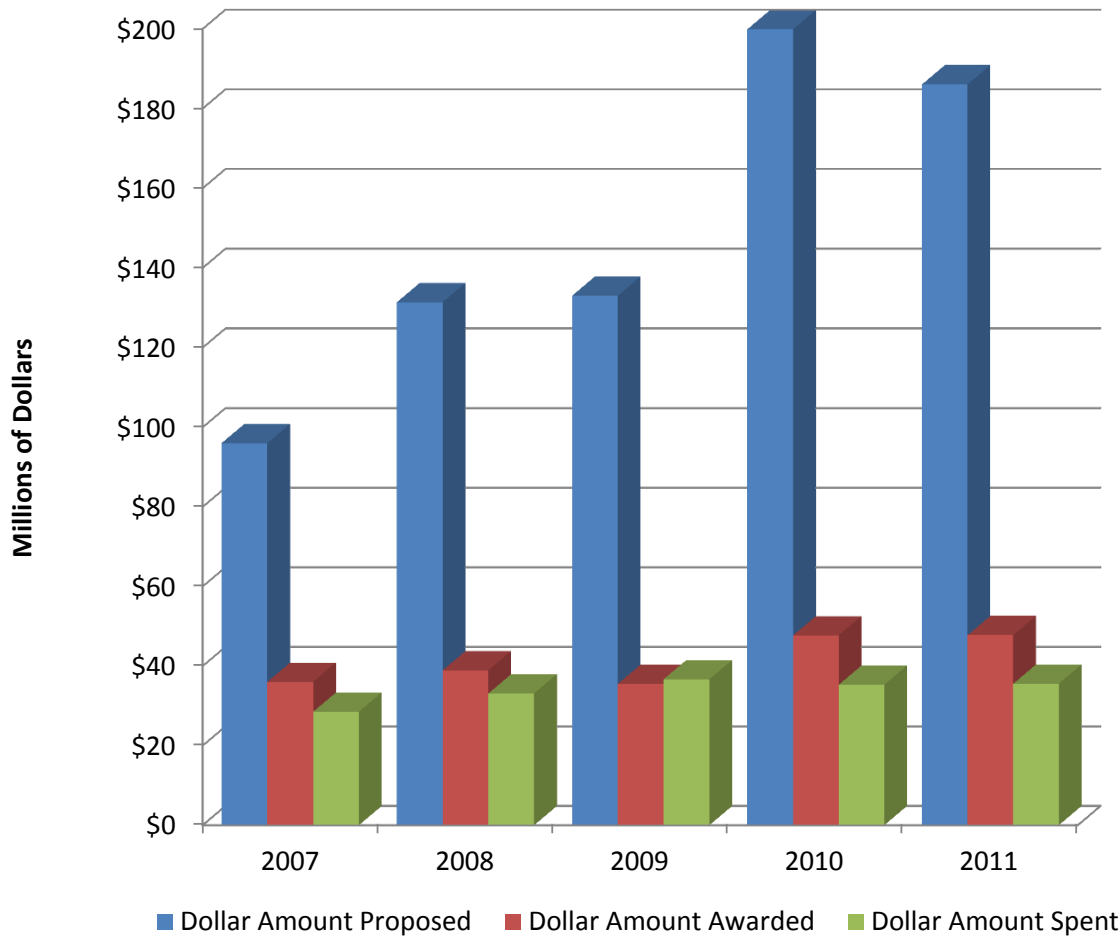
Year	Expenditures
2007	\$28,512,831
2008	\$33,125,843
2009	\$36,678,357
2010	\$35,288,299
<b>2011</b>	<b>\$35,567,008</b>

The University of North Carolina at Greensboro  
**CONTRACTS AND GRANTS**  
**RESEARCH AND OTHER SPONSORED PROGRAMS**  
**PROPOSAL AND AWARD ACTIVITY BY NUMBER**  
 Years Ended June 30, 2007 - 2011



Year	Number of Proposals	Number of Awards	% Funded
2007	391	264	67.5
2008	397	306	77.1
2009	513	269	52.4
2010	488	284	58.2
<b>2011</b>	<b>437</b>	<b>247</b>	<b>56.5</b>

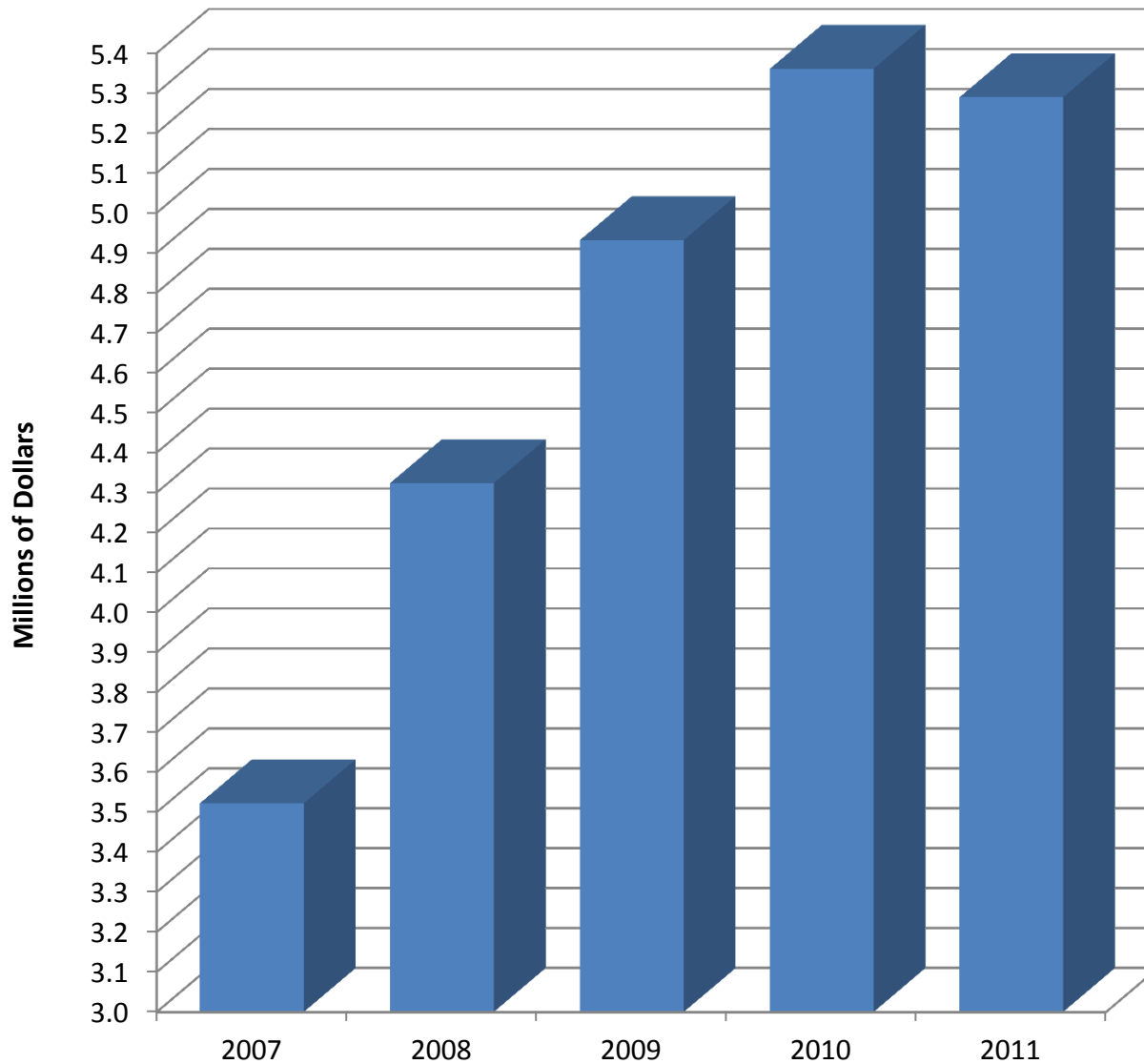
The University of North Carolina at Greensboro  
**CONTRACTS AND GRANTS**  
**RESEARCH AND OTHER SPONSORED PROGRAMS**  
**PROPOSAL AND AWARD ACTIVITY BY DOLLARS**  
 Years Ended June 30, 2007 - 2011



Year	Amount Proposed	Amount Awarded	Amount Spent
2007	\$96,045,818	\$36,046,037	\$28,512,831
2008	\$131,408,384	\$38,932,197	\$33,125,843
2009	\$133,033,947	\$35,533,471	\$36,678,357
2010	\$199,912,494	\$47,714,585	\$35,288,299
<b>2011</b>	<b>\$186,087,471</b>	<b>\$47,773,694</b>	<b>\$35,567,008</b>



The University of North Carolina at Greensboro  
**CONTRACTS AND GRANTS**  
**SUMMARY OF OVERHEAD REVENUES**  
 Years Ended June 30, 2007 - 2011



Year	Dollar Amount	Indirect Cost Rate
2007	3,522,272	39.5%
2008	4,323,246	39.5%
2009	4,931,595	39.5%
2010	5,360,428	39.5%
<b>2011</b>	<b>5,289,189</b>	<b>43.5%</b>

Note: Overhead Revenues reported here represent amounts earned through June 30th on the accrual basis of accounting. Overhead revenues reported on E-6 represent those receipts transferred to the Overhead Receipt Code on the cash basis of accounting and include an estimate for June revenues.

The University of North Carolina at Greensboro  
**STATEMENT OF CHANGES IN FUND BALANCES - CASH BASIS**  
**OVERHEAD RECEIPTS**  
Years Ended June 30, 2007 - 2011

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
BEGINNING FUND BALANCE	\$ 7,326,557	\$ 7,236,840	\$ 8,518,313	\$ 9,673,826	<b>\$ 11,074,056</b>
REVENUES †	<u>3,548,426</u>	<u>4,827,867</u>	<u>5,009,350</u>	<u>5,426,420</u>	<u><b>5,120,649</b></u>
TOTAL BEGINNING FUND BALANCE AND ADDITIONS	<u>\$ 10,874,983</u>	<u>\$ 12,064,707</u>	<u>\$ 13,527,663</u>	<u>\$ 15,100,246</u>	<u><b>\$ 16,194,705</b></u>
EXPENDITURES AND TRANSFERS:					
Personnel Compensation	1,843,374	2,121,120	2,224,728	2,335,538	<b>2,323,693</b>
Supplies	313,889	242,459	316,910	345,642	<b>324,462</b>
Current Services	1,116,716	793,240	984,162	1,005,516	<b>1,142,489</b>
Fixed Charges	259,600	291,830	242,087	246,409	<b>259,052</b>
Capital Outlay	17,091	22,340	0	0	<b>0</b>
Aids and Grants	87,473	75,405	85,950	92,795	<b>89,050</b>
Utilities	<u>0</u>	<u>0</u>	<u>0</u>	<u>290</u>	<u><b>611</b></u>
TOTAL EXPENDITURES AND TRANSFERS	<u>\$ 3,638,143</u>	<u>\$ 3,546,394</u>	<u>\$ 3,853,837</u>	<u>\$ 4,026,190</u>	<u><b>\$ 4,139,357</b></u>
ENDING FUND BALANCE	<u><u>\$ 7,236,840</u></u>	<u><u>\$ 8,518,313</u></u>	<u><u>\$ 9,673,826</u></u>	<u><u>\$ 11,074,056</u></u>	<u><u><b>\$ 12,055,348</b></u></u>
INDIRECT COST RATE	<u>39.5%</u>	<u>39.5%</u>	<u>39.5%</u>	<u>39.5%</u>	<u><b>43.5%</b></u>

NOTES: † Overhead Revenues reported here represent those receipts transferred to the Overhead Receipt Code on the cash basis of accounting and include an estimate for June revenues. Overhead Revenues reported on E-5 represent amounts earned through June 30th on the accrual basis of accounting.

The current indirect cost rate was negotiated in Fiscal Year 2010, until amended, using the Modified Total Direct Cost method.

The indirect cost rate, effective July 1, 2010, is 43.5% of salaries and wages, fringe benefits, materials, supplies, services, travel, and the first \$25,000 of each subgrant/subcontract.

The University of North Carolina at Greensboro  
**BUILDINGS SUMMARY - HISTORICAL COST, REPLACEMENT VALUE AND SQUARE FOOTAGE**  
As of December 2010

Type of Building	Cost		Square Footage	
	Historical	Replacement	Gross	ASF
Instruction				
Classrooms - 19 Buildings	\$ 175,940,834	\$ 602,927,797	1,718,945	919,085
Other - 10 Buildings	14,981,382	126,159,311	355,223	207,685
Student Services - 10 Buildings	56,598,591	267,544,771	617,484	316,884
Residence Halls - 22 Buildings	78,288,097	480,360,918	1,341,456	824,364
Administration and General Institutional - 28 Buildings	62,409,736	225,436,331	1,491,168	268,841
<b>Total Buildings Owned and in Use</b>	<b>388,218,640</b>	<b>1,702,429,128</b>	<b>5,524,276</b>	<b>2,536,859</b>
Leased Buildings - (7)	N/A	6,452,555	36,046	24,191
Buildings at North Campus (2) **	1,378,147	2,267,573	21,270	14,165
<b>Total Buildings in Use</b>	<b>\$ 389,596,787</b>	<b>\$ 1,711,149,256</b>	<b>5,581,592</b>	<b>2,575,215</b>

\*\* Shared with NC A&T

Note: All square footage and usage information for owned buildings is submitted for publication in the 2010 Building Characteristic Report for the N.C. Commission of Higher Education Facilities provided by Administration and Planning. Net square footage is the sum of all areas on all floors which are assigned to, or available for assignment to, an occupant. Specifically, it is the building's gross area less its custodial, circulation, mechanical, and structural areas.

The University of North Carolina at Greensboro  
**BUILDING USAGE - HISTORICAL COST AND SQUARE FOOTAGE**  
As of December, 2010

Instruction	Historical Cost	Replacement	Square Footage	
			Gross	ASF
<b>Classrooms:</b>				
Brown	\$ 7,019,205	\$ 17,655,776	41,856	16,289
Bryan Building	6,085,215	37,634,565	121,130	76,625
Carmichael Building	179,000	2,664,216	8,575	6,131
Carter Child Care (117 Mclver Street)	147,000	614,493	4,390	1,818
Curry	3,291,739	28,848,600	85,114	48,523
Eberhart	4,661,000	46,765,515	129,151	67,695
Ferguson Building	3,647,559	17,734,819	57,081	33,350
Maud Gatewood Studio Arts Building	18,199,288	35,009,497	112,681	66,894
Graham	1,535,000	20,941,509	67,402	37,791
Health & Human Performance Building	16,945,548	97,011,912	265,219	141,376
Mclver	1,770,320	40,253,729	129,560	73,149
Moore Humanities & Research	14,440,000	28,111,743	90,480	53,393
Moore Nursing	1,140,000	12,851,615	41,364	23,332
Music Building	24,531,728	53,328,226	145,235	70,050
Patricia A Sullivan Science Bldg	45,936,300	71,643,368	181,178	88,220
North Drive Child Care Center	116,000	1,130,028	5,001	3,550
Petty	15,458,685	46,429,792	114,258	41,940
Stone	9,770,047	33,794,706	85,463	47,527
Taylor Theatre	1,067,200	10,503,688	33,807	21,432
<b>Total Classrooms</b>	<b>\$ 175,940,834</b>	<b>\$ 602,927,797</b>	<b>1,718,945</b>	<b>919,085</b>
<b>Other:</b>				
Cone Art Building	\$ 6,616,264	\$ 19,574,222	49,501	33,046
Foust	1,345,297	20,834,059	35,417	17,472
Family Research Center (536 Highland Ave)	20,000	538,205	3,845	1,823
119 Mclver Street	101,500	596,576	4,262	1,492
127 Mclver Street	102,000	541,984	3,872	1,476
Jackson Library	5,851,454	80,652,637	237,955	142,467
Nursing Annex (320 Mclver Street)	66,000	1,772,208	7,843	1,385
1312 W Lee Street	260,000	252,383	6,060	3,939
Research Greenhouse - Northridge	266,104	502,233	3,588	3,397
Three College Observatory	352,763	894,804	2,880	1,188
<b>Total Other</b>	<b>\$ 14,981,382</b>	<b>\$ 126,159,311</b>	<b>355,223</b>	<b>207,685</b>
<b>Total Instruction</b>	<b>\$ 190,922,216</b>	<b>\$ 729,087,108</b>	<b>2,074,168</b>	<b>1,126,770</b>

The University of North Carolina at Greensboro  
**BUILDING USAGE - HISTORICAL COST AND SQUARE FOOTAGE**  
As of December, 2010

	Historical Cost	Replacement	Square Footage	
			Gross	ASF
<b>Recreation and Student Services:</b>				
Aycock Auditorium	\$ 20,379,850	\$ 49,928,247	88,083	25,494
Dining Hall	8,065,752	77,535,231	103,230	59,723
Elliott University Center	1,807,000	60,783,877	195,638	113,610
Gove Student Health Ctr	532,000	14,824,928	43,739	23,216
Soccer Stadium and Press Box	3,256,621	11,397,899	50,442	12,150
Student Recreation Center	10,832,634	40,362,812	100,806	61,787
Baseball Stadium, pavilion, maintenance bldg	5,333,234	3,551,448	13,223	5,388
Baseball Locker Room & Training Facility	2,800,000	2,822,400	10,619	7,817
Recreational Field Support Building	294,840	339,280	1,092	399
UNCG Spartan Softball Stadium	3,296,660	5,998,649	10,612	7,300
<b>Total Recreation and Student Services</b>	<b>\$ 56,598,591</b>	<b>\$ 267,544,771</b>	<b>617,484</b>	<b>316,884</b>
<b>Residence Halls:</b>				
Bailey	\$ 911,629	\$ 13,730,545	34,145	21,258
Coit	500,621	13,730,545	34,145	24,164
Cone	3,371,995	34,081,845	87,653	48,916
Cotten	536,710	13,730,545	34,145	21,714
Mary Foust	643,238	18,852,164	46,678	25,804
Gray	536,710	13,730,545	34,124	24,369
Grogan	2,703,301	26,992,618	71,674	42,572
Guilford	597,979	18,852,164	46,678	26,149
Hinshaw	911,539	13,730,545	34,145	22,268
Jamison	875,539	13,730,545	34,145	21,482
Mendenhall	539,000	17,989,336	45,021	25,266
Moore - Strong	5,538,078	31,370,319	91,077	41,262
Phillips - Hawkins	7,937,074	33,129,478	106,630	49,441
Ragsdale	539,000	18,460,688	46,685	26,826
Reynolds	1,570,634	25,422,249	75,005	44,177
Shaw	888,065	12,386,475	31,038	15,860
Spencer - North	4,426,759	39,815,007	77,293	31,372
Spencer - South	4,426,759	20,772,377	32,322	16,917
Spring Garden Apartments	27,812,366	32,546,704	205,166	192,201
Tower Village Apartments	6,873,101	29,633,531	95,378	54,701
Weil	3,074,000	16,662,811	32,888	20,689
Winfield	3,074,000	21,009,882	45,421	26,956
<b>Total Residence Halls</b>	<b>\$ 78,288,097</b>	<b>\$ 480,360,918</b>	<b>1,341,456</b>	<b>824,364</b>

The University of North Carolina at Greensboro  
**BUILDING USAGE - HISTORICAL COST AND SQUARE FOOTAGE**  
As of December, 2010

	Historical Cost	Replacement	Square Footage	
			Gross	ASF
<b>Administration and General Institutional:</b>				
Alumni House	\$ 755,185	\$ 14,535,471	24,782	9,526
Becher-Weaver Building (915 Northridge)	2,271,189	21,466,386	84,445	63,319
Campus Supply Stores	255,491	7,759,003	24,973	14,675
Armfield/Preyer Visitor Center	2,741,029	3,720,552	10,977	3,393
Gray Home (Facilities Design and Construction)	128,061	621,631	4,441	2,844
Faculty Center	261,480	1,312,039	3,871	2,691
Financial Aid Building (723 Kenilworth Street)	853,861	1,982,239	6,380	4,751
Forney	7,099,449	9,788,494	25,489	11,688
Field Turf Maint Bldg.	11,830	741,631	2,387	2,035
Chemical Safety Building	2,008,828	3,054,308	7,724	3,420
Steam Plant	4,671,644	10,014,682	19,698	1,454
Sink Building	451,500	6,712,579	21,605	14,223
Physical Plant Garage	77,159	2,128,548	9,420	8,337
McNutt	706,260	8,753,605	26,512	18,575
Power Substation	3,886,450	4,548,017	12,480	0
Mossman Building	2,366,000	21,385,453	55,662	33,822
1100 West Market Street	2,142,321	9,989,176	32,151	16,349
Parking Deck & Chiller - Mclver Street	10,218,200	20,379,325	277,507	1,504
Parking Deck-Walker Avenue	6,892,491	21,476,475	292,447	4,108
Parking Deck - Oakland Avenue	11,205,100	35,898,945	488,839	3,421
500 Forest Street	131,647	754,369	2,428	1,315
1605 Spring Garden St	725,000	1,473,828	5,218	3,438
Stone Building Chiller	84,930	335,551	1,476	0
University Graphics & Printing (525 Tate Street)	275,000	1,646,687	5,300	4,399
University Police Station (996 Spring Garden Street)	131,500	648,421	2,087	1,214
University Warehouse (2900 Oakland Avenue)	683,131	12,642,516	40,691	38,340
Nicholas Vacc Bell Tower	500,000	642,453	468	0
Jackson Library Chiller	875,000	1,023,947	1,710	0
<b>Total Administration and General</b>	<b>\$ 62,409,736</b>	<b>\$ 225,436,331</b>	<b>1,491,168</b>	<b>268,841</b>
<b>Total Buildings Owned and in Use</b>	<b>\$ 388,218,640</b>	<b>\$ 1,702,429,128</b>	<b>5,524,276</b>	<b>2,536,859</b>

The University of North Carolina at Greensboro  
**BUILDING USAGE - HISTORICAL COST AND SQUARE FOOTAGE**  
As of December, 2010

	<u>Historical Cost</u>	<u>Replacement</u>	<u>Square Footage</u>	
			<u>Gross</u>	<u>ASF</u>
<b>Leased Buildings</b>				
Bryan House 711 Sunset Drive	N/A	\$ 1,437,956	5,091	3,737
330 S Greene St (Second Floor)	N/A	1,518,957	8,003	6,053
413 S. Edgeworth St	N/A	213,529	2,212	1,642
1409 W Lee St	N/A	2,005,710	4,606	3,271
2227 W Lee Street	N/A	1,123,476	2,590	1,174
Joint School of Nano Sci and Nano Eng	N/A	152,927	3,751	3,148
UNC Nutrition Research	N/A	4,268,176	9,793	5,166
<b>Total Leased Buildings</b>	<b>N/A</b>	<b>\$ 6,452,555</b>	<b>36,046</b>	<b>24,191</b>
<b>Total Buildings Owned and Leased and In Use</b>	<b>\$ 388,218,640</b>	<b>\$ 1,708,881,683</b>	<b>5,560,322</b>	<b>2,561,050</b>
<b>Buildings at Gateway University Research Park *</b>				
Merricka Hall (Admin Bldg)	\$ 692,342	\$ 1,167,998	4,467	3,450
Dixon Building	685,805	1,099,575	16,803	10,722
<b>Total Bldgs In Use at Gateway University Research Park</b>	<b>\$ 1,378,147</b>	<b>\$ 2,267,573</b>	<b>21,270</b>	<b>14,172</b>
<b>Total Buildings In Use</b>	<b>\$ 389,596,787</b>	<b>\$ 1,711,149,256</b>	<b>5,581,592</b>	<b>2,575,222</b>

Note: All square footage and usage information for owned buildings is published in the 2010 Building Characteristic Report for the N.C. Commission of Higher Education Facilities provided by Administration and Planning.

The new School of Education Building and Jefferson Suites are excluded because these buildings were not completed until 2011

\* North Campus, Shared with NC A&T

The University of North Carolina at Greensboro  
**FACILITIES UTILIZATION**  
 October 30, 1999 - 2010

**Assignable Square Feet of Academic Facilities Per FTE Student**

Academic Assign Sq. Ft.	2007 FTE Enrollment	Square Feet of Academic Facilities Per Student											
		1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
1,338,852	16,497	91	93	89	92	93	90	81	98	81	81	77	80

**Assignable Square Feet Per Student Station**

	No. of Rooms	No. of Student Stations	Average Stud. Sta. Per Room	Total Assign. Sq. Ft.	Square Feet of Academic Facilities Per Student Station										
					1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Classrooms:	129	7,690	60	128,798	17	16	19	19	19	19	18	17	17	17	17
Class Laboratories:	83	2,215	27	105,376	42	40	36	35	39	40	44	43	47	47	47

**Gross Square Feet by Period of Construction**

Total Gross SF on Campus	Period of Construction							
	Pre-1900	1900-1929	1930-1949	1950-1969	1970-1979	1980-2002	2003-2005	2006-2010
5,581,592	22,472	1,099,230	447,638	1,146,140	1,002,413	551,806 **	672,518	460,133

Source: State of North Carolina Higher Education Facilities Inventory and Utilization Study 2009.

Note: The buildings on the North Campus are part of the Gateway University Research Park with shared use with NC A&T, and are not UNCG buildings.

\*\*Data as reported to N.C. Commission on Higher Education, reporting period Fall 2002, total gross area



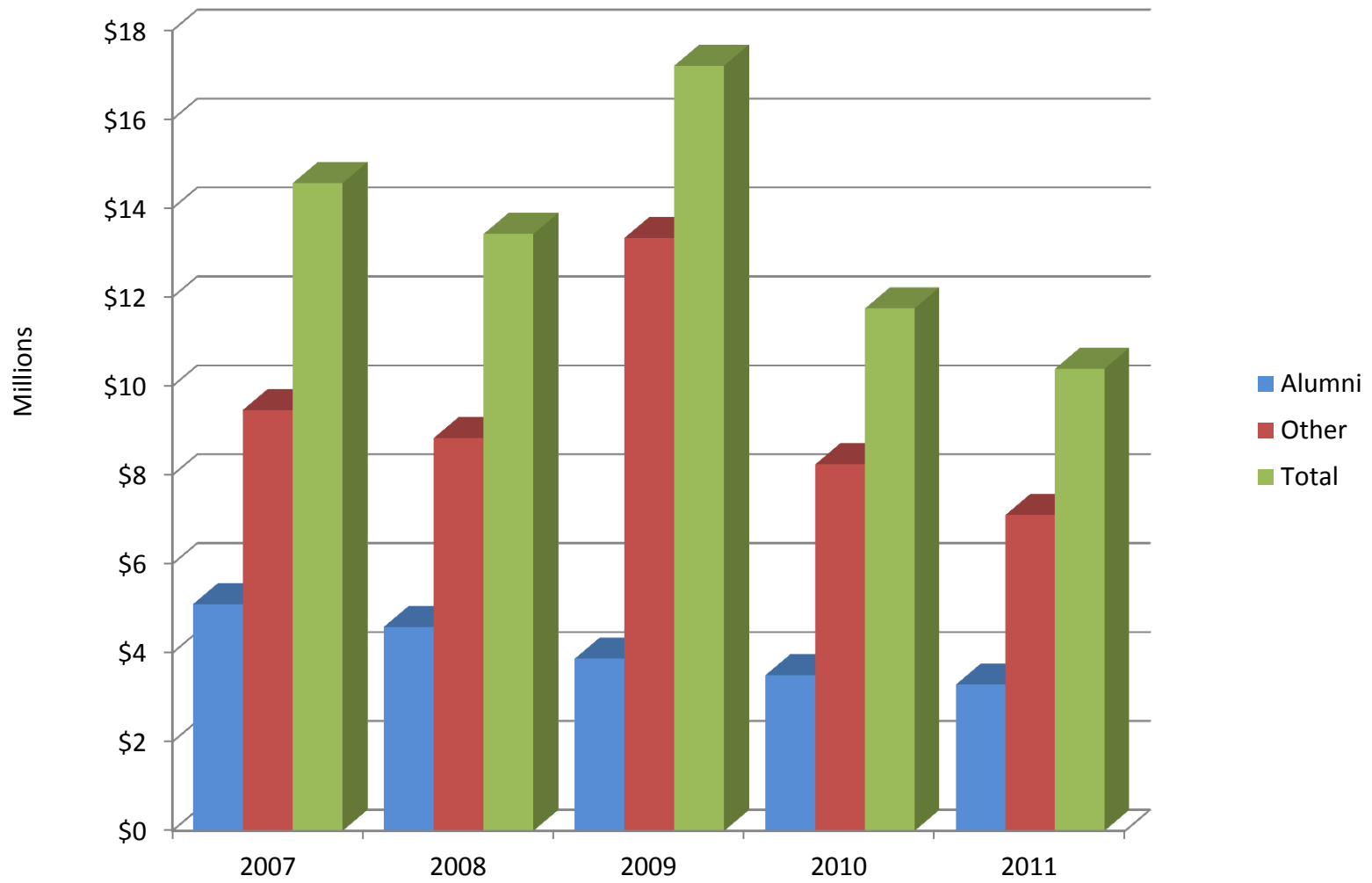
The University of North Carolina at Greensboro  
**UNCG AND AFFILIATED ORGANIZATIONS**  
**CONSOLIDATED STATEMENT OF GIFTS**  
Years Ended June 30, 2007 - 2011

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
<b><u>SOURCES OF SUPPORT</u></b>					
Alumni	\$ 5,101,183	\$ 4,590,222	\$ 3,874,280	\$ 3,505,159	\$ 3,288,176
Parents	85,790	68,845	35,854	54,716	53,789
Faculty/Staff	478,212	1,179,684	227,125	296,039	373,371
Friends	5,227,342	2,081,366	1,843,672	2,064,697	3,256,295
Corporate	1,390,235	2,458,650	1,959,638	1,885,940	1,027,591
Private Foundations	1,657,153	2,301,894	2,239,986	2,396,786	1,960,237
Other	630,627	746,626	7,035,154	1,549,161	432,920
<b>TOTAL SOURCES OF SUPPORT</b>	<b><u>\$ 14,570,542</u></b>	<b><u>\$ 13,427,287</u></b>	<b><u>\$ 17,215,709</u></b>	<b><u>\$ 11,752,498</u></b>	<b><u>\$ 10,392,379</u></b>
<b><u>PURPOSES OF SUPPORT</u></b>					
Current - Unrestricted Funds	\$ 827,029	\$ 560,397	\$ 449,145	\$ 353,867	\$ 594,398
Current - Restricted Funds	4,271,769	4,239,339	3,109,430	2,382,729	2,204,346
Loan Funds	5,145	6,581	2,977	1,487	1,343
Endowment Funds	6,188,040	7,712,633	11,145,147	6,922,231	4,504,901
Annuity and Life Income Funds	3,190,858	903,337	713,835	246,443	1,933,175
Plant Funds	87,701	5,000	1,795,175	1,845,741	1,154,216
Grants					
<b>TOTAL PURPOSES OF SUPPORT</b>	<b><u>\$ 14,570,542</u></b>	<b><u>\$ 13,427,287</u></b>	<b><u>\$ 17,215,709</u></b>	<b><u>\$ 11,752,498</u></b>	<b><u>\$ 10,392,379</u></b>

The following organizations are included:

- The UNCG Excellence Foundation
- The University of North Carolina at Greensboro Human Environmental Sciences Foundation, Incorporated
- The Weatherspoon Art Foundation
- The Weatherspoon Gallery Association (although not an affiliated organization, all years presented include gifts to the Association.)
- The UNCG Alumni Association

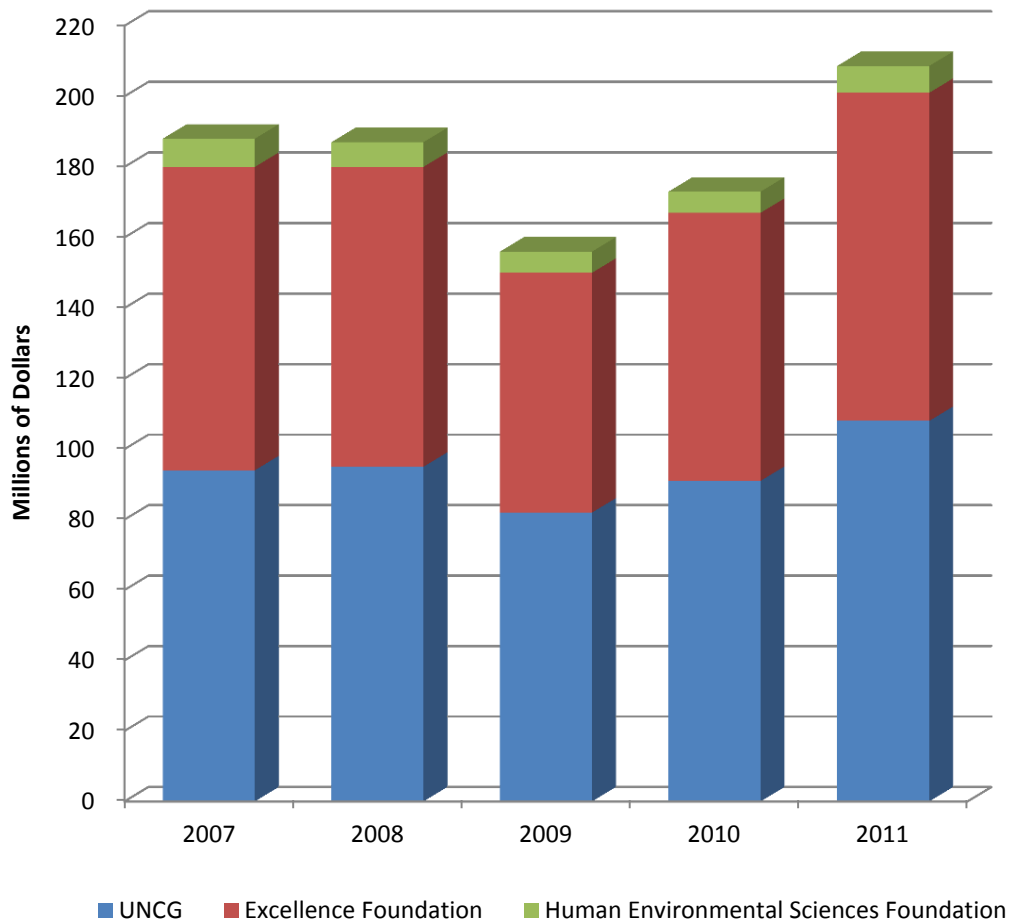
The University of North Carolina at Greensboro  
**UNCG AND AFFILIATED ORGANIZATIONS**  
**CONSOLIDATED GIFTS - SOURCES OF SUPPORT**  
Years Ended June 30, 2007 - 2011



The University of North Carolina at Greensboro  
**GIFTS TO UNCG**  
**FROM AFFILIATED ORGANIZATIONS**  
Years Ended June 30, 2007 - 2011

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
<b>THE UNCG EXCELLENCE FOUNDATION:</b>					
Instructional Support	\$ 666,903	\$ 692,688	\$ 693,311	\$ 552,126	\$ 614,674
Scholarships and Fellowships	1,351,177	1,597,407	1,750,400	985,914	1,514,132
Other	<u>584,041</u>	<u>1,816,094</u>	<u>1,170,997</u>	<u>524,713</u>	<u>424,830</u>
<b>TOTAL EXCELLENCE FOUNDATION</b>	<u>\$ 2,602,121</u>	<u>\$ 4,106,189</u>	<u>\$ 3,614,708</u>	<u>\$ 2,062,753</u>	<u>\$ 2,553,636</u>
<b>UNCG HUMAN ENVIRONMENTAL SCIENCES FOUNDATION, INC.</b>					
Instructional Support	\$ 6,583	\$ 58,097	\$ 40,440	\$ 27,284	\$ 46,888
Scholarships and Fellowships	173,666	123,187	139,845	76,682	116,586
Other	<u>24,879</u>	<u>87,578</u>	<u>95,932</u>	<u>79,949</u>	<u>41,343</u>
<b>TOTAL UNCG HUMAN ENVIRONMENTAL SCIENCES FOUNDATION, INC.</b>	<u>205,128</u>	<u>268,862</u>	<u>276,217</u>	<u>183,915</u>	<u>204,817</u>
<b>TOTAL GIFTS FROM AFFILIATED ORGANIZATIONS</b>	<u><u>\$ 2,807,249</u></u>	<u><u>\$ 4,375,051</u></u>	<u><u>\$ 3,890,925</u></u>	<u><u>\$ 2,246,668</u></u>	<u><u>\$ 2,758,453</u></u>

The University of North Carolina at Greensboro  
**UNCG AND AFFILIATED FOUNDATIONS**  
**TOTAL ENDOWMENT ASSETS - MARKET VALUE**  
 June 30, 2007 - 2011

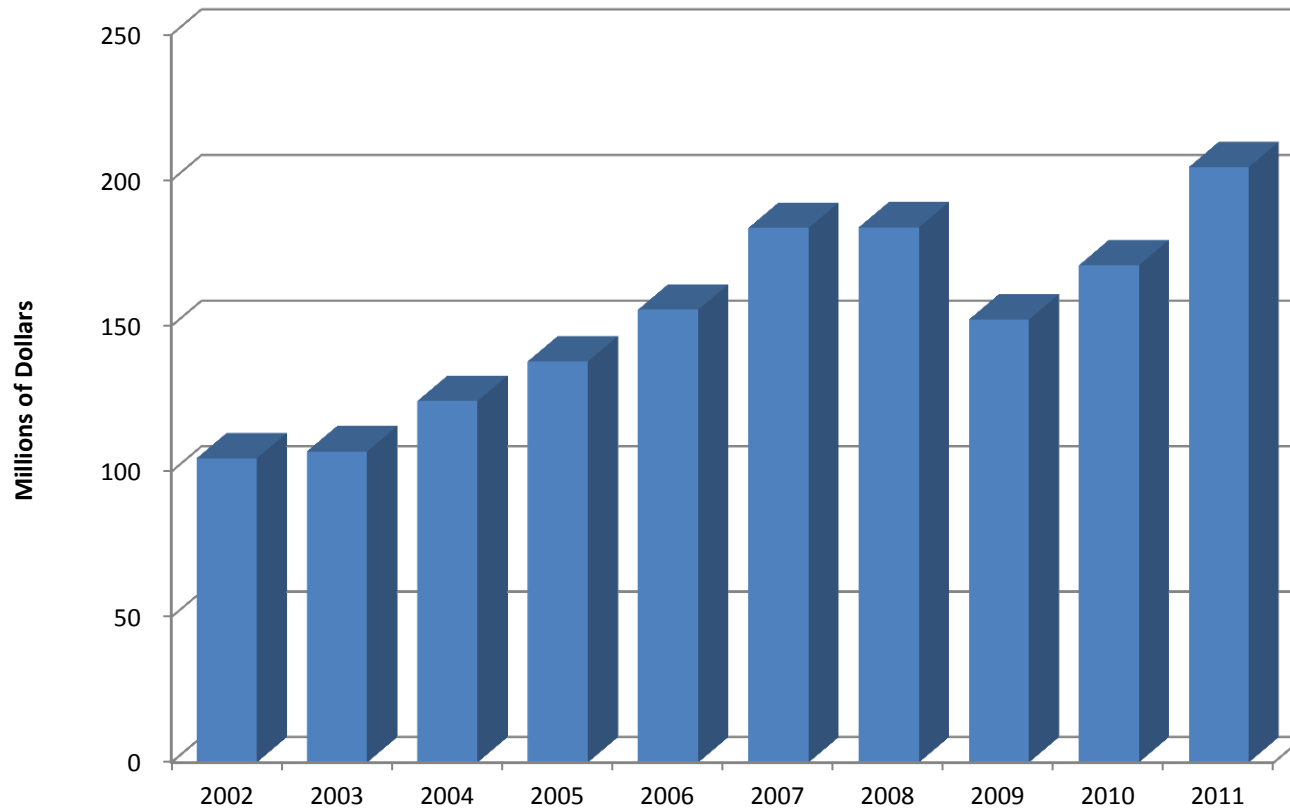


	UNCG	Excellence Foundation	Human Environmental Sciences Foundation	Total
2007	94,317,611	85,951,681	7,452,054	187,721,346
2008	94,626,835	84,906,373	7,532,347	187,065,555
2009	82,214,807	67,695,792	5,851,264	155,761,863
2010	90,772,424	75,984,286	6,368,787	173,125,497
<b>2011</b>	<b>107,870,289</b>	<b>93,446,518</b>	<b>7,612,458</b>	<b>208,929,265</b>

Note: Reconciliation of Endowment Investments to Total Endowment Assets for 2011

Endowment Investments per A-1	206,365,518
Noncurrent Restricted Cash	1,569,427
Other Long-term Investments (Land)	982,691
Current Receivables	11,629
<b>Total Endowment Assets per H-1</b>	<b><u>208,929,265</u></b>

The University of North Carolina at Greensboro  
**ENDOWMENT INVESTMENT POOL - MARKET VALUE**  
 June 30, 2002 - 2011

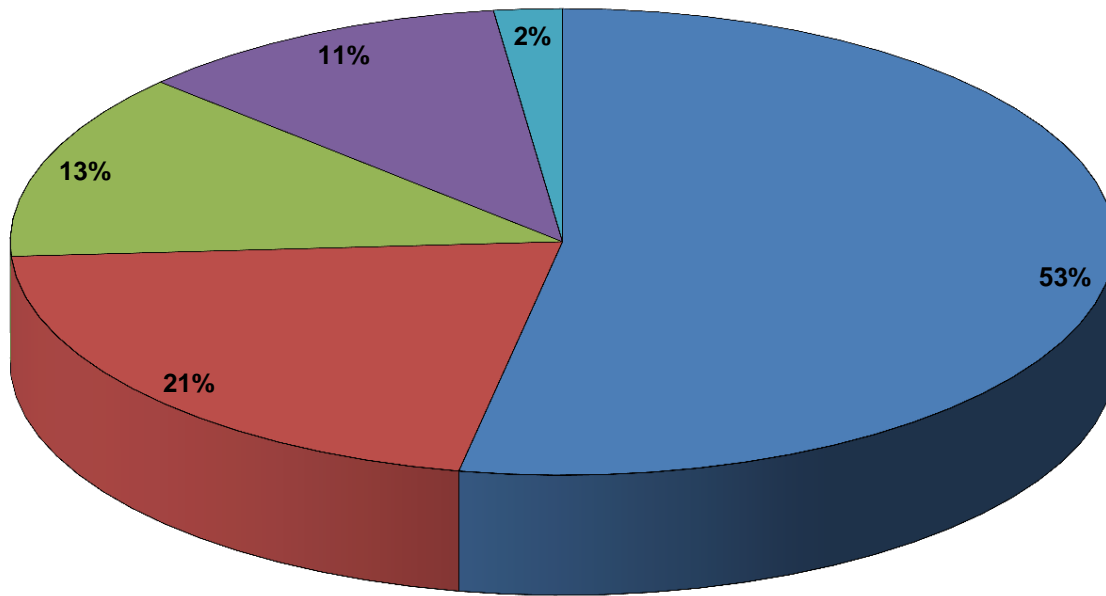


	Market Value
2002	\$ 104,564,051
2003	\$ 106,947,032
2004	\$ 124,265,319
2005	\$ 137,867,248
2006	\$ 155,642,081
2007	\$ 183,694,518
2008	\$ 183,891,188
2009	\$ 152,250,802
2010	\$ 170,870,870
<b>2011</b>	<b>\$ 204,555,417</b>

NOTE: Reconciliation of The Endowment Investment Pool for 2011

External Pool Investments per Footnote 2 of UNCG's 2010-11 Financial Report	204,488,944
Noncurrent Restricted Cash	<u>66,473</u>
Total Endowment Investment Pool per H-2 and Footnote 3 of UNCGIF's 2010-11 Financial Report	<u><u>204,555,417</u></u>

The University of North Carolina at Greensboro  
**UNCG AND AFFILIATED FOUNDATIONS**  
**ENDOWMENT SUPPORT BY PURPOSE**  
 Year Ended June 30, 2011



	Amount	%
Student Financial Aid	\$ 3,352,533	53%
Other Restricted	1,304,727	21%
Professorships	911,002	13%
Unrestricted	714,332	11%
Endowment Additions	75,293	2%
<b>Total</b>	<b>\$ 6,357,887</b>	<b>100%</b>

## **Executive Overview**

### **UNCG Operating Resources**

### **STATE OPERATING BUDGET**

The State Operating Budget is the largest component of the University's operating funds. It is established by the State Legislature and is predominantly funded from revenues collected from the State's taxpayers and student tuition payments. The state operating budget consists of two components, a continuation budget and an expansion budget which are described below:

#### **Continuation Budget**

The "Continuation Budget," sometimes referred to as the "Base Budget," is the permanent continuing budget for the ongoing operation of the primary functions and mission of the University. It is established by the General Assembly on a biennial basis. It is a line-item detail budget supported primarily from appropriations from the State of North Carolina and tuition charges to students. The state-operating budget for the University is enrollment-driven, dependent on the number of full-time equivalent undergraduate and graduate students and the related student credit hours. One FTE is based on 12 semester hours of work for undergraduates and 9 semester hours of work for graduate students.

This budget supports the functions of: instruction, libraries, general academic support, student services, institutional support, and physical plant operations.

There is a formal process for establishing the continuation budget on a biennial basis. Instructions are prepared by the Office of State Budget and Management. UNC General Administration (GA) then tailors instructions specifically for the university system. These instructions set forth what is to be included and what inflationary and other changes to the base budget that may be requested. Normally, the instructions are received in March of even numbered years and the completed package is due in September of even numbered years, approximately nine months before the beginning of the biennium for which the budget is being requested. Changes to enrollment are included in the continuation budget. UNC GA prepares a summary of the requests for the entire university system. The Office of State Budget and Management reviews the requests and makes adjustments to realign and to remove or reduce items included in the requests. The Governor submits the continuation budget request to the "Long Session" of the General Assembly in January of odd numbered years. The General Assembly enacts legislation to establish the continuation budget for the biennium, usually in June, July, or August.

The continuation budget established for the biennium can be adjusted for the second year of the biennium when the General Assembly meets for its "Short Session" in the following April through July. There may be budget changes in both the long session and the short session of the General Assembly.

In 2007-08, the enrollment change budget was included in the biennial continuation budget. The enrollment change budget is an estimate of the student credit hours that will change from the current budget. UNC General Administration requires the institutions to base projections on the prior year actual and the current year estimate. Using the funding model, the student credit hour change for both regular term and distance education are translated into a change in budgeted funds. These projections become a part of the base budget.

Since the continuation budget is somewhat fixed and stable, internal allocation decisions are made in advance of receiving the final approved budget from the legislature. The process for recording the new year budget is started in early June and is based on May 30 data. Financial Planning and Budgets extracts the permanent budget changes for each department from Banner Finance and posts these transactions to the new year. This allows purchases to be made as early in the new fiscal year as possible. Any permanent budget transactions recorded in June are reflected in the new year budgets in July. Allocation adjustments as a result of budget cuts by the legislature or the Governor are reflected in departmental budgets at the point the cuts are final.

Detail line-item budgets are established and controlled at the department level. The allocations to individual departments are made by the Provost, Vice Chancellors, and Deans for their respective areas of responsibility on an annual basis. The department heads make expenditure decisions and are held accountable for managing their budgets.

Salary Increases are legislated by the General Assembly. There are separate processes for the administration of salary increases based upon employee categories. Faculty and certain administrators are Exempt from the state Personnel Act (EPA) and the process for the related salary increases is set by the Board of Governors. Other employees are Subject to the state Personnel Act (SPA) and the process for salary increases is set by the Office of State Personnel. Both EPA and SPA salary increases, when approved on a recurring basis, become part of the continuing budget.

### **Expansion Budget**

The expansion budget, sometimes referred to as the “change budget,” is that part of the state operating budget for new programs and changes in programs directly related to the institutional mission. These changes include adjustments in funding resulting from basic program support, and miscellaneous items such as library acquisitions, computing, safety equipment, preventive maintenance funds, etc. The expansion budget becomes part of the continuation budget for the next biennium to the extent that the items are considered ongoing.

There is a formal process for requesting the expansion budget on a biennial basis. Instructions are received from GA in May of even numbered years that prescribe the format and nature of allowable requests and the amount of funding that can be requested. The Chancellor makes the internal allocation decisions for the



divisions. The Provost and Vice Chancellors, together with department heads, deans and directors, develop the requests for each division based upon the allocations and priorities established by the Chancellor. The completed package is submitted to GA in September of even numbered years, approximately nine months before the beginning of the biennium. GA prepares a summary of the requests for the entire university system. The Office of State Budget and Management review the requests. The expansion budget request is submitted to the “Long Session” of the General Assembly by the Governor in January. The General Assembly enacts legislation to establish the expansion budget for the biennium, usually in June, July, or August.

Once the General Assembly enacts legislation for the expansion budget, the Board of Governors then makes allocations to the individual institutions in the UNC System. Instructions are received from UNC GA for the preparation of line-item detail budgets within a very tight timeframe, sometimes forty-eight hours or less. The Chancellor makes internal allocation decisions for each division consistent with the strategic operating plans. The Provost and Vice Chancellors then make divisional decisions in accordance with the allocations and general priorities established by the Chancellor.

The expansion budget is also addressed in the second year of the biennium when the General Assembly meets for its “Short Session” in the following April through July.

### **Rules and Policies of Major Importance**

- There can be no deficit spending, overall or by specific category.
- The creation and elimination of positions require approval of the Provost or Vice Chancellor via a budget flexibility revision.
- Prior approval of the Provost or Vice Chancellor is required for transfers between purposes/function, transfer between Personnel Lines and OTP, and changes in the level of budgeted revenues and expenditures via budget flexibility revision.

Permanent positions are separately budgeted and cannot be overdrawn in total, or in terms of annual rate, FTE, or hourly rate.

For a more detailed explanation of appropriate expenditures, please see the “Spending Guidelines” located at:

<http://fsv.uncg.edu/SpendingGuidelines.pdf>

**Executive Overview**  
**UNCG Operating Resources**  
**STATE OPERATING BUDGET – BUDGET FLEXIBILITY**

During the 1991 and several subsequent sessions of the General Assembly, additional latitude was granted to the University that enables UNCG to (1) transfer budget in ways that was not previously available without Office of State Budget & Management (OSBM) approval, (2) administer personnel classifications and properly set compensation for campus personnel and (3) purchase items at higher dollar limits without State Purchasing & Contract approval. This legislative action has been referred to as Budget Flexibility and the Board of Governors must designate a UNC institution as a “Special Responsibility Constituent Institution” before the institution may benefit from the legislation.

The Board of Governors has established policies that specify how an institution may be designated as a Special Responsibility Constituent Institution. Further, the Board has adopted broad budgetary, carryforward, personnel administration, purchasing and reporting policies.

**A. Achieving and Retaining Status as a Special Responsibility Constituent Institution**

Management Staffing Standards and Internal Controls and Safeguards requirements include:

- The Chancellor must assume personal responsibility and also establish the appropriate administrative and internal control procedures for carrying out the special delegations of authority. This includes the budget, human resource classification and compensation administration, purchasing, and financial record integrity.
- The Chancellor shall prepare a plan for the uses of appropriations carried forward from the previous fiscal year and anticipated lapsed salary funds for the current fiscal year.
- The Chancellor shall review an annual internal audit report on expenditures authorized under budget flexibility.
- Other provisions of the legislation require the President to follow up on major audit findings

**B. Budget Administration**

- Appropriations

The General Fund appropriation is made in the form of a single sum to the University.

The University may expend the General Fund appropriation in the manner deemed by the Chancellor to maintain and advance the

programs and services of the institution consistent with the directives and policies of the Board of Governors. These directives prohibit the elimination of a program of study, creation of new financial aid programs, and using funds appropriated for Distance Education on other initiatives without Board approval.

- Reversions and Carry-Forwards of Appropriations

The appropriations credit balance remaining at the close of a fiscal year may be carried forward to the next fiscal year and used for one-time expenditures that will not impose additional financial obligations on the State. However, the amount carried forward under this section shall not exceed two and one-half percent (2 1/2%) of the General Fund appropriation (G.S. 116-30.3).

### **C. Personnel Administration**

- The Chancellor, when he/she finds that to do so would help to maintain and advance the programs and services of the institution, may establish and abolish positions, acting in accordance with State personnel policies and procedures or policies and procedures of the Board of Governors if these positions are exempt from the State Personnel Act.
- No action should have the effect of either establishing a new academic program or administrative unit or closing an existing academic or inter-institutional program or administrative unit. No action should be taken which permanently reduces the number or amount of Regular Term budgeted teaching positions supported by General Fund appropriations thereby changing the student-faculty ratio or the budgeted average teaching salary established by the Board of Governors.
- Implementation of all personnel actions are subject to the availability of funds within the University's current budget to fund the full annualized costs of these actions.

### **D. Purchasing**

- The expenditure benchmark for the University with regard to competitive bid procedures and the bid value benchmark was increased to \$500,000.

## E. Impact on Education

The University must include in its institutional effectiveness plan those assessment measures that are determined by the Board to be measures that will assure some standard measure of student learning and development in general undergraduate education.

## F. Reporting Requirements

- *Monthly Report* The University must prepare a monthly operating report showing the institution's current expenditure plan.
- *Fiscal Year Plan* The Chancellor must prepare a fiscal year plan, specifying programmatic, and major expenditure classification detail, for expending funds carried forward from the previous fiscal year. This report has not been required in the last few years.

## UNCG Implementation

UNCG has established internal policies concerning Budget Flexibility that are used to assure the institution not only complies with the Board of Governors directives and the legislation but also leverages budget flexibility to maximize the institution's ability to react to short term needs (for example, utility costs) and the funding of major campus wide initiatives. In past years, the Student Information System purchase and implementation and the partial funding of several Capital Improvement projects utilizing the prior year's carryforward were accomplished via Budget Flexibility.

The major policy concerning budget flexibility that may be unique to UNCG concerns the use of lapsed SPA salaries. During some years, the Chancellor may redirect one-half of these funds to the Provost or Vice Chancellor for allocation. UNCG does not allow departments to utilize the other half of lapsed SPA salaries unless these funds are used to pay a contract or temporary worker to do the work normally performed by the vacant SPA position.

Any State funding that is carried to the next year is under the direction of the Chancellor, regardless of the source of the funds. In the current year, the Provost and Vice Chancellors may anticipate that some of their funding will not be fully utilized due to extraordinary circumstances; the Chancellor may approve the allocation of these funds back to the Division that generated them if he/she deems it in the best interest of the University.

For a more detailed explanation of appropriate expenditures, please see the "Spending Guidelines" located at:

<http://fsv.uncg.edu/SpendingGuidelines.pdf>

## **Executive Overview UNCG Operating Resources OVERHEAD RECEIPTS**

Overhead receipts are primarily associated with contracts and grants and reimburse the University for Facilities and Administrative (F&A) costs, which include: laboratory and office space; utilities; administrative services (e.g., purchasing, accounting, research, administration, personnel, security); custodial services; and building, grounds, and street maintenance. In other words, they include all those things essential to support sponsored research, which cannot be broken down and directly charged to a specific grant or contract. F&A cost percentages are currently set for a four-year period based on actual cost records audited and approved by the Federal Government. Although the rates may be revised where the sponsor administratively limits F&A cost recovery, they are not subject to arbitrary adjustment either by the University or the sponsor.

Unless prohibited by the funding agency, all requests for extra mural funding must include F&A costs. UNCG is currently on a modified total direct cost base for the F&A cost calculation.

Overhead receipts are currently included in institutional trust funds. Legislation was enacted in 1989 to gradually reduce the transfer to the State Operating Budget over a period of years until 1996-97 when it reached zero. At that point, overhead receipts were shifted to institutional trust funds.

The University adopted an overhead receipts allocation policy in 1985. The allocation policy is based on prior year revenues. The allocation of revenue according to the policy is as follows for the year of 2011-2012:

- Salaries that support centralized contract and grant functions and that are approved by the Chancellor are initially allocated. This represents about 30 percent of the total available revenues.
- Approximately 20 percent is made available to the department generating the contracts and grants. Of this sum, half will be made available to the principal investigator.
- The remainder (about 50 percent) is allocated by the Chancellor upon recommendation by the Provost, normally to support the teaching and research aims of the University.

Internally, the budgeting process is initiated early enough to allow a review of the proposed allocations. Projections of F&A cost receipts are made in April, and instructions for preparation of budget requests are distributed. After receipt of the proposed allocation requests, the Chancellor makes allocation decisions in June and the departmental budgets are established in Banner Finance. All permanent positions are approved by the Chancellor prior to the funding changing or prior to the position being established. Unspent funds remain in the account where they were originally allocated unless redirected by the Provost or Chancellor.

For a more detailed explanation of appropriate expenditures, please see the "Spending Guidelines" located at: <http://fsv.uncg.edu/SpendingGuidelines.pdf>

**Executive Overview  
UNCG Operating Resources  
STUDENT FEES**

This category consists of the following fees which are approved by General Administration and assessed to all students:

- Student Activities Fee
- Athletics Fee
- Health Services Fee
- Student Facilities Fee
- Educational and Technology Fee

**Student Activities Fee**

The Student Activities Fee encompasses the programs and activities that can be grouped into four areas: Cultural Activities and Performing Arts, Student Organizations and Programs, Student Recreation, and Student Facilities Maintenance and Operation.

**Athletics Fee**

The purpose of the Athletics Fee is to support the overall operation of a Division I intercollegiate athletics program. The program includes the seventeen sports listed below:

Men's Sports

- Basketball
- Soccer
- Golf
- Tennis
- Cross Country
- Baseball
- Indoor Track
- Outdoor Track

Women's Sports

- Basketball
- Soccer
- Golf
- Tennis
- Cross Country
- Softball
- Indoor Track
- Outdoor Track
- Volleyball

**Health Services Fee**

The Health Services Fee provides support to two critical student service operations—the Student Health Center and the Counseling and Testing Center. Both the Student Health Center and the Counseling and Testing Center offer

comprehensive primary and preventive health care to UNCG students within the context of this University community.

### **Student Facilities Fee**

For a number of years, the University has moved toward improving the quality of the overall physical environment on the campus and the level and quality of services provided for the students enrolled. Since state appropriations are not available, a student facilities fee is used to provide the necessary funding for the self-liquidating capital projects. Important facilities being funded in this manner include the Soccer Stadium, Student Recreation Center, and Elliott University Center's addition and renovation.

### **Educational and Technology Fee**

By directive from The Board of Governors, an Educational and Technology Fee was established to replace computer and academic course fees. This fee is used to provide staffing, supplies, and equipment for computer labs for students and to provide funding for departments for those courses that are equipment and materials intensive.

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Instructions relative to requesting changes in student fee rates are normally received from UNC General Administration in October for the next academic year. Therefore, the internal decision making process must take place prior to submitting requests for rate changes to General Administration (UNC GA). The process is normally initiated in September with the appointment of the committee members by the Chancellor. The Student Fee Committee meets with those departments who rely on student fees. In order to determine the fee rates, the level of revenues and expenditures must be projected and evaluated for the various fee alternatives. Programmatic issues must also be considered prior to finalizing the request for changes in student fee rates. The Student Fee Committee makes recommendations to the Chancellor. Student fee changes must be approved by the UNCG Board of Trustees prior to submission to UNC GA for approval by the Board of Governors.

After making decisions relative to changes in student fee rates, the Chancellor makes decisions for the total amount of fee revenues to be allocated to the Provost and Vice Chancellors responsible for the various programs supported from student fees. The Provost and Vice Chancellors then allocate fee revenues to the individual fee programs. Detail expenditure budgets and estimates of other revenue are prepared and the approved budgets are established in Banner Finance.

Unlike the State Operating Budget, which is a line-item detail budget with some restrictions relative to transfers among personnel and non-personnel lines, there are fewer constraints relative to student fees (other than the Educational and Technology Fee, which is included in the State Operating Budget). However, a number of rules still apply. There can be no deficit spending. Creation of new positions requires prior approval of the Vice Chancellor. Prior approval of the Vice Chancellor for Business Affairs is required for increases in the budgeted level of revenues and related expenditures and for the use of fund balances.

Processes such as personnel and purchasing apply to all University resources, not just state appropriated resources.

For a more detailed explanation of appropriate expenditures, please see the “Spending Guidelines” located at:

<http://fsv.uncg.edu/SpendingGuidelines.pdf>



**Executive Overview**  
**UNCG Operating Resources**  
**UNRESTRICTED GIFTS & INVESTMENT INCOME FUNDS**

Unrestricted Gifts & Investment Income (UGII) funds are an important source of funding for many campus activities. They can be used for any legitimate business purpose as authorized by the Chancellor. At The University of North Carolina at Greensboro (UNCG) these funds are provided primarily by the following:

- The Alumni Annual Giving Campaign;
- Gifts and other funds provided by foundations, etc. (i.e., the UNCG Excellence Foundation, the Human Environmental Services Foundation, and other unrestricted endowment funds);
- Investment Income.

Allocations of UGII funds are made to cover ongoing operational matters (i.e., Alumni Scholars, Founders' Day, etc.) and for items that are of strategic importance in moving the University forward. The latter may be special projects which can have duration of a single year or multiple years with a defined ending date. Strategic proposals that require continuing operating support are considered, but those not requiring such support are more likely to be funded. Normally, UGII monies are not used to make up for normal operating shortages.

UGII funds are the most flexible of the available resources. Accordingly, the budget allocation decisions for this source of funding can be deferred until decisions are made for those funding sources with greater constraints. However, the budgeting process must start early enough to allow appropriate identification and review of items of significant importance to moving the University forward. The formal process is normally initiated in March with the projection of available UGII funds and the preparation of division requests and justifications for UGII allocations. The allocation decisions are made by June in order for the funds to be moved and budgets to be established in Banner Finance to allow purchases to be made as early in the new fiscal year as possible.

Unlike the State Operating Budget, which is a line-item detail budget with restrictions relative to transfers among personnel and non-personnel lines, there are few constraints. The major rule is that there can be no deficit spending and the funds must be expended for the purposes originally designated in the allocation.

Processes such as personnel and purchasing apply to all University resources, not just state appropriated resources.

For a more detailed explanation of appropriate expenditures, please see the "Spending Guidelines" located at:

<http://fsv.uncg.edu/SpendingGuidelines.pdf>