

# Fiscal Profile 2011 - 15

# THE UNIVERSITY of NORTH CAROLINA GREENSBORO

May, 2016 Report No. 05-16

# The University of North Carolina at Greensboro FISCAL PROFILE 2011 – 2015 INTRODUCTION

This document is an overview of financial, budgetary, and student data for The University of North Carolina at Greensboro. The primary objective of the assimilation and presentation of the data within this document is to create a fiscal profile of the University and its affiliated foundations (The UNCG Excellence Foundation, The University of North Carolina at Greensboro Human Environmental Sciences Foundation, Incorporated, The Capital Facilities Foundation, Inc., the University of North Carolina at Greensboro Investment Fund, Incorporated, and The UNCG Weatherspoon Art Foundation) and to provide a basis for understanding the financial condition of the University.

Primarily, the data presented is for fiscal years 2011 - 2015. For specific categories of comparison, student enrollment and total endowment data is presented for fiscal years 2007 - 2016. Additionally, budget and student data for fiscal year 2016 is presented utilizing data available as of May 2016.

All data presented is based upon information and reports available within the official records of the University, primarily, those of the Office of Business Affairs. To enhance the understanding of the data, a variety of schedules and graphs are utilized. When the data source may be unclear to the reader or additional information is required for understanding the data, footnotes have been included.

# FISCAL PROFILE 2011 – 2015

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# Introduction

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# The University of North Carolina at Greensboro STATEMENT OF NET POSITION - CONSOLIDATED

June 30, 2015

		Affiliated	
ASSETS		Foundations &	
Current Assets	UNCG Only	Eliminations	Consolidated
Cash and cash equivalents	\$ 94,750,049	\$ 3,843,004	\$ 98,593,053
Restricted cash and cash equivalents	26,718,567	604,628	27,323,195
Short-term investments	470,970	478,080	949,050
Restricted short-term investments	4,945,938	4,279,913	9,225,851
Receivables, net	7,325,884	264,359	7,590,243
Inventories	368,741		368,741
Notes receivable, net	1,661,332		1,661,332
Total current assets	136,241,481	9,469,984	145,711,465
Noncurrent Assets			
Restricted cash and cash equivalents	36,191,045	588,849	36,779,894
Receivables, net	594,597	82,750	677,347
Endowment investments	129,487,684	120,784,786	250,272,470
Other long-term investments	3,551,181	443,578	3,994,759
Notes receivable, net	3,333,475		3,333,475
Capital assets - nondepreciable	122,241,726	31,215,133	153,456,859
Capital assets - depreciable, net	529,914,071	402,869	530,316,940
Total noncurrent assets	825,313,779	153,517,965	978,831,744
Total assets	961,555,260	162,987,949	1,124,543,209
DEFENDED OUTELOWS OF DESCUIDOES			
DEFERRED OUTFLOWS OF RESOURCES	0.740.007		0.740.007
Deferred loss on refunding	2,716,687		2,716,687
Deferred outflows related to pensions	6,763,298		6,763,298
Total deferred outflows of resources	9,479,985		9,479,985
LIABILITIES			
Current Liabilities			
Accounts payable and accrued liabilities	9,791,275	478,352	10,269,627
Due to primary government	7,235		7,235
Deposits payable	765,310		765,310
Funds Held for Others		36,415	36,415
Unearned revenue	5,131,704	1,467	5,133,171
Interest payable	3,531,828	101,384	3,633,212
Long-term liabilities-current portion	11,379,500		11,379,500
Total current liabilities	30,606,852	617,618	31,224,470
Noncurrent Liabilities			
Accounts payable and accrued liabilities	2,494,125		2,494,125
Funds held for others	1,670,015		1,670,015
U.S. government grants refundable	5,084,360		5,084,360
Funds held in trust for pool participants	3,551,824		3,551,824
Long-term liabilities	338,642,477	16,688,064	355,330,541
Total noncurrent liabilities	351,442,801	16,688,064	368,130,865
Total liabilities	382,049,653	17,305,682	399,355,335
DEFERRED INFLOWS OF RESOURCES			
Deferred revenue, split Interest trust agreements		158,609	158,609
Deferred inflows related to pensions	23,199,528		23,199,528
Total deferred inflows of resources	23,199,528	158,609	23,358,137
NET POSITION	\$ 565,786,064	\$ 145,523,658	\$ 711,309,722

# STATEMENT OF REVENUES, EXPENSES and CHANGES in NET POSITION (Excluding Foundations)

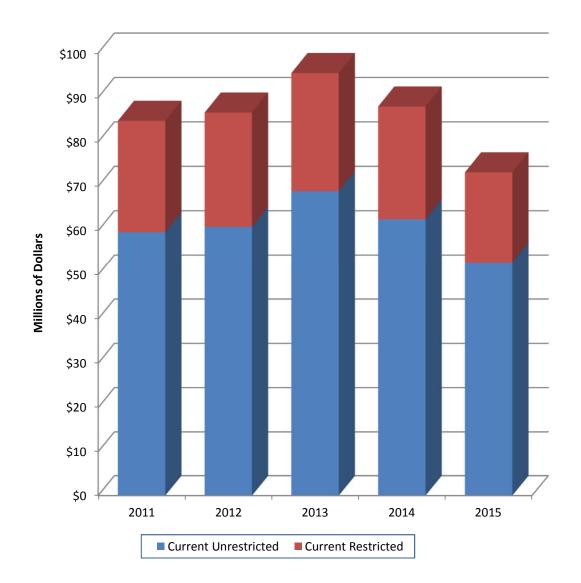
For the Fiscal Year Ended June 30, 2015

REVENUES	
Operating Revenues	
Student tuition and fees, net	\$ 91,899,672
Federal grants and contracts	5,914,192
State and local grants and contracts	1,622,586
Nongovernmental grants and contracts	955,660
Sales and services, net	49,617,779
Interest earnings on loans	137,438
Other operating revenues	 793,764
Total operating revenues	 150,941,091
EXPENSES	
Operating Expenses	
Salaries and benefits	220,177,193
Supplies and materials	20,144,233
Services	53,240,833
Scholarships and fellowships	30,350,030
Utilities	7,900,320
Depreciation	 18,154,430
Total operating expenses	349,967,039
Operating loss	 (199,025,948)
NONOPERATING REVENUES (EXPENSES)	
State appropriations	144,234,249
Noncapital grants - student financial aid	48,625,855
Noncapital grants	22,707,701
Noncapital gifts	8,012,110
Investment gain	1,185,028
Interest and fees on debt	(8,968,366)
Other nonoperating expenses	 (907,120)
Net nonoperating revenues	 214,889,457
Income before other revenues	15,863,509
Capital grants	671,604
Capital gifts	107,299
Additions to endowments	1,746,284
Increase in net position	 18,388,696
NET POSITION	
Net position - July 1, 2014, as restated	547,397,368
Net position - June 30, 2015	\$ 565,786,064

# The University of North Carolina at Greensboro (Excluding Foundations) STATEMENT OF CURRENT FUNDS REVENUES AND EXPENDITURES AS A PERCENTAGE OF EDUCATIONAL AND GENERAL **CASH BASIS**

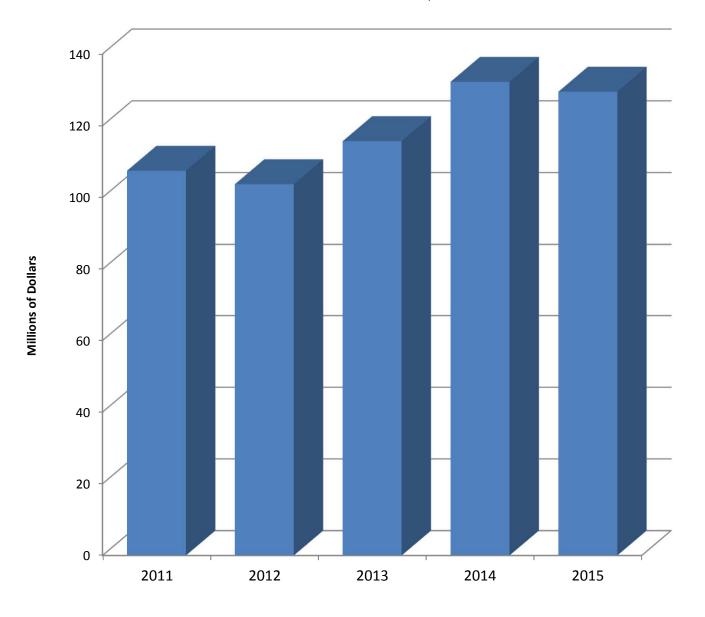
	2011		2012		2013		2014		2015	
REVENUES:	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Educational and General										
Tuition and Fees	\$ 92,638,493	26.27	\$ 99,210,319	30.11	\$ 111,216,209	32.32	\$ 109,979,482	32.69	\$ 113,395,694	33.17
State Appropriations	153,918,851	43.64	150,359,030	45.63	154,110,667	44.78	147,367,243	43.80	144,234,249	42.19
State Aid	9,243,555	2.62								
Contracts and Grants	79,937,902	22.66	62,907,492	19.09	60,416,243	17.56	61,880,404	18.39	65,349,155	19.12
Private Gifts, Grants and Contracts	7,807,314	2.21	8,559,777	2.60	9,275,352	2.70	9,375,979	2.79	9,884,433	2.89
Endowment Income	650,194	0.18	423,811	0.13	1,262,955	0.37	13,961	0.00	305,284	0.09
Sales and Services of Educational and										
General activities	7,638,383	2.17	7,325,105	2.22	7,349,724	2.14	7,268,452	2.16	7,866,748	2.30
Investment Income	694,477	0.20	514,906	0.16	337,622	0.10	313,670	0.09	356,102	0.10
Other Sources	167,288	0.05	205,320	0.06	118,763	0.03	254,652	0.08	484,218	0.14
Total Educational and General	352,696,457	100.00	329,505,760	100.00	344,087,535	100.00	336,453,843	100.00	341,875,883	100.00
Auxiliary Enterprises:										
Sales and Services and Other	46,037,637		43,899,281		50,199,170		54,330,552		58,880,694	
Student Fees	16,958,090		18,207,726		19,168,148		18,829,317		20,207,663	
Investment Income	382,673		297,793		197,419		207,698		194,498	
Total Auxiliary Enterprises	63,378,400		62,404,800		69,564,737		73,367,566		79,282,855	
TOTAL REVENUES	416,074,857		391,910,560		413,652,272		409,821,409		421,158,738	
EXPENDITURES AND MANDATORY TRANSFERS:										
Educational and General:										
Instruction	140,094,687	40.72	129,923,784	39.20	132,396,821	39.39	128,769,925	38.33	125,551,032	37.33
Research	22,985,242	6.68	21,147,127	6.38	18,783,705	5.59	16,179,356	4.82	18,717,190	5.56
Public Service	10,378,450	3.02	10,547,012	3.18	9,942,570	2.96	10,789,722	3.21	9,081,791	2.70
Libraries	12,294,150	3.57	11,059,454	3.34	11,047,567	3.29	11,120,851	3.31	10,669,439	3.17
Other Academic Support	30,978,051	9.00	33,424,568	10.09	35,646,099	10.61	35,341,767	10.52	33,295,725	9.90
Student Services	14,578,558	4.24	15,523,212	4.68	17,361,570	5.17	17,699,583	5.27	18,791,810	5.59
Institutional Support	36,711,798	10.67	34,688,297	10.47	28,996,394	8.63	28,927,975	8.61	26,358,559	7.84
Operations and Maintenance of Plant	23,957,800	6.96	24,650,422	7.44	27,802,674	8.27	30,993,592	9.23	31,785,744	9.45
Student Financial Aid	48,892,030	14.21	47,276,982	14.27	50,985,296	15.16	52,977,234	15.77	55,420,206	16.48
Mandatory Transfers	3,173,309	0.92	3,168,921	0.96	3,110,651	0.93	3,128,861	0.93	6,663,530	1.98
Total Educational and General	344,044,075	100.00	331,409,779	100.00	336,073,347	100.00	335,928,866	100.00	336,335,026	100.00
Auxiliary Enterprises and Int Service:										
Expenditures	44,312,765		47,848,444		48,707,804		50,598,242		51,708,102	
Mandatory Transfers for Debt Service	6,537,282		8,271,243		12,345,575		12,431,796		15,756,826	
Total Auxiliary Enterprises and Int Service	50,850,047		56,119,687		61,053,379		63,030,038		67,464,928	
TOTAL EXPENDITURES	394,894,122		387,529,466		397,126,726		398,958,904		403,799,954	
REVENUES OVER/(UNDER) EXPENDITURES	\$ 21,180,735		\$ 4,381,094		\$ 16,525,546		\$ 10,862,505		\$ 17,358,784	

# **CURRENT UNRESTRICTED and RESTRICTED FUND BALANCES**



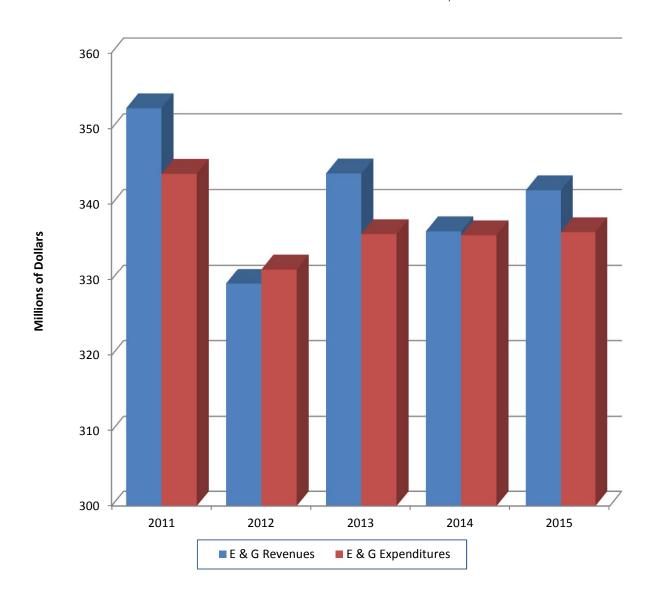
	Current	Current	
Year	Unrestricted	Restricted	Total
2011	\$ 59,683,527	\$ 25,082,874	\$ 84,766,401
2012	\$ 60,898,307	\$ 25,722,483	\$ 86,620,790
2013	\$ 68,935,997	\$ 26,583,130	\$ 95,519,127
2014	\$ 62,593,159	\$ 25,388,948	\$ 87,982,107
2015	\$ 52,834,728	\$ 20,325,679	\$ 73,160,407

# **ENDOWMENT ASSETS AT MARKET VALUE**



Year	Market Value		
2011	\$ 107,460,189		
2012	\$ 103,702,923		
2013	\$ 115,705,440		
2014	\$ 132,242,996		
2015	\$ 129,487,684		

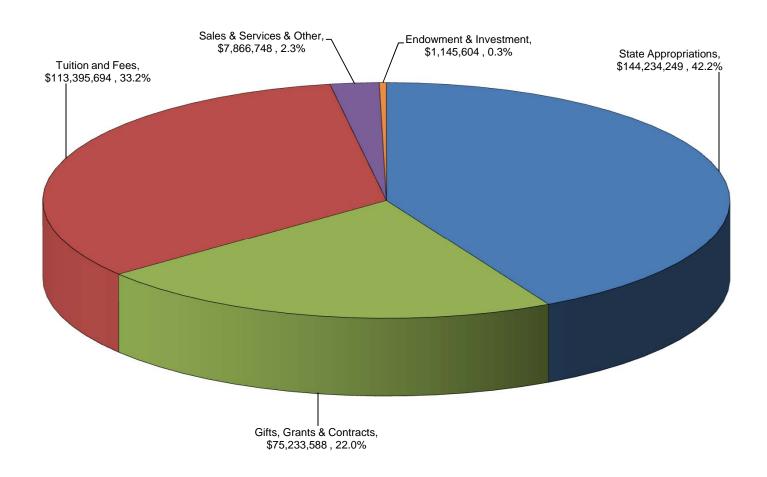
# EDUCATIONAL & GENERAL REVENUES and EXPENDITURES CASH BASIS



	E&G	E & G
Year	Revenues	Expenditures
2011	\$ 352,696,457	\$ 344,044,075
2012	\$ 329,505,760	\$ 331,409,779
2013	\$ 344,087,535	\$ 336,073,347
2014	\$ 336,453,843	\$ 335,928,866
2015	\$ 341,875,883	\$ 336,335,026

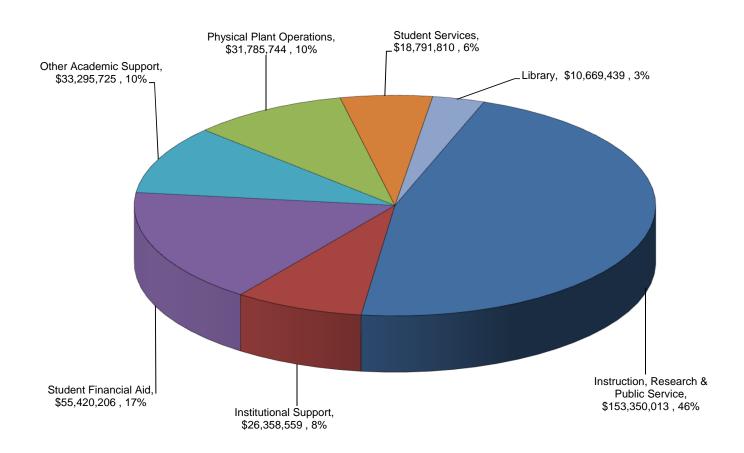
# EDUCATIONAL and GENERAL REVENUES CASH BASIS

Year Ended June 30, 2015



# EDUCATIONAL & GENERAL EXPENDITURES CASH BASIS

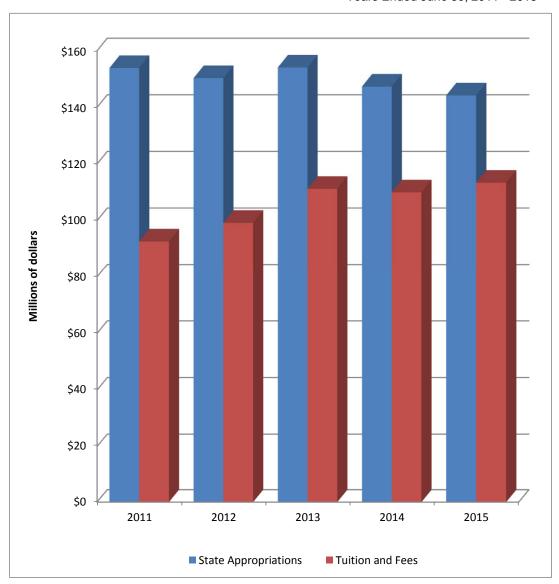
Year Ended June 30, 2015



Note: Mandatory transfers are excluded

# STATE APPROPRIATIONS and TUITION & FEES CASH BASIS

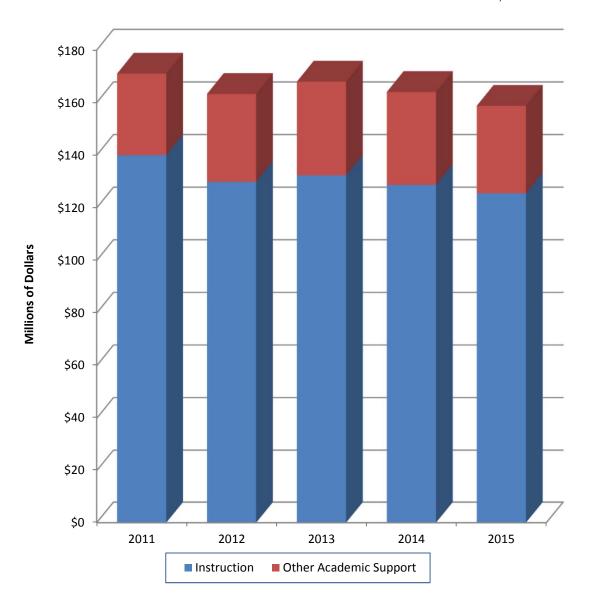
Years Ended June 30, 2011 - 2015



	State	Tuition and	
Year	<b>Appropriations</b>	Fees	Total
2011	153,918,851	92,638,493	246,557,344
2012	150,359,030	99,210,319	249,569,349
2013	154,110,667	111,216,209	265,326,876
2014	147,367,243	109,979,482	257,346,725
2015	144,234,249	113,395,694	257,629,943

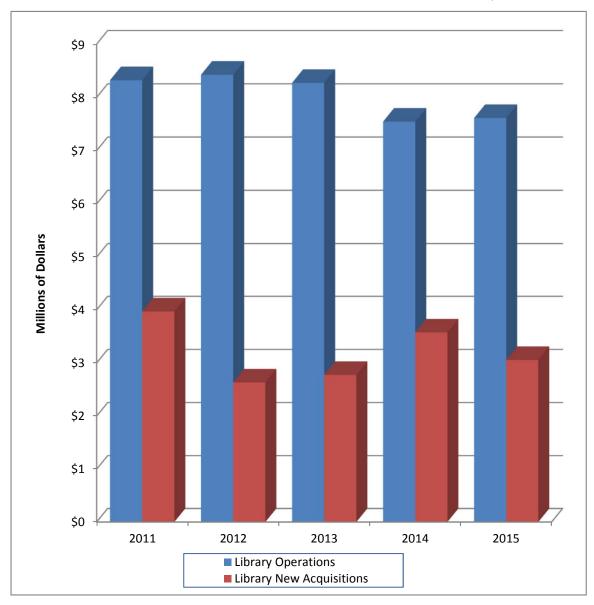
Note: Auxiliary Enterprises student fees are excluded.

# INSTRUCTION & OTHER ACADEMIC SUPPORT EXPENDITURES CASH BASIS



Year	Instruction	Other Academic Support	Total
2011	\$ 140,094,687	\$30,978,051	\$ 171,072,738
2012	\$ 129,923,784	\$33,424,568	\$ 163,348,352
2013	\$ 132,396,821	\$35,646,099	\$ 168,042,920
2014	\$ 128,769,925	\$35,341,767	\$ 164,111,692
2015	\$ 125,551,032	\$33,295,725	\$ 158,846,757

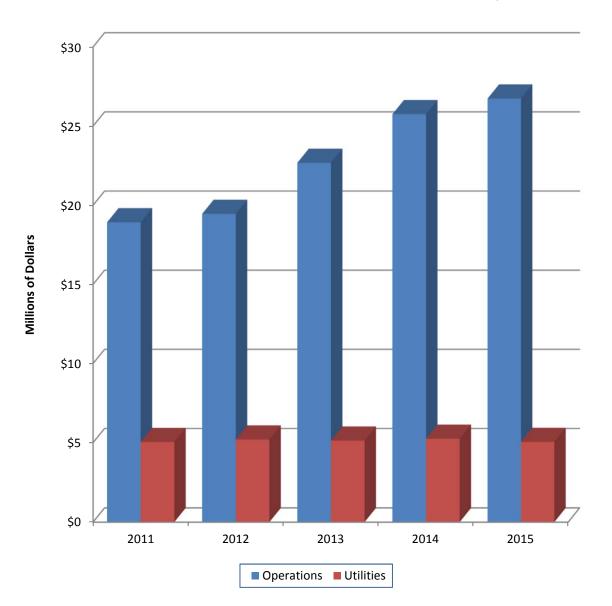
# LIBRARY OPERATIONS and NEW ACQUISITIONS EXPENDITURES CASH BASIS



	Libı		
		New	
Year	Operations	Acquisitions	Total
2011	\$ 8,323,017	\$ 3,971,133	\$12,294,150
2012	\$ 8,425,436	\$ 2,634,018	\$11,059,454
2013	\$ 8,272,507	\$ 2,775,060	\$11,047,567
2014	\$ 7,545,556	\$ 3,575,295	\$11,120,851
2015	\$ 7,613,299	\$ 3,056,140	\$10,669,439

# UTILITIES and FACILITIES OPERATIONS EXPENDITURES CASH BASIS

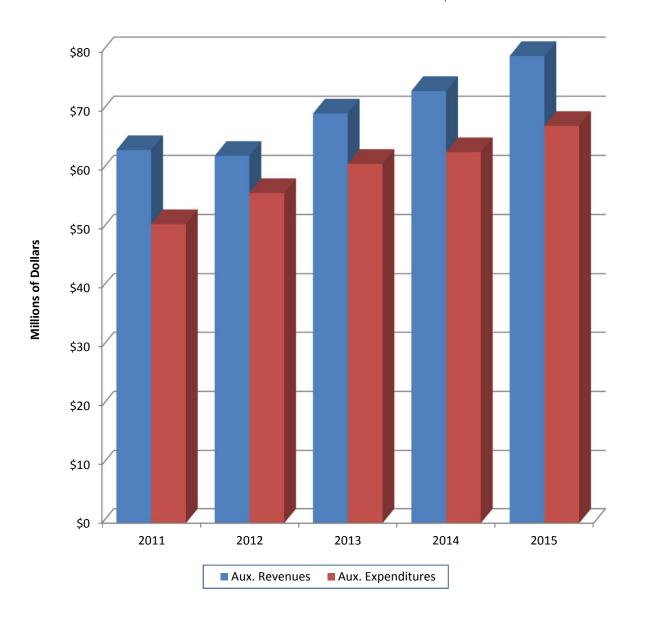
Years Ended June 30, 2011 - 2015



Year	Operations	Utilities	Total
2011	\$ 18,919,154	\$ 5,038,646	\$23,957,800
2012	\$ 19,453,721	\$ 5,196,701	\$24,650,422
2013	\$ 22,677,229	\$ 5,125,445	\$27,802,674
2014	\$ 25,751,661	\$ 5,241,931	\$30,993,592
2015	\$ 26,738,285	\$ 5,047,459	\$31,785,744

Note: Auxiliary Enterprises utilities are excluded

# AUXILIARY ENTERPRISES REVENUES and EXPENDITURES CASH BASIS



Year	Revenues	Expenditures				
2011	\$ 63,378,400	\$	50,850,047			
2012	\$ 62,404,800	\$	56,119,687			
2013	\$ 69,564,737	\$	61,053,379			
2014	\$ 73,367,566	\$	63,030,038			
2015	\$ 79,282,855	\$	67,464,928			

# BUDGETED REVENUES, APPROPRIATIONS, AND EXPENDITURES STATE OPERATING CODE 16040

Fiscal Years 2012 - 2016

	2011-2012	2	2012-2013	3	2013-14		2014-15	3	2015-16		
	Amount	%									
Revenues	\$ 89,544,622	37.3	\$ 88,379,042	36.4	\$ 91,823,282	37.7	\$ 90,986,151	38.2	\$ 90,115,737	38.3	
Appropriations	150,359,032	62.7	154,110,668	63.6	151,737,773	62.3	147,360,303	61.8	\$ 145,128,884	61.7	
Expenditures	\$ 239,903,654	100.0	\$ 242,489,710	100.0	\$ 243,561,055	100.0	\$ 238,346,454	100.0	\$ 235,244,621	100.0	

Note: Various Carryforwards have been excluded.

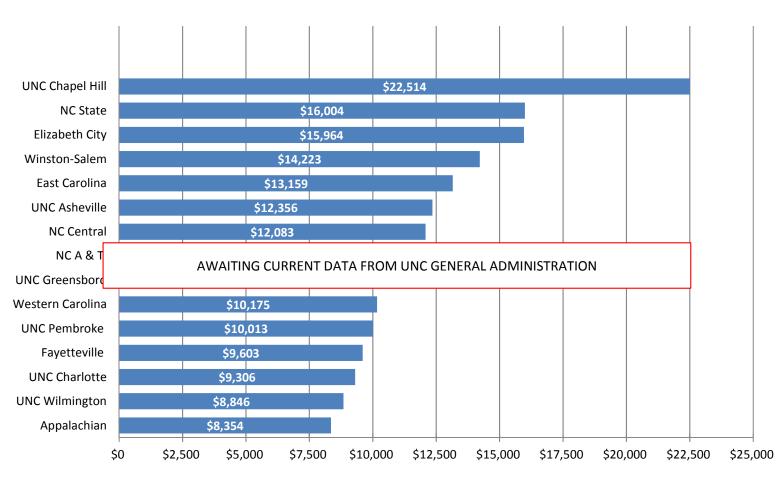
# BUDGETED REVENUES BY SOURCE STATE OPERATING CODE 16040

Fiscal Years 2012 - 2016

		2011-2	012	2012-2013			 2013-2014		 2014-201	5	2015-2016		
		Amount		_	Amount	<u></u> %	 Amount	<u>%</u>	 Amount	<u></u> %		Amount	%
Regular Term Tuition		\$ 74,377,36	4 83.2		79,785,520	90.2	\$ 83,440,478	90.9	\$ 82,613,479	90.8	\$	81,859,330	90.8
Summer Term Tuition		4,208,7	2 4.7		4,208,712	4.8	4,208,712	4.6	4,208,712	4.6		4,208,712	4.7
Non-Credit Extension Instruction Fees		660,5	5 0.7		660,515	0.7	660,515	0.7	660,515	0.7		660,515	0.7
Utilities Revenues		2,536,12	9 2.8		2,536,129	2.9	2,786,129	3.0	2,786,129	3.1		2,786,129	3.1
Repairs and Alterations Revenues		235,3	8 0.3		235,378	0.3	291,378	0.3	291,378	0.3		291,378	0.3
Application Fees	#	917,4	9 1.0		0	0.0	0	0.0	0	0.0		0	0.0
Library		59,00	0.1		59,000	0.1	59,000	0.1	59,000	0.1		59,000	0.1
Education & Tech. and Special Fees	#	5,593,54	4 6.2		2,295	0.0	0	0.0	0	0.0		0	0.0
Federal C & G Adm Cost Allow		111,79	0.1		111,798	0.1	111,798	0.1	111,798	0.1		111,798	0.1
Other		844,70	3 0.9		779,695	0.9	 265,272	0.3	 255,140	0.3		138,875	0.2
Total		\$ 89,544,62	100.0	\$	88,379,042	100.0	\$ 91,823,282	100.0	\$ 90,986,151	100.0	\$	90,115,737	100.0
Actual Tuition		73,952,7	3 99.4		79,956,614	100.2	79,818,786	95.7	82,632,507	100.0		N/A	N/A
Budgeted Tuition		\$ 74,377,36	100.0	\$	79,785,520	100.0	\$ 83,440,478	100.0	\$ 82,613,479	100.0	\$	81,859,330	100.0
Over (Under) Realization		\$ (424,65	(0.6)	\$	171,094	0.2	\$ (3,621,692)	(4.3)	\$ 19,028	0.0	\$	N/A	N/A
Budgeted Enrollment FTE		15,255	_		15,270		 15,259		 14,345			14,515	
Actual Enrollment FTE		15,106	<u> </u>		15,013		 14,340		 14,549			15,072	

<sup>#</sup> In Fiscal Year 2012-13, Application Fee and Education & Technology Fee budgets were moved from State Operating Code 16040 to Institutional Trust Funds.

The University of North Carolina **BUDGETED APPROPRIATIONS PER IN-STATE STUDENT FTE**2013-14

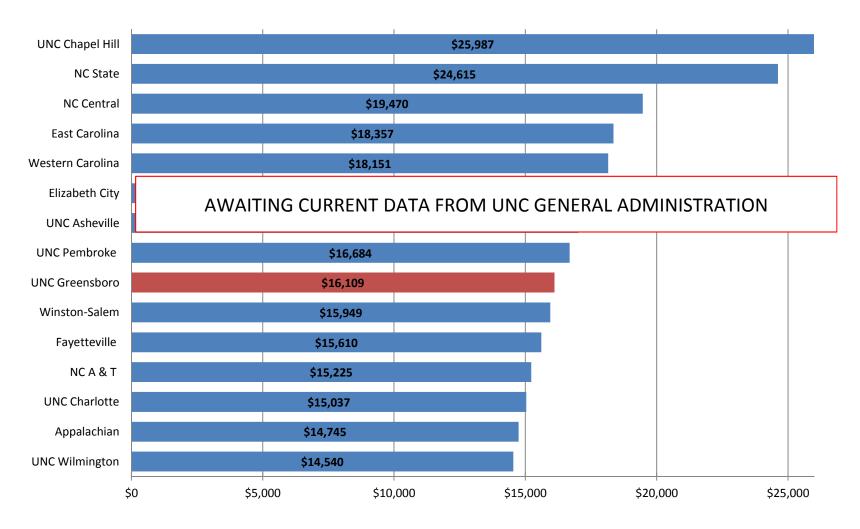


Source: UNC General Administration schedule: "Appropriations per Student (FTE), Fy 2006-07 to FY 2013-14" dated February 19, 2014.

## The University of North Carolina

# **BUDGETED EXPENDITURES PER TOTAL STUDENT FTE**

2008-09



Notes: Total budgeted expenditures per total student FTE were calculated by dividing total budgeted state expenditures by the total student FTE for each campus. Nonrecurring items are excluded from this schedule. The out-of-state Undergraduate Tuition is \$14,001 at UNC Greensboro.

The out-of-state Graduate Tuition at UNC Greensboro is \$14,170.

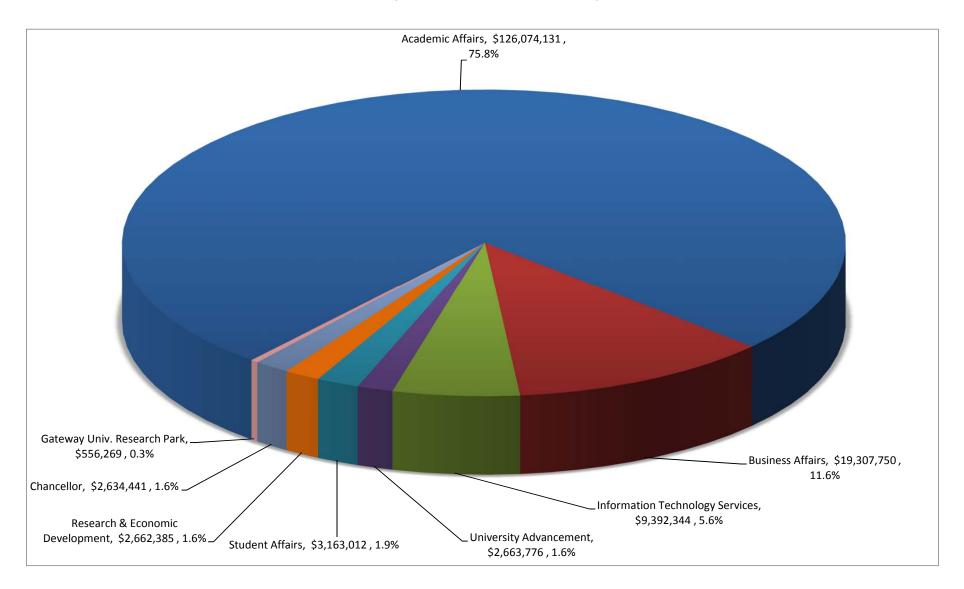
# The University of North Carolina at Greensboro Base Budget, Expansion and Reductions 2014-15 through 2015-16

	R	equirements	Receipts	_ Appropriati	ons Positions
2014-15 Beginning Base Budget	\$	228,680,187	\$ 85,248,760	<b>\$ 143,43</b> 1	,427 2,064.13
Continuation Budget Change Enrollment Growth Building Reserves		3,570,912 -	1,266,630	2,304	1,282 - 17.07
Total Continuation Budget Change		3,570,912	1,266,630	2,304	17.07
Other Budget Reductions Tuition Differentials Campus Initiated Tuition Increase Worker's Compensation Reserve Allocation Employer Health Insurance and Retirement Increase Transfer Funds to NC A&T for JSNN Other Total Other Flexibility Changes Total 2015-16 Budget	\$	(1,262,151) 314,067 3,305,280 264,197 348,844 (98,000) 121,285 2,993,522	314,067 3,305,280 - - (19,000) 3,600,347	348 (98 140	- 1.60 - 1,197 - 3,844 - 3,000) - 0,285 - (8.57) - 21.80
Institutional Budgets: Benefits Financial Aid Tuition Surcharge Insurance IT Licenses & Maintenance Utilities ESCO Debt Service Chancellor's Equipment Fund Reserve for SPA Salary Increases Other Total Institutional Budgets: Departmental Budgets: Total 2015-16 Budget	\$	43,621,224 13,747,646 450,000 70,986 1,372,907 8,607,376 704,467 41,099 130,045 44,763 68,790,513 166,454,108 235,244,621			

<sup>\*1.33</sup> FTE is budgeted in Division 9

# STATE OPERATING BUDGET 2015-16 SUMMARY BY DIVISION

(Excluding Benefits and Other Institutional Budgets)



# STATE OPERATING BUDGET SUMMARY BY DIVISION

2015 - 2016

Division Name	EPA	SPA	Faculty	Temp Wages	Oth Personnel	Equipment	OTP less Equip	TOTAL
Academic Affairs	\$14,345,570	\$13,571,164	\$84,322,965	\$955,197	\$3,218	\$4,031,610	\$8,844,407	\$126,074,131
Business Affairs	1,950,172	13,966,845		41,652	4,360	393,692	2,951,029	19,307,750
Information Technology And Planning	1,393,638	7,112,141			24,103	606,581	255,881	9,392,344
University Advancement	1,332,387	1,066,461		48,000	9,000	5,000	202,928	2,663,776
Student Affairs	2,042,607	703,660		45,731		21,548	349,466	3,163,012
Research & Economic Development	677,873	71,541	1,021,089	2,688	1,195		887,999	2,662,385
Chancellor	1,492,311	903,562			4,012	5,000	229,556	2,634,441
Gateway University Research Park		86,318					469,951	556,269
TOTAL	\$23,234,558	\$37,481,692	\$85,344,054	\$1,093,268	\$45,888	\$5,063,431	\$14,191,217	\$166,454,108

# BUDGETED EXPENDITURES BY PURPOSE STATE OPERATING CODE 16040

Fiscal Years 2012 - 2016

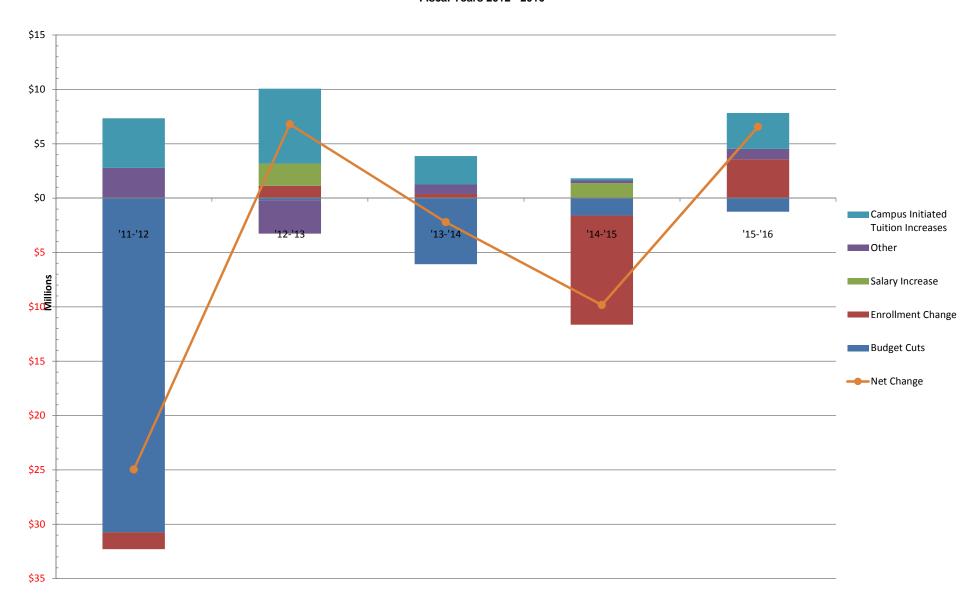
			2011-2012	<u> </u>	2012-2013		2013-201	4	2014-201	5	2015-2016		
			Amount	%		Amount	%	Amount	%	Amount	%	Amount	%
101	Regular Term Instruction	\$	124,974,861	52.1%	\$	127,412,166	52.5%	\$ 125,991,829	51.8%	\$ 122,343,880	51.3%	\$ 127,349,422	54.1%
101	Regular Term instruction	Ψ	124,374,001	32.170	Ψ	127,412,100	32.370	Ψ 125,991,029	31.070	Ψ 122,545,000	31.370	Ψ 127,543,422	34.170
102	Summer Term Instruction		4,208,712	1.8%		4,208,712	1.7%	4,208,712	1.7%	4,208,712	1.8%	4,208,712	1.8%
103	Non-Credit Extension Instruction		660,515	0.3%		660,515	0.3%	660,515	0.3%	660,515	0.3%	660,515	0.3%
151	Libraries		11,044,582	4.6%		11,091,061	4.6%	11,269,682	4.6%	11,087,214	4.7%	10,657,497	4.5%
152	General Academic Support		19,118,332	8.0%		16,031,879	6.6%	15,353,796	6.3%	15,439,650	6.5%	13,900,804	5.9%
160	Student Services		11,942,133	5.0%		13,385,145	5.5%	13,487,633	5.5%	14,300,787	6.0%	14,120,448	6.0%
170	Institutional Support		28,262,254	11.8%		27,055,244	11.2%	24,793,860	10.2%	24,404,921	10.2%	21,706,909	9.2%
180	Physical Plant Operations		27,387,918	11.4%		28,198,797	11.6%	32,413,918	13.3%	30,619,461	12.8%	28,872,518	12.3%
230	Student Financial Aid		12,304,347	5.1%		14,446,191	6.0%	15,381,110	6.3%	15,281,314	6.4%	13,767,796	5.9%
	TOTAL	\$	239,903,654	100.0%	\$	242,489,710	100.0%	\$ 243,561,055	100.1%	\$ 238,346,454	100.0%	\$ 235,244,621	100.0%

# BUDGETED EXPENDITURES BY MAJOR OBJECT CATEGORIES STATE OPERATING CODE 16040

Fiscal Years 2012 - 2016

	Revised Budget at June 30th									dget
	2011-201	2	2012-201	3	2013-2014	4	2014-201	5	2015-201	16
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
EPA Academic Salaries	\$ 81,138,328	33.8%	\$ 82,403,771	33.9%	\$ 83,157,087	34.1%	\$ 79,984,933	33.6%	\$ 85,344,054	36.3%
EPA Regular Salaries	22,158,540	9.2%	23,562,196	9.7%	23,152,772	9.5%	22,455,705	9.4%	23,234,558	9.9%
SPA Regular Salaries	37,091,855	15.5%	37,020,192	15.3%	37,850,920	15.5%	35,734,903	15.0%	37,481,692	15.9%
Employee Benefits	38,279,438	16.0%	39,278,923	16.2%	41,521,690	17.0%	41,771,139	17.5%	43,621,224	18.5%
Other Personnel	4,582,034	1.9%	2,490,296	1.0%	2,173,883	0.9%	2,360,866	1.0%	1,139,156	0.5%
Total Personnel Compensation	\$ 183,250,195	76.4%	\$ 184,755,378	76.1%	\$ 187,856,352	77.0%	\$ 182,307,546	76.5%	\$ 190,820,684	81.1%
Supplies	5,737,275	2.4%	4,894,760	2.0%	3,866,921	1.6%	3,740,293	1.6%	3,942,634	1.7%
Utilities	7,782,191	3.2%	7,965,272	3.3%	8,096,946	3.3%	8,046,605	3.4%	8,607,376	3.6%
Purchased Contractual Services	5,051,516	2.1%	4,988,054	2.1%	3,644,002	1.5%	5,360,764	2.2%	1,720,439	0.7%
Purchased Services	8,926,871	3.7%	11,133,387	4.6%	10,511,565	4.3%	9,440,206	4.0%	7,948,945	3.4%
General Travel	1,812,200	0.8%	1,839,412	0.8%	1,510,976	0.6%	1,409,078	0.6%	887,394	0.4%
Other Operating	1,284,494	0.5%	1,479,801	0.6%	1,370,021	0.6%	1,420,444	0.6%	863,416	0.4%
Academic Services	193,418	0.1%	135,002	0.1%	153,215	0.1%	159,181	0.1%	127,669	0.1%
Library Books and Journals	3,198,292	1.3%	3,306,118	1.4%	4,131,175	1.7%	3,603,660	1.5%	3,434,912	1.5%
Property, Plant & Equipment	7,798,791	3.3%	5,538,238	2.3%	4,350,854	1.8%	6,477,412	2.7%	1,814,231	0.8%
Aids and Grants	12,058,485	5.0%	14,206,733	5.8%	15,141,787	6.3%	15,020,966	6.2%	13,747,646	5.7%
Transfers and Other	2,809,926	1.2%	2,247,555	0.9%	2,927,241	1.2%	1,360,299	0.6%	1,329,275	0.6%
Total Non-Salary	\$ 56,653,459	23.6%	\$ 57,734,332	23.9%	\$ 55,704,703	23.0%	\$ 56,038,908	23.5%	\$ 44,423,937	18.9%
	\$ 239,903,654	100.0%	\$ 242,489,710	100.0%	\$ 243,561,055	100.0%	\$ 238,346,454	100.0%	\$ 235,244,621	100.0%

## The University of North Carolina at Greensboro NET CHANGE IN BASE BUDGET STATE OPERATING CODE 16040 Fiscal Years 2012 - 2016



# NET CHANGE IN BASE BUDGET STATE OPERATING CODE 16040

Fiscal Years 2012 - 2016

	2012	2013	2014	2015	2016
Enrollment Change	\$ (1,552,387)	\$ 1,119,943	\$ 373,764	\$ (10,041,907)	\$ 3,570,912
Salary Increases	-	2,050,919	-	1,378,468	-
Campus Initiated Tuition Increases	4,561,696	6,895,803	2,627,746	195,069	3,305,280
Budget Cuts	(30,747,102)	(204,676)	(6,079,206)	(1,609,668)	(1,262,151)
Other	2,772,186	(3,066,662)	864,653	240,656	950,393
Total	\$ (24,965,607)	\$ 6,795,327	\$ (2,213,043)	\$ (9,837,382)	\$ 6,564,434

## The University of North Carolina at Greensboro State Operating Budget

# **BUDGETED SALARIES and FTE BY DIVISION**

2015-16

EPA Adminis	strative	SPA		Faculty		
Budget	FTE	Budget	FTE	Budget	FTE	
\$ 625,390	9.6 7.50	\$ 2.583.338	60.90	\$ 32.302.849	398.46	
		· · · · ·			92.13	
, ,		·		· ·	94.48	
,		·		· ·	83.04	
, ,		·		· ·	56.25	
· · · · · · · · · · · · · · · · · · ·		·		· ·	127.66	
,		·		· ·	15.55	
•		•		· ·	34.84	
5,601,807	138.93	5,765,169	134.80	4,684,623	52.41	
\$ 14,345,570	215.03	\$13,571,164	320.73	\$ 84,322,965	954.82	
1,393,638 <b>\$ 1,393,638</b>	10.04 10.04	7,112,141 <b>\$ 7,112,141</b>	95.56 <b>95.56</b>			
1,332,387 <b>\$ 1,332,387</b>	15.14 <b>15.14</b>	1,066,461 <b>\$ 1,066,461</b>	22.75 <b>22.75</b>			
2,042,607 <b>\$ 2,042,607</b>	34.81 34.81	703,660 <b>\$ 703,660</b>	16.58 <b>16.58</b>			
1 121 276	8 53	3 8/8 552	80.68			
, ,						
\$ 1,950,172	15.53	\$13,966,845	345.86			
1 492 311	10.67	903 562	16.00			
\$ 1,492,311	10.67	\$ 903,562	16.00			
		\$ 86,318	2.00			
\$ 677,873	9.66	\$ 71,541	1.25	\$ 1,021,089	6.67	
\$ 23,234,558	310.88	\$ 37,481,692	820.73	\$ 85,344,054	961.49	
	\$ 625,390 9 1,105,001 656,425 3,898,392 266,833 878,692 160,862 1,152,168 5,601,807 \$ 14,345,570 1,393,638 \$ 1,393,638 \$ 1,393,638 \$ 1,332,387 \$ 1,332,387 \$ 2,042,607 \$ 2,042,607 \$ 2,042,607 \$ 1,121,276 828,896 \$ 1,950,172 1,492,311 \$ 1,492,311 \$ 1,492,311	\$ 625,390 9.6 7.50 1,105,001 13.93 656,425 12.24 3,898,392 6.36 266,833 3.12 878,692 12.55 160,862 1.55 1,152,168 18.85 5,601,807 138.93  \$ 14,345,570 215.03  1,393,638 10.04 \$ 1,393,638 10.04  \$ 1,332,387 15.14 \$ 1,332,387 15.14  \$ 2,042,607 34.81  \$ 2,042,607 34.81  \$ 1,121,276 8.53 828,896 7.00 \$ 1,950,172 15.53  1,492,311 10.67  \$ 1,492,311 10.67  \$ 1,492,311 10.67	Budget         FTE         Budget           \$ 625,390         9.6         7.50         \$ 2,583,338           1,105,001         13.93         896,275           656,425         12.24         524,608           3,898,392         6.36         757,272           266,833         3.12         568,618           878,692         12.55         1,079,805           160,862         1.55         670,516           1,152,168         18.85         725,563           5,601,807         138.93         5,765,169           \$ 14,345,570         215.03         \$ 13,571,164           1,393,638         10.04         7,112,141           1,332,387         15.14         1,066,461           \$ 1,332,387         15.14         \$ 1,066,461           2,042,607         34.81         703,660           \$ 2,042,607         34.81         \$ 703,660           \$ 1,950,172         15.53         \$ 13,966,845           1,492,311         10.67         903,562           \$ 1,492,311         10.67         903,562           \$ 1,492,311         10.67         903,562           \$ 677,873         9.66         \$ 71,541	Budget         FTE         Budget         FTE           \$ 625,390         9.6         7.50         \$ 2,583,338         60.90           1,105,001         13.93         896,275         21.75           656,425         12.24         524,608         13.53           3,898,392         6.36         757,272         17.50           266,833         3.12         568,618         14.00           878,692         12.55         1,079,805         27.25           160,862         1.55         670,516         15.00           1,152,168         18.85         725,563         16.00           5,601,807         138.93         5,765,169         134.80           \$ 14,345,570         215.03         \$13,571,164         320.73           1,393,638         10.04         7,112,141         95.56           \$ 1,393,638         10.04         \$7,112,141         95.56           \$ 1,332,387         15.14         1,066,461         22.75           \$ 1,332,387         15.14         \$1,066,461         22.75           \$ 2,042,607         34.81         \$703,660         16.58           \$ 2,042,607         34.81         \$703,660         16.58	Budget         FTE         Budget         FTE         Budget           \$ 625,390         9.6         7.50         \$ 2,583,338         60.90         \$ 32,302,849           1,105,001         13.93         896,275         21.75         10,421,312         656,425         12.24         524,608         13.53         8,388,529         3,898,392         6.36         757,272         17.50         7,028,440         266,833         3.12         568,618         14.00         4,462,831         878,692         12.55         1,079,805         27.25         11,199,406         1460,862         1,55         670,516         15.00         2,540,734         1,152,168         18.85         725,563         16.00         3,294,241         5,601,807         138.93         5,765,169         134.80         4,684,623           \$ 14,345,570         215.03         \$ 13,571,164         320.73         \$ 84,322,965           \$ 1,393,638         10.04         7,112,141         95.56           \$ 1,332,387         15.14         \$ 1,066,461         22.75           \$ 1,332,387         15.14         \$ 1,066,461         22.75           \$ 2,042,607         34.81         \$ 703,660         16.58           \$ 1,950,172         15.53         \$ 13,	

## **SALARY INCREASES**

for Fiscal Years 2007 - 2016

		Facul	lty		EPA No	on-Faculty		SPA		
Year	Base	Enhance	Total	Bonus	Base	Bonus	Across the Board	Career	Total	Bonus
2006-07 (1)	6.0+1.3		7.30		6.0+1.3		5.50		5.50	
2007-08 (2)	4.0 + 1.4 + .6		6.00		4.00		4.00		4.00	
2008-09 (3)	3.0 + 2.0		5.00		3.00		Greater of \$1,100/person or 2.75		Greater of \$1,100/person or 2.75	
2009-10 (4)	0.00		0.00				0.00		0.00	
2010-11 (4)	0.00		0.00				0.00		0.00	
2011-12 (4)	0.00		0.00				0.00		0.00	
2012-13 (5)	1.20		1.20		1.20	5 days bonus leave	1.20		1.20	5 days bonus leave
2013-14 (4), (6)	0.00		0.00			5 days bonus leave	0.00		0.00	5 days bonus leave
2014-15 (7)	0.27		0.27		0.27	5 days bonus leave	\$1,000/person		\$1,000/person	5 days bonus leave
2015-16 (8)	0.00		0.00	\$750/person	0.00	\$750/person				\$750/person

Note: All amounts in % unless otherwise noted

<sup>(1)</sup> In 2006-07 in addition to the Legislative salary increase funds of 6%, Faculty and Non-Faculty EPA increases (approximately 1.3%) in the amount of \$1,312,911 including benefits were provided by a campus based tuition increase.

<sup>(2)</sup> In 2007-08, in addition to the Legislative salary increase funds of 4%, the General Assembly also provided Faculty increases of 1.4%. A campus based tuition increase of \$560,629 including benefits (approximately .6%) also was provided.

<sup>(3)</sup> In 2008-09, a campus based tuition increase of \$683,880 provided Faculty salary increases and benefits of \$683,880 (approximately 2%).

<sup>(4)</sup> In 2009-10, 2010-11, 2011-12, and 2013-14, no Legislative salary increase funds were available.

<sup>(5)</sup> In 2012-13, the Legislature granted a 1.2% salary increase across-the-board plus 5 days of bonus leave which must be used by 6/30/2013.

<sup>(6)</sup> In 2013-14, the Legislature granted 5 days of bonus leave which must be used by 6/30/2014.

<sup>(7)</sup> In 2014-15, the Legislature granted \$276,634 for EPA salary increases, which equals 0.27% of total EPA salaries. Eligibility was determined by the University. The Legislature granted a \$1,000 salary increase to eligible SPA employees plus 5 additional days of bonus leave without an expiration date.

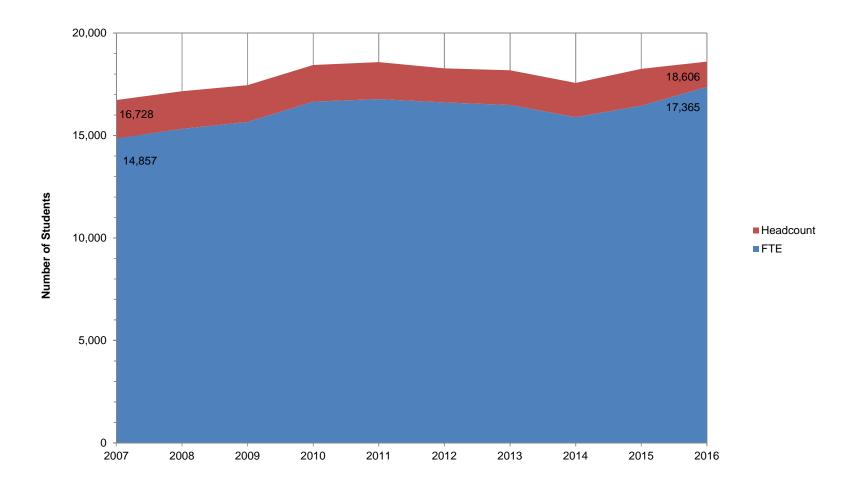
# **EXPENDITURE BUDGETS BY SOURCE and DIVISION**

2015-2016

	Academic Affairs	Information Technology & Planning	University Advancement	Student Affairs	Business Affairs	Chancellor	Gateway	Research & Economic Development	Source Total
State Funds	126,074,131	9,392,344	2,663,776	3,163,012	19,307,750	2,634,441	556,269	2,662,385	166,454,108
	75.8%	5.6%	1.6%	1.9%	11.6%	1.6%	0.3%	1.6%	100.0%
Auxiliary Administration					1,151,631				1,151,631
Student Activities Fees	162,972			4,186,237	1,226,135				5,575,344
Overhead	3,125,354				242,200	116,380	125,000		3,608,934
Unrestricted Gifts and Investment Income	218,127	12,000	350,000		14,000	50,000			644,127
Division Totals	<b>\$129,580,584</b> 72.9%	<b>\$9,404,344</b> 5.3%	<b>\$3,013,776</b> 1.7%	<b>\$7,349,249</b> 4.1%	<b>\$21,941,716</b> 12.4%	<b>\$2,800,821</b> 1.6%	<b>\$681,269</b> 0.4%	<b>\$2,662,385</b> 1.5%	<b>\$177,434,144</b> 100.0%

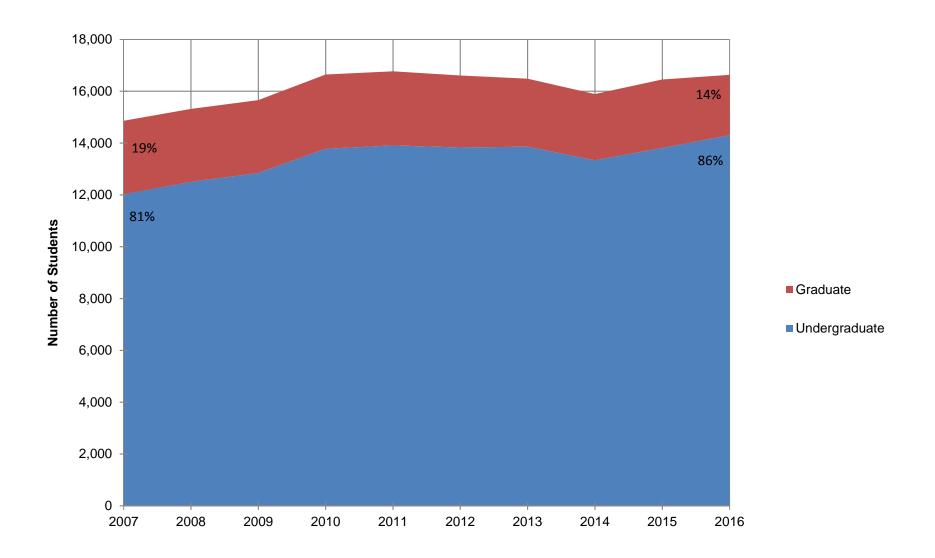
Note: This analysis excludes Athletic Fee, Health Fee, Facility Fee and self supporting operations. Benefits, Utilities, Financial Aid, Rent, Debt Service, Insurance and O&M reserves are considered institutional and are also excluded.

## **ENROLLMENT STATISTICAL DATA - HEADCOUNT & FTE - FALL SEMESTERS**

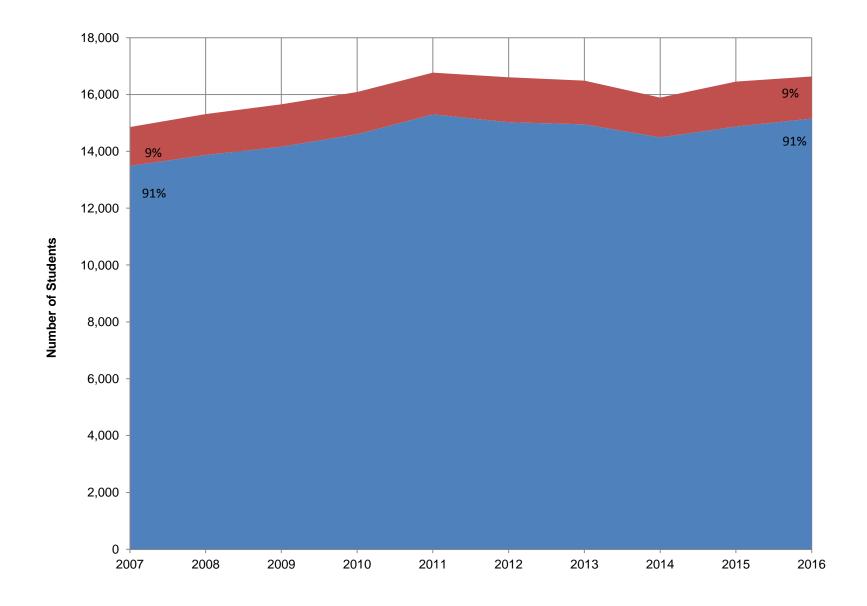


	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Headcount	16,728	17,157	17,456	18,433	18,579	18,274	18,175	17,559	18,246	18,606
FTF	4.4.057	45.040	45.055	40.045	40.770	40.000	40.400	45.000	40.450	47.005
FTE	14,857	15,319	15,655	16,645	16,773	16,608	16,486	15,890	16,456	17,365

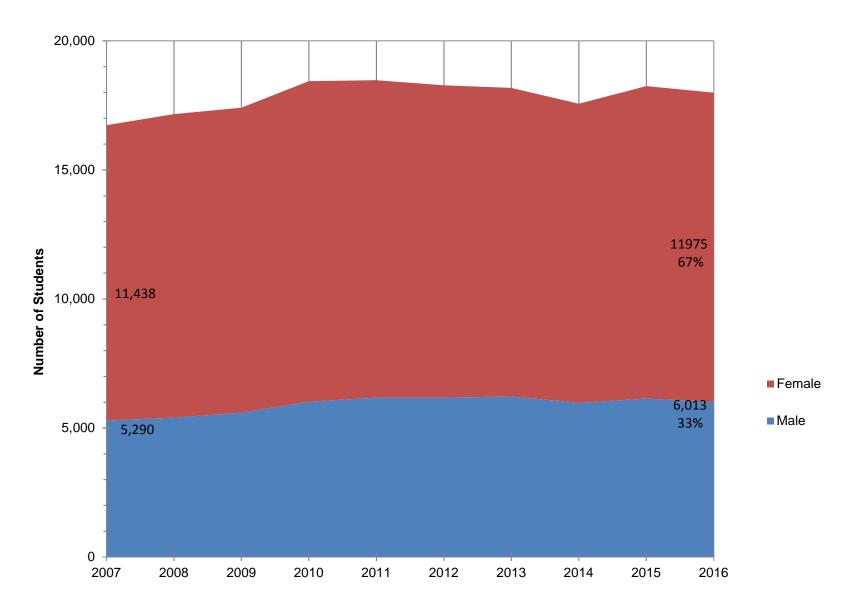
# **ENROLLMENT STATISTICAL DATA - UNDERGRADUATE & GRADUATE FTE - FALL SEMESTERS**



# **ENROLLMENT STATISTICAL DATA - IN-STATE & OUT-OF-STATE FTE - FALL SEMESTERS**



# **ENROLLMENT STATISTICAL DATA - HEADCOUNT BY GENDER - FALL SEMESTERS**

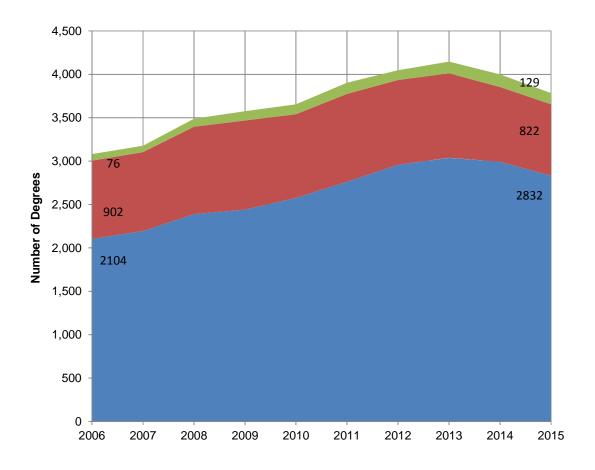


## The University of North Carolina at Greensboro **ENROLLMENT STATISTICAL DATA** 2004-05 through 2015-16

	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
SAT Scores										
Verbal	520	525	517	516	513	514	514	518	522	519
Math	522	515	522	523	517	518	519	523	519	521
Total	1,042	1,040	1,039	1,039	1,030	1,032	1,033	1,041	1,041	1,040
iotai	1,042	1,040	1,039	1,039	1,030	1,032	1,033	1,041	1,041	1,040
FTE Students by Program (Fall Semester)										
College of Arts & Sciences	5,900	5,972	6,161	6,800	6,686	6,910	6,924	6,581	6,651	6,793
School of Business & Economics	2,311	2,411	2,510	2,532	2,543	2,758	2,851	2,890	3,082	3,336
School of Education	1,776	1,827	1,853	1,881	1,917	1,785	1,489	1,396	1,306	1,221
School of Health & Human Science						3,240	3,185	3,012	3,245	3,336
School of Health & Human Performance ‡	1,345	1,472	1,574	1,705	1,678					
School of Human Environmental Sciences ‡	1,324	1,377	1,395	1,402	1,428					
School of Music, Theatre, and Dance	542	536	541	550	967	756	835	877	899	965
School of Nursing	1,271	1,322	1,179	1,180	1,161	896	883	883	821	870
Joint School of Nanoscience and Nanoengineering					14	24	32	33	42	44
Undeclared	389	403	415	596	379	337	287	218	410	67
Total	14,857	15,319	15,627	16,645	16,773	16,707	16,486	15,890	16,456	16,632
Student Housing										
Capacity	4,284	4,278	4,251	4,251	4,251	3,890	4,552	4,861	5,075	5,422
Occupancy	4,332	4,198	4,374	4,436	4,280	3,991	4,566	4,765	5,107	5,404
Occupancy Rate (Fall) <sup>†</sup>	101.1%	98.1%	102.9%	104.4%	100.7%	102.6%	100.3%	98.0%	100.6%	99.7%
Students Residing on Campus	29.2%	27.4%	28.0%	26.7%	25.5%	23.9%	27.7%	30.0%	31.0%	32.5%
Faculty										
Faculty (Total FTE Budgeted Regular Term)	971	1,004	1,062	1,065	1,116	999	1,004	1,005	948	962
Full-Time Faculty (OCR Perm. Staff)	811	839	796	788	838	806	751	777	751	739
No. Holding Doctorates/Terminal Degrees	556	576	653	630	662	596	559	615	609	599
Percentage Tenured	42.4%	39.2%	44.2%	52.4%	51.0%	54.1%	53.7%	54.6%	56.0%	55.0%
Budgeted Student/Budgeted Faculty Ratio	13.8:1	13.8:1	14:1	14:1	14.1:1	15.3:1	15.2:1	15.2:1	15.1:1	15.1:1

<sup>†</sup> Capacity can be greater than 100% in some years, due to the temporary use of lounge spaces, RA Rooms, and other places. ‡ The School of Health and Human Performance and the School of Human Environmental Sciences ceased to exist on July 1, 2011, with most of the departments previously housed in these two schools School of Health and Human Sciences

## The University of North Carolina at Greensboro **DEGREES CONFERRED**



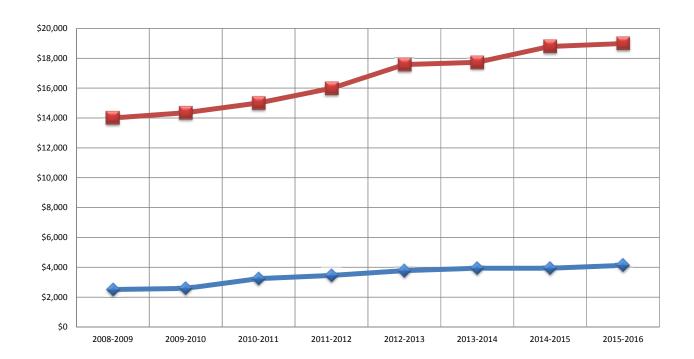
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Doctoral	76	74	92	107	113	130	113	134	145	129
Masters	902	908	1,007	1,028	965	1,012	977	975	862	822
Baccalaureate	2,104	2,195	2,389	2,441	2,576	2,762	2,958	3,038	2,992	2,832
Total	3,082	3,177	3,488	3,576	3,654	3,904	4,048	4,147	3,999	3,783
=			•	•	•			•	•	

## The University of North Carolina at Greensboro RESIDENTIAL STUDENT FEES AND CHARGES (Per Year)

	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	<u>2014-2015</u>	2015-2016	
IN-STATE RESIDENTIAL STUDENTS										
Tuition Graduate Premium Board Room (Double Room)	\$ 2,458 384 2,324 3,198	\$ 2,507 392 2,324 3,326	\$ 2,590 454 2,440 3,392	\$ 3,243 484 2,860 3,855	\$ 3,454 515 2,860 3,652	\$ 3,779 587 3,048 3,652	\$ 3,932 609 2,998 4,410	\$ 3,932 659 3,297 6,128	\$4,129 \$744 \$3,442 \$6,281	
Fees: Student Activities Athletic Health Service Educational & Technology Student Facilities Administration Computer Fee	349 413 218 268 272 50	359 444 226 276 272 50	345 461 226 292 272 50	368 489 252 301 272	373 541 257 330 381	384 589 265 361 490	402 622 273 386 507	390 659 274 392 707	\$417 \$717 \$284 \$420 \$707	
Transportation Fee Registration Fee UNC System Student Government Fee	12 1	12 1	12 1	47 12 1	47 12 1	50 12 1	53 12 1	54 12 1	\$58 \$12 \$1	
Total Undergraduate	\$ 9,563	\$ 9,797	\$ 10,081	\$ 11,700	\$ 11,908	\$ 12,631	\$ 13,596	\$ 15,846	\$16,468	
Total Graduate	\$ 9,947	\$ 10,189	\$ 10,535	\$ 12,184	\$ 12,423	\$ 13,218	\$ 14,205	\$ 16,505	\$ 17,212	
		OUT-OF-STAT	E RESIDENTIAL S	TUDENTS						
Tuition Graduate Premium Board Room (Double Room) Fees:	\$ 13,726 166 2,324 3,198	\$ 14,001 169 2,324 3,326	\$ 14,351 173 2,440 3,392	\$ 15,004 203 2,860 3,855	\$ 15,979 216 2,860 3,652	\$ 17,577 238 2,912 3,652	\$ 17,730 260 2,998 4,410	\$ 18,794 - <b>702.00</b> 3,297 6,128	\$18,991 -669.00 3,442 6,281	
Student Activities Athletic Health Service Educational & Technology Student Facilities	349 413 218 268 272	359 444 226 276 272	345 461 226 292 272	368 489 252 301 272	373 541 257 330 381	384 589 265 361 490	402 622 273 386 507	390 659 274 392 707	417 717 284 420 707	
Administration Computer Fee Transportation Fee Registration Fee UNC System Student Government Fee	50 - 12 1	50 - 12 1	50 - 12 1	47 12 1	47 12 1	50 12 1	53 12 1	54 12 1	58 12 1	
Total Undergraduate	\$ 20,831	\$ 21,291	\$ 21,842	\$ 23,461	\$ 24,433	\$ 26,293	\$ 27,394	\$ 30,708	\$31,330	
Total Graduate	\$ 20,997	\$ 21,460	\$ 22,015	\$ 23,664	\$ 24,649	\$ 26,531	\$ 27,654	\$ 30,006	\$30,661	

#### IN-STATE and OUT-OF-STATE UNDERGRADUATE TUITION

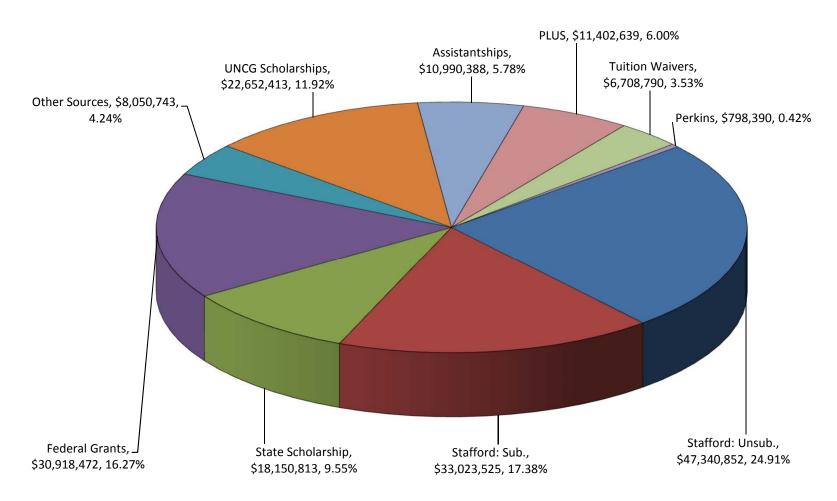
Academic Years 2010 - 2016



	In-State	Out-of-State
2008-2009	\$2,507	\$14,001
2009-2010	\$2,590	\$14,351
2010-2011	\$3,243	\$15,004
2011-2012	\$3,454	\$15,979
2012-2013	\$3,779	\$17,577
2013-2014	\$3,932	\$17,730
2014-2015	\$3,932	\$18,794
2015-2016	\$4,129	\$18,991

## FINANCIAL AID SOURCES OF FUNDING

Year Ended June 30, 2015



### The University of North Carolina at Greensboro **FINANCIAL AID AWARDS**

### Year Ended June 30, 2015

Source	Funding		No. Awards
Federal Grants	\$ 30,918,472		7,329
Federal Loans			
Perkins	798,390		231
PLUS	11,402,639		1,149
Stafford: Subsidized	33,023,525		8,132
Stafford: Unsubsidized	 47,340,852		9,545
	92,565,406		19,057
State Scholarship	18,150,813		6,721
Tuition Waivers	6,708,790	Δ	2,026
Assistantships	10,990,388	$\infty$	1,130
Institutional, Gift, Endowment & Other Support	13,401,323		7,511
UNCG Scholarships	9,251,090		2,968
Other	 8,050,743		1,533
Total	\$ 190,037,025		48,275

Source: Financial Aid Office Statistical Summary unless otherwise noted

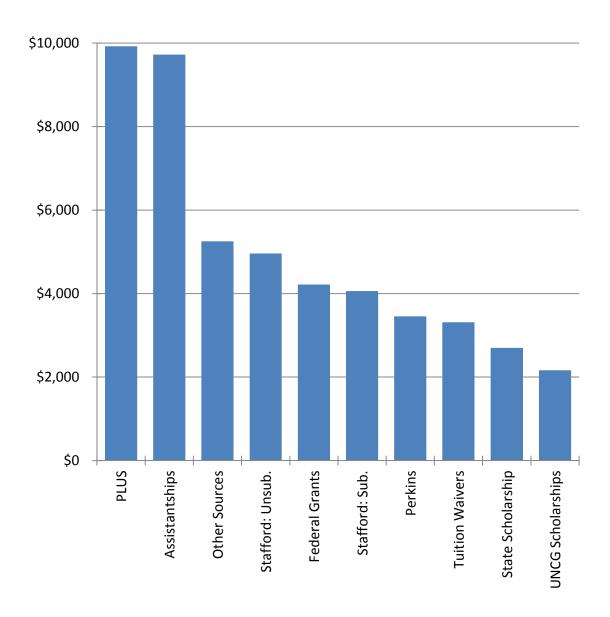
∞ Source: Graduate School (excludes UNC Campus Scholarship & American Indian - see D-4)

Note: Federal Work Study is excluded from this analysis.

Δ Source: Cashiers & Student Accounts Office

## The University of North Carolina at Greensboro AVERAGE FINANCIAL AID AWARD

Year Ended June 30, 2015



## The University of North Carolina at Greensboro STUDENT FINANCIAL AID

### GRADUATE ASSISTANTSHIPS

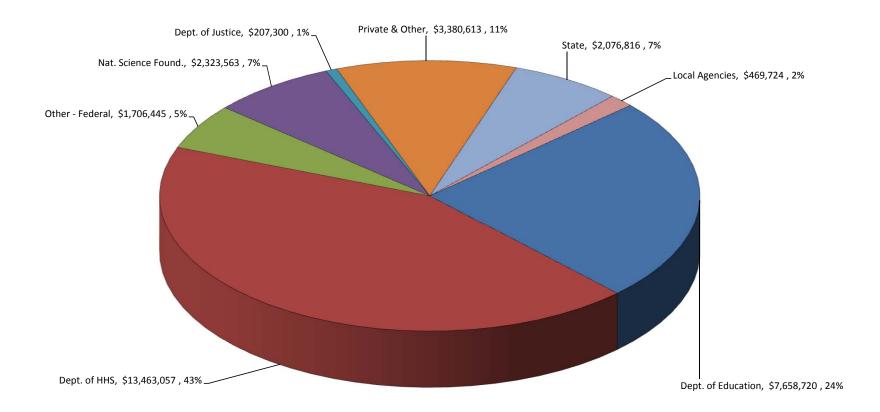
2015-2016

Academic Unit	Number Appointed	Amount State Appropriations	Other	Total
College of Arts & Sciences	312	\$ 3,720,452	\$ 517,173	\$ 4,237,625
School of Business & Economics	106	738,155	49,155	787,310
School of Education	138	767,703	718,345	1,486,048
School of Health and Human Sciences	162	1,098,861	423,850	1,522,711
School of Music, Theatre and Dance	96	792,657	66,793	859,450
Joint School of Nanoscience and Nanoengineering	36	530,000	22,151	552,151
School of Nursing	58	224,748	36,000	260,748
Other Departments	105	454,458	607,864	1,062,322
Summer School	117	93,869	128,154	222,023
UNC Campus Scholarship & American Indian (not included in Dept. totals)	6	29,600	-	29,600
Total	1,136	\$ 8,450,503	\$ 2,569,485	\$11,019,988

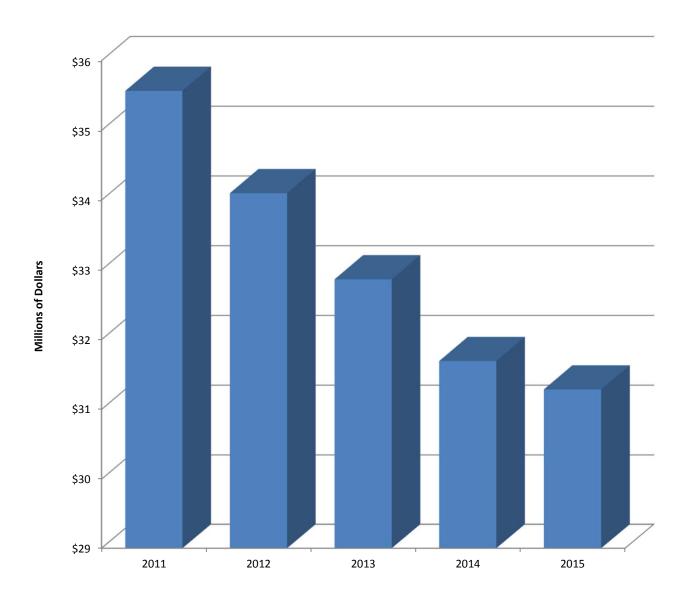
### **CONTRACTS AND GRANTS**

### RESEARCH AND OTHER SPONSORED PROGRAMS EXPENDITURES BY FUNDING SOURCE

Year Ended June 30, 2015

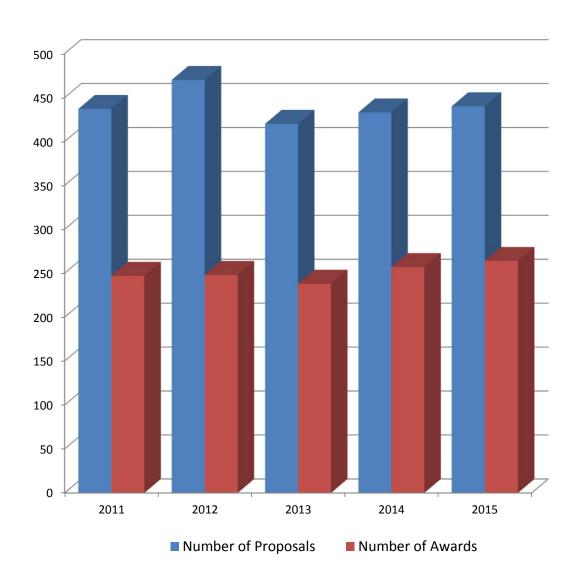


## CONTRACTS AND GRANTS RESEARCH AND OTHER SPONSORED PROGRAM EXPENDITURES



Year	Expenditures
2011	\$ 35,567,008
2012	\$ 34,100,596
2013	\$ 32,865,377
2014	\$ 31,693,742
2015	\$ 31,286,238

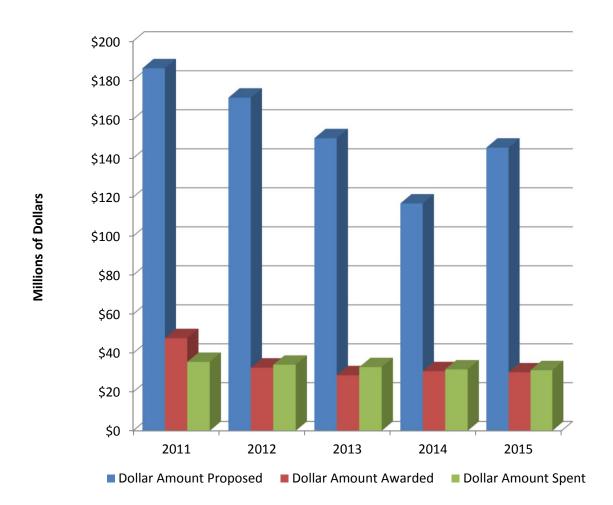
# CONTRACTS AND GRANTS RESEARCH AND OTHER SPONSORED PROGRAMS PROPOSAL AND AWARD ACTIVITY BY NUMBER



	Number	Number	
Year	of	of	%
	Proposals	Awards	Funded
2011	437	247	56.5
2012	470	248	52.8
2013	420	238	56.7
2014	433	257	59.4
2015	440	264	60.0

## The University of North Carolina at Greensboro CONTRACTS AND GRANTS

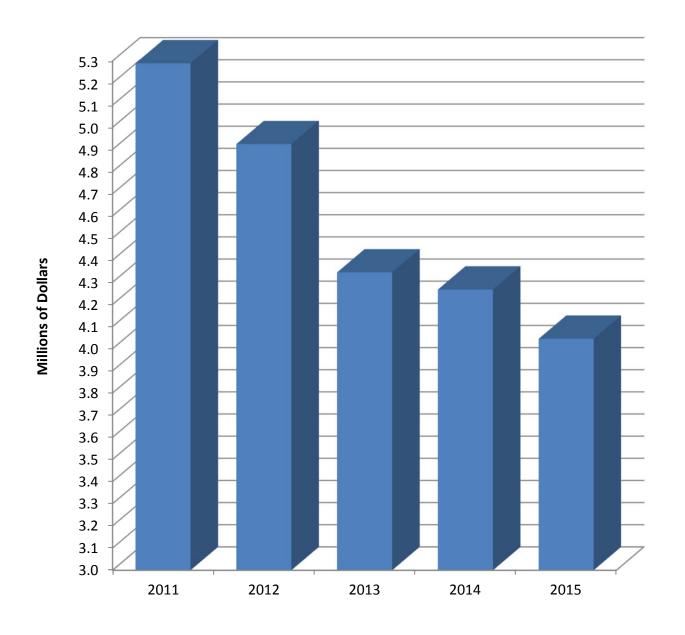
### RESEARCH AND OTHER SPONSORED PROGRAMS PROPOSAL AND AWARD ACTIVITY BY DOLLARS



	Amount	Amount	Amount
Year	Proposed	Awarded	Spent
2011	\$186,087,471	\$47,773,694	\$35,567,008
2012	\$171,025,174	\$32,616,982	\$34,100,596
2013	\$150,240,275	\$28,712,633	\$32,865,377
2014	\$116,811,879	\$30,787,417	\$31,693,742
2015	\$145,419,909	\$30,158,252	\$31,286,238

## CONTRACTS AND GRANTS SUMMARY OF OVERHEAD REVENUES

Years Ended June 30, 2011 - 2015



	Dollar	Indirect
Year	Amount	Cost Rate
2011	5,289,189	43.5%
2012	4,923,936	43.5%
2013	4,344,742	43.5%
2014	4,267,247	43.5%
2015	4,044,921	45.5%

Note: Overhead Revenues reported here represent amounts earned through June 30th on the accrual basis of accounting.

Overhead revenues reported on E-6 represent those receipts transferred to the Overhead Receipt Code on the cash basis of accounting and include an estimate for June revenues.

## STATEMENT OF CHANGES IN FUND BALANCES - CASH BASIS OVERHEAD RECEIPTS

Years Ended June 30, 2011 - 2015

	2011	2012	2013	2014	2015
BEGINNING FUND BALANCE	\$ 11,074,056	\$ 12,055,348	\$ 11,641,040	\$ 10,219,292	\$ 8,831,501
REVENUES †	5,120,649	4,887,546	4,336,231	4,257,722	3,552,356
TOTAL BEGINNING FUND BALANCE AND ADDITIONS	\$ 16,194,705	\$ 16,942,894	\$ 15,977,271	\$ 14,477,014	\$ 12,383,857
EXPENDITURES AND TRANSFERS: Personnel Compensation Supplies Library Books and Subscription Current Services Fixed Charges Capital Outlay Aids and Grants Utilities	2,323,693 324,462 0 1,142,489 259,052 0 89,050 611	3,258,201 350,507 0 1,363,932 315,787 0 10,098 3,329	3,404,124 465,725 76 1,451,891 398,397 0 33,759 4,007	3,194,869 681,506 0 1,403,798 323,518 0 38,810 3,012	2,339,268 290,714 0 1,203,831 232,847 0 22,012
TOTAL EXPENDITURES AND TRANSFERS	\$ 4,139,357	\$ 5,301,854	\$ 5,757,979	\$ 5,645,513	\$ 4,088,672
ENDING FUND BALANCE	\$ 12,055,348	\$ 11,641,040	\$ 10,219,292	\$ 8,831,501	\$ 8,295,185
INDIRECT COST RATE	43.5%	43.5%	43.5%	43.5%	45.5%

NOTES: † Overhead Revenues reported here represent those receipts transferred to the Overhead Receipt Code on the cash basis of accounting and include an estimate for June revenues. Overhead Revenues reported on E-5 represent amounts earned through June 30th on the accrual basis of accounting.

The current indirect cost rate was negotiated in Fiscal Year 2015, until amended, using the Modified Total Direct Cost method. The indirect cost rate, effective July 1, 2014, is 45.5% of salaries and wages, fringe benefits, materials, supplies, services, travel, and the first \$25,000 of each subgrant/subcontract.

## The University of North Carolina at Greensboro **BUILDINGS SUMMARY - HISTORICAL COST, REPLACEMENT VALUE AND SQUARE FOOTAGE**As of December 2014

	C	Cost	Square I	ootage
Type of Building	Historical	Replacement	Gross	ASF
Instruction Classrooms - 20 Buildings	\$ 223,410,834	\$ 786,702,801	1,804,445	976,712
Classicoms - 20 buildings	Ψ 223,410,034	Ψ 700,702,001	1,004,443	970,712
Other - 15 Buildings	16,898,174	154,739,444	369,741	215,012
Student Services - 10 Buildings	56,598,591	334,717,769	614,665	332,418
Residence Halls - 28 Buildings	163,991,779	690,754,821	1,988,100	1,184,451
Administration and General Institutional - 30 Buildings	64,890,906	287,574,400	1,320,828	271,456
Total Buildings Owned and in Use	525,790,284	2,254,489,235	6,097,779	2,980,049
Leased Buildings - (6) Buildings at Gateway University Research Park (3) *	N/A 1,378,147	8,341,535 15,170,375	23,851 40,994	16,108 31,730
Total Buildings in Use	\$ 527,168,431	\$ 2,278,001,145	6,162,624	3,027,887

<sup>\*</sup> Shared with NC A&T

Note: All square footage and usage information for owned buildings is submitted for publication in the 2014 Building Characteristic Report for the N.C. Commission of Higher Education Facilities provided by Administration and Planning. Net square footage is the sum of all areas on all floors which are assigned to, or available for assignment to, an occupant. Specifically, it is the building's gross area less its custodial, circulation, mechanical, and structural areas.

### BUILDING USAGE - HISTORICAL COST AND SQUARE FOOTAGE

As of December, 2014

					Square I	-ootage	
	Н	istorical Cost	F	Replacement	Gross	ASF	
Instruction				<u> </u>			
Classrooms:							
Brown	\$	7,019,205	\$	21,355,931	33,164	16,343	
Bryan Building		6,085,215		45,521,711	121,130	75,680	
Carmichael Building		179,000		3,222,560	8,575	6,129	
Carter Child Care (117 McIver Street)		147,000		743,274	4,390	1,825	
Curry		3,291,739		34,894,456	82,133	47,735	
Eberhart		4,661,000		56,566,252	129,311	67,612	
Ferguson Building		3,647,559		21,451,539	57,081	33,646	
Maud Gatewood Studio Arts Building		18,199,288		42,346,410	112,680	66,910	
Graham		1,535,000		25,330,260	67,403	37,326	
Coleman (formerly HHP)		16,945,548		117,342,882	265,127	141,889	
McIver		1,770,320		48,689,779	129,559	73,139	
Moore Humanities & Research		14,440,000		34,003,174	90,480	53,666	
Moore Nursing		1,140,000		15,544,952	41,361	23,469	
Music Building		24,531,728		64,504,323	145,235	70,021	
Patricia A Sullivan Science Bldg		45,936,300		86,657,804	181,178	88,200	
North Drive Child Care Center		116,000		1,366,851	5,001	3,550	
Petty		15,458,685		56,160,171	92,753	41,881	
School of Education Bldg		47,470,000		57,418,378	118,615	58,830	
Stone		9,770,047		40,877,128	85,463	47,547	
Taylor Theatre		1,067,200		12,704,966	33,806	21,314	
Taylor Tricatio		1,007,200		12,704,900	33,000	21,514	
Total Classrooms	\$	223,410,834	\$	786,702,801	1,804,445	976,712	
Other:							
Cone Art Building	\$	6,616,264	\$	23,676,429	49,501	30,039	
Foust		1,345,297		25,200,291	35,417	17,485	
Family Research Center (536 Highland Ave)		20,000		650,998	3,845	1,823	
119 McIver Street		101,500		721,602	4,262	1,492	
127 McIver Street		102,000		655,568	3,872	1,477	
Jackson Library		5,851,454		97,555,164	237,955	137,442	
Highland Mixed Used East		527,583		548,159	3,589	2,711	
Highland Mixed Use West		419,685		436,053	2,855	2,499	
Lee Lower Mixed Use		306,135		331,434	2,611	2,298	
Lee Upper Mixed Use		353,969		383,221	3,014	2,372	
Lofts on Lee Mixed Use		309,420		441,819	3,684	3,002	
Nursing Annex (320 McIver Street)		66,000		2,143,613	7,843	3,040	
1312 W Lee Street		260,000		305,276	6,048	4,745	
Research Greenhouse - Northridge		266,104		607,488	3,588	3,397	
Three College Observatory		352,763		1,082,329	1,657	1,190	
Total Other	\$	16,898,174	\$	154,739,444	369,741	215,012	
Total Instruction	\$	240,309,008	\$	941,442,245	2,174,186	1,191,724	
		·		<del></del>			

### BUILDING USAGE - HISTORICAL COST AND SQUARE FOOTAGE

As of December, 2014

					Square Footage			
	Hi	storical Cost	F	Replacement	Gross	ASF		
Recreation and Student Services:								
Aycock Auditorium	\$	20,379,850	\$	60,391,805	69,260	25,841		
Moran Commons and Plaza (formerly Dining Hall)	Φ	8,065,752	φ	104,887,570	127,889	74,319		
` , ,					195,637	113,701		
Elliott University Center Gove Student Health Ctr		1,807,000		73,522,469	•	,		
		532,000		17,931,816	43,739	23,692		
Soccer Stadium and Press Box		3,256,621		13,786,578	50,442	12,149		
Student Recreation Center		10,832,634		48,821,723	89,676	61,970		
Baseball Stadium, pavilion, maintenance bldg		5,333,234		4,295,732	13,223	5,388		
Baseball Locker Room & Training Facility		2,800,000		3,413,896	10,619	7,659		
Recreational Field Support Building		294,840		410,383	1,092	399		
UNCG Spartan Softball Stadium		3,296,660		7,255,797	13,088	7,300		
Total Recreation and Student Services	_\$	56,598,591	\$	334,717,769	614,665	332,418		
Residence Halls:								
Bailey	\$	911,629	\$	16,608,081	34,328	15,398		
Coit		500,621		16,608,081	34,328	15,501		
Cone		3,371,995		41,224,441	76,431	48,948		
Cotten		536,710		16,608,081	34,327	15,502		
Mary Foust		643,238		22,803,047	46,678	24,869		
Gray		536,710		16,608,081	34,328	15,493		
Grogan		2,703,301		32,649,511	67,677	42,572		
Guilford		597,979		22,803,047	46,678	25,538		
Haywood Residence Hall		9,423,961		10,202,738	66,068	44,430		
Highland		14,933,436		15,515,840	101,588	70,139		
Hinshaw		911,539		16,608,081	34,328	15,165		
Jamison		875,539		16,608,081	34,328	15,437		
Jefferson Suites		34,000,000		41,125,444	205,419	110,090		
Lee Residence Hall		13,006,658		14,081,503	110,616	75,554		
Lofts on Lee		3,820,000		4,657,529	41,785	30,434		
Mendenhall		539,000		21,749,652	45,021	26,278		
Moore - Strong		5,538,078		37,944,656	71,563	41,273		
Phillips - Hawkins		7,937,074		40,072,484	106,630	49,497		
Ragsdale		539,000		22,329,530	46,685	26,870		
Reynolds		1,570,634		30,750,038	67,665	43,160		
Shaw		888,065		27,743,836	57,345	28,322		
Spencer - North		4,426,759		48,159,113	76,977	30,374		
Spencer - South		4,426,759		25,125,683	32,322	16,857		
Spring Garden Apartments		27,812,366		39,367,579	251,343	192,206		
Tower Village Apartments		6,873,101		35,843,885	95,378	54,287		
Union Residence Hall		10,519,627		11,388,948	89,955	62,545		
Weil		3,074,000		20,154,868	32,888	20,696		
Winfield		3,074,000		25,412,963	45,421	27,016		
Total Residence Halls	\$	163,991,779	\$	690,754,821	1,988,100	1,184,451		

### BUILDING USAGE - HISTORICAL COST AND SQUARE FOOTAGE

As of December, 2014

					Square Foo	otage
	His	storical Cost	R	Replacement	Gross	ASF
dministration and General Institutional:						
Alumni House	\$	755,185	\$	17,581,698	24,782	9,51
Becher-Weaver Building (915 Northridge)		2,271,189		32,947,019	84,445	63,10°
Campus Supply Stores		255,491		9,385,072	24,973	14,67
Armfield/Preyer Visitor Center		2,741,029		4,500,276	10,977	3,24
Gray Home (Facilities Design and Construction)		128,061		751,908	4,441	2,84
Faculty Center		261,480		1,587,005	3,871	2,78
Financial Aid Building (723 Kenilworth Street)		853,861		2,397,661	6,380	4,75
Forney		7,099,449		11,839,887	22,895	11,68
Sports Turf Care Center		11,830		897,055	2,387	2,03
Chemical Safety Building		2,008,828		3,694,405	7,724	3,41
Steam Plant		4,671,644		12,113,478	19,698	1,45
Sink Building		451,500		8,119,347	21,606	14,13
Physical Plant Garage		77,159		2,574,632	9,420	8,33
McNutt		706,260		10,588,115	26,512	17,39
Power Substation		3,886,450		5,501,153	12,482	·
Mossman Building		2,366,000		25,867,243	55,663	33,85
1100 West Market Street		2,142,321		12,082,627	32,151	16,34
Parking Deck & Chiller - McIver Street		10,218,200		29,872,182	244,246	1,27
Parking Deck-Walker Avenue		6,892,491		25,977,340	292,447	4,10
Parking Deck - Oakland Avenue		11,205,100		43,422,356	349,094	3,42
1409 West Lee Street		2,334,897		2,426,051	4,606	3,27
500 Forest Street		131,647		912,463	2,428	1,3
1605 Spring Garden St		725,000		1,782,701	5,218	3,43
Stone Building Chiller		84,930		405,874	1,475	·
University Graphics & Printing (525 Tate Street)		275,000		1,990,644	5,300	4,50
996 Spring Garden Street		131,500		784,312	2,087	1,2
University Warehouse (2900 Oakland Avenue)		683,131		15,292,031	40,691	38,34
Nicholas Vacc Bell Tower		500,000		777.094	117	,
Physical Plant Wash		146,273		264,233	1,176	1,00
Jackson Library Chiller		875,000		1,238,538	1,536	,
otal Administration and General	\$	64,890,906	\$	287,574,400	1,320,828	271,45
otal Buildings Owned and in Use	\$	525,790,284	\$	2,254,489,235	6,097,779	2,980,04

### **BUILDING USAGE - HISTORICAL COST AND SQUARE FOOTAGE**

As of December, 2014

					Square F	ootage
	Hi	istorical Cost	F	Replacement	Gross	ASF
Leased Buildings						
AmeriCorp Lease		N/A	\$	141,362	1,116	910
Bryan House 711 Sunset Drive		N/A	\$	1,739,311	5,159	3,737
401 Taylor Ave		N/A		588,005	4,893	3,785
842-B West Lee		N/A		588,004	1,610	1,366
2634 Chapel Hill Rd, Durham		N/A		122,188	1,280	1,143
UNC Nutrition Research		N/A		5,162,665	9,793	5,167
Total Leased Buildings		N/A	\$	8,341,535	23,851	16,108
Total Buildings Owned and Leased and In Use	\$	525,790,284	\$ <u>\$</u>	2,262,830,770	6,121,630	2,996,157
Buildings at Gateway University Research Park *						
Merricka Hall (Admin Bldg)	\$	692,342	\$	1,412,493	671	582
Dixon Building		685,805		1,330,016	16,803	10,570
Joint School of Nano Sci and Nano Eng			_	12,427,866	23,520	20,578
Total Bldgs In Use at Gateway University Research Park	\$	1,378,147	\$	15,170,375	40,994	31,730
<b>9</b>	<u> </u>	,,			-,	
Total Buildings In Use	\$	527,168,431	\$	2,278,001,145	6,162,624	3,027,887

Note: All square footage and usage information for owned buildings is published in the 2014 Building Characteristic Report for the N.C. Commission of Higher Education Facilities provided by Administration and Planning.

<sup>\*</sup> Shared with NC A&T

### **FACILITIES UTILIZATION**

October 30, 2004 - 2014

				As	signable S	quare Feet	of Academic	Facilities Po	er FTE Stude	ent					
	Academic Assign	2014 FTE				S	quare Feet o	f Academic F	acilities Per S	Student					
_	Sq. Ft.	Enrollment	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014		
=	1,447,805	16,568	90	81	98	81	81	77	80	82	86	90	87		
					Ass	signable Sq	uare Feet Pe	r Student St	ation						
	No. of	No. of Student	Average Stud. Sta.	Total Assign.				Squar	e Feet of Aca	demic Faciliti	es Per Stude	ent Station			
_	Rooms	Stations	Per Room	Sq. Ft.	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	201
Classrooms:	141	8,523	60	143,573	19	18	17	17	17	17	17	17	17	17	17
Class Laboratories:	72	2,186	30	102,862	40	44	43	47	47	47	48	48	46	48	47
					Gro	ss Square F	eet by Perio	d of Constru	ıction						
		Total Gross					Pe	riod of Constr	uction						
		SF on Campus			Pre-1900	1900-1929	1930-1949	1950-1959	1960-1969	1970-1979	1980-1999	2000-2014			
		6,162,624			35,417	825,753	261,762	551,105	567,921	751,414	562 628	2,322,479			

### UNCG AND AFFILIATED ORGANIZATIONS CONSOLIDATED STATEMENT OF GIFTS

Years Ended June 30, 2011 - 2015

	2011	2012	2013	2014	2015
SOURCES OF SUPPORT					
Alumni	\$ 3,288,176	\$ 3,577,108	\$ 7,869,128	\$ 3,029,407	\$ 4,347,279
Parents	53,789	50,913	83,570	54,001	62,441
Other Individuals	3,629,666	1,454,987	1,333,764	1,839,772	1,745,323
Corporate	1,027,591	809,700	1,208,341	917,863	1,261,734
Private Foundations	1,960,237	1,793,581	2,519,931	3,166,695	2,282,365
Other Organizations	432,920	674,224	1,568,394	1,850,814	974,541
TOTAL SOURCES OF SUPPORT	\$ 10,392,379	\$ 8,360,513	\$ 14,583,128	\$ 10,858,552	\$ 10,673,683
PURPOSES OF SUPPORT					
Current - Unrestricted Funds	\$ 594,398	\$ 414,504	\$ 377,896	\$ 403,273	\$ 367,286
Current - Restricted Funds	2,204,346	2,216,734	2,619,684	2,649,946	3,115,813
Loan Funds	1,343	1,015	940	670	235
Endowment Funds	4,504,901	4,503,774	7,365,782	3,524,349	4,501,904
Annuity and Life Income Funds	1,933,175	496,792	1,956,265	* 1,670	* 0
Plant Funds	1,154,216	727,694	2,262,561	179,119	210,020
Grants				4,099,525	2,478,425
TOTAL PURPOSES OF SUPPORT	\$ 10,392,379	\$ 8,360,513	\$ 14,583,128	\$ 10,858,552	\$ 10,673,683

The following organizations are included:

The UNCG Excellence Foundation

The University of North Carolina at Greensboro Human Environmental Sciences Foundation, Incorporated

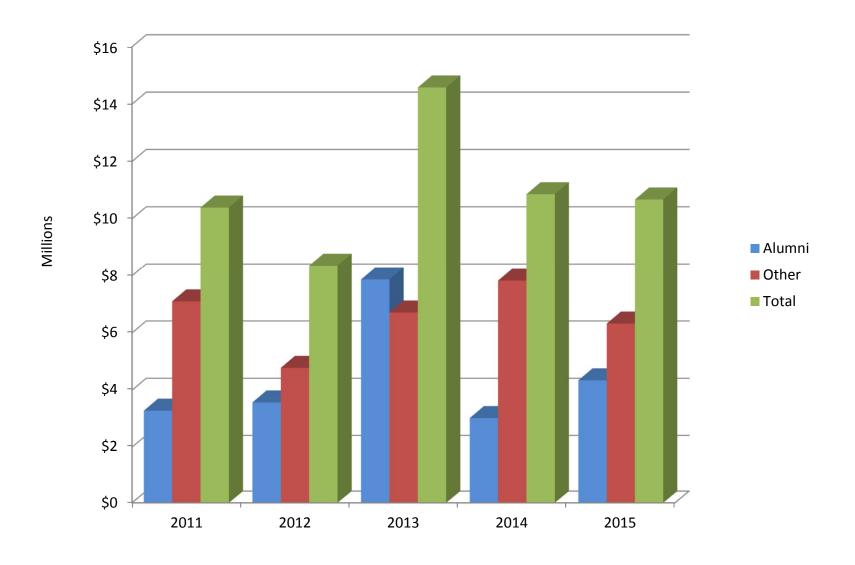
The Weatherspoon Art Foundation

The Weatherspoon Art Museum Association

The UNCG Alumni Association

<sup>\*</sup> Prior to fiscal year 2014, Annuity and Life Income Funds were recorded at face value. Beginning in 2014, University Advancement began following CASE recommendations to record at the net present value of these gifts. For 2014 and 2015, the face value of these gifts was \$73,977 and \$202,510 respectively.

## The University of North Carolina at Greensboro UNCG AND AFFILIATED ORGANIZATIONS CONSOLIDATED GIFTS - SOURCES OF SUPPORT



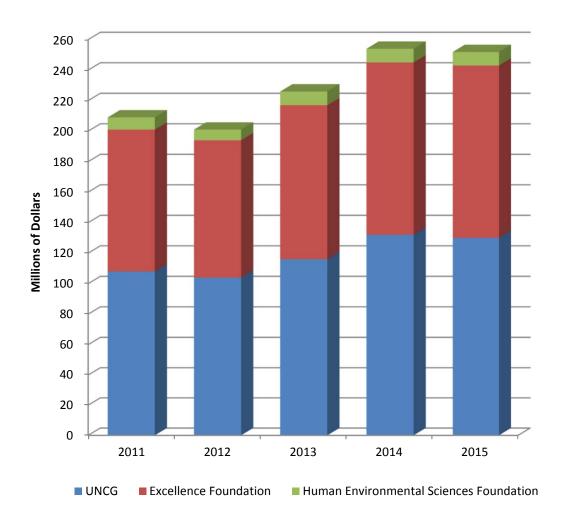
## The University of North Carolina at Greensboro GIFTS TO UNCG

### FROM AFFILIATED ORGANIZATIONS

	2011	2012	 2013	2014	2015
THE UNCG EXCELLENCE FOUNDATION: Instructional Support	\$ 614,674	\$ 672,727	\$ 805,708	\$ 821,421	\$ 912,806
Scholarships and Fellowships	1,514,132	1,847,809	1,817,826	2,274,917	2,539,384
Other	 424,830	 562,582	 447,060	 397,266	 419,542
TOTAL EXCELLENCE FOUNDATION	\$ 2,553,636	\$ 3,083,118	\$ 3,070,594	\$ 3,493,604	\$ 3,871,732
UNCG HUMAN ENVIRONMENTAL SCIENCES FOUNDATION, INC. Instructional Support	\$ 46,888	\$ 39,011	\$ 47,160	\$ 45,049	\$ 55,099
Scholarships and Fellowships	116,586	136,646	115,935	151,346	171,121
Other	 41,343	 102,699	 100,819	 106,510	 114,857
TOTAL UNCG HUMAN ENVIRONMENTAL SCIENCES FOUNDATION, INC.	 204,817	 278,356	 263,914	 302,905	 341,077
TOTAL GIFTS FROM AFFILIATED ORGANIZATIONS	\$ 2,758,453	\$ 3,361,474	\$ 3,334,508	\$ 3,796,509	\$ 4,212,809

## UNCG AND AFFILIATED FOUNDATIONS TOTAL ENDOWMENT ASSETS - MARKET VALUE

June 30, 2011 - 2015



			Human	
			Environmental	
		Excellence	Sciences	
	UNCG	Foundation	Foundation	Total
2011	107,870,289	93,446,518	7,612,458	208,929,265
2012	104,261,335	90,207,665	7,211,969	201,680,969
2013	116,342,297	101,182,047	7,901,154	225,425,498
2014	132,464,710	113,439,995	9,060,040	254,964,745
2015	129,515,319	112,604,322	8,878,707	250,998,348

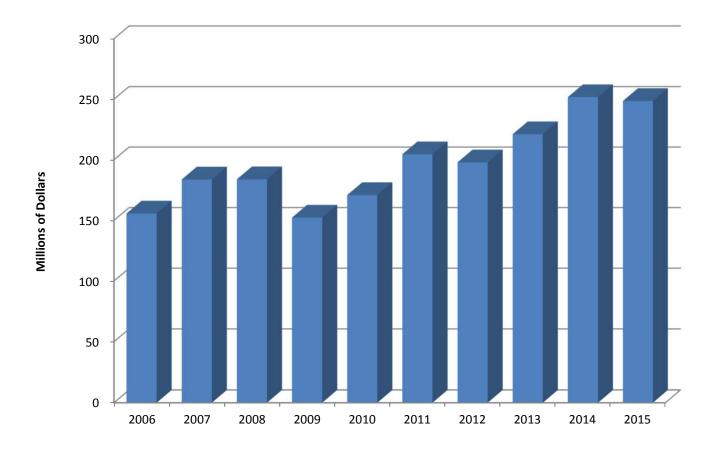
Note: Reconciliation of Endowment Investments to Total Endowment Assets for 2015

Endowment Investments per A-1	250,272,470
Noncurrent Restricted Cash	280,777
Other Long-term Investments (Land)	443,578
Current Receivables/Payables	1,523

Total Endowment Assets per H-1 250,998,348

### **ENDOWMENT INVESTMENT POOL - MARKET VALUE**

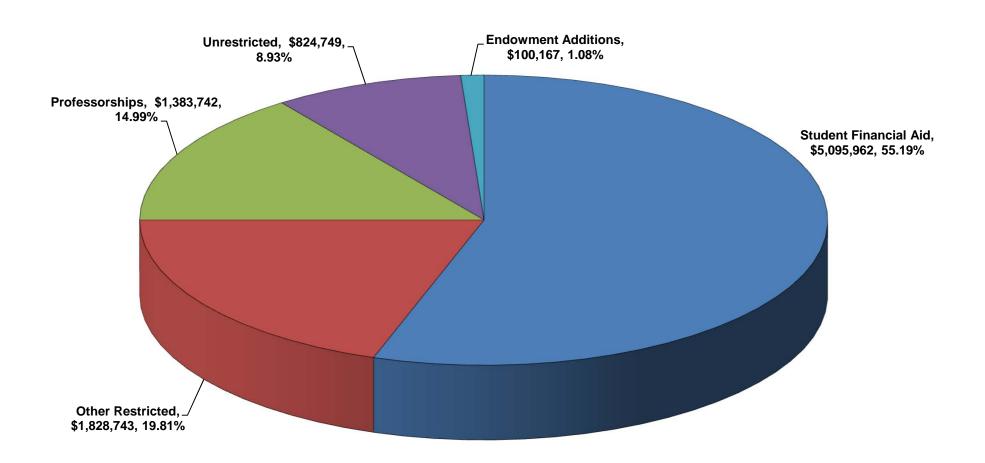
June 30, 2006 - 2015



	Market Value
2006	\$ 155,642,081
2007	\$ 183,694,518
2008	\$ 183,891,188
2009	\$ 152,250,802
2010	\$ 170,870,870
2011	\$ 204,555,417
2012	\$ 197,879,687
2013	\$ 221,123,918
2014	\$ 251,755,902
2015	\$ 248,590,801

## UNCG AND AFFILIATED FOUNDATIONS ENDOWMENT SUPPORT BY PURPOSE

Year Ended June 30, 2015



# Executive Overview UNCG Operating Resources STATE OPERATING BUDGET

The State Operating Budget is the largest component of the University's operating funds. It is established by the State Legislature and is predominantly funded from revenues collected from the State's taxpayers and student tuition payments. The state operating budget consists of two components, a continuation budget and an expansion budget which are described below:

### **Continuation Budget**

The "Continuation Budget," sometimes referred to as the "Base Budget," is the permanent continuing budget for the ongoing operation of the primary functions and mission of the University. It is established by the General Assembly on a biennial basis. It is a line-item detail budget supported primarily from appropriations from the State of North Carolina and tuition charges to students. The state-operating budget for the University is enrollment-driven, dependent on the number of full-time equivalent undergraduate and graduate students and the related student credit hours. One FTE is based on 12 semester hours of work for undergraduates and 9 semester hours of work for graduate students.

This budget supports the functions of: instruction, libraries, general academic support, student services, institutional support, and physical plant operations.

There is a formal process for establishing the continuation budget on a biennial basis. Instructions are prepared by the Office of State Budget and Management. UNC General Administration then tailors instructions specifically for the university system. These instructions set forth what is to be included and what inflationary and other changes to the base budget that may be requested. Normally, the instructions are received in March of even numbered years and the completed package is due in September of even numbered years, approximately nine months before the beginning of the biennium for which the budget is being requested. Changes to enrollment are included in the continuation budget. UNC General Administration prepares a summary of the requests for the entire university system. The Office of State Budget and Management reviews the requests and makes adjustments to realign and to remove or reduce items included in the requests. The Governor submits the continuation budget request to the "Long Session" of the General Assembly in January of odd numbered years. The General Assembly enacts legislation to establish the continuation budget for the biennium, usually in June, July, or August.

The continuation budget established for the biennium can be adjusted for the second year of the biennium when the General Assembly meets for its "Short Session" in the following April through July. There may be budget changes in both the long session and the short session of the General Assembly.

In 2007-08, the enrollment change budget was included in the biennial continuation budget. The enrollment change budget is an estimate of the student credit hours that will change from the current budget. UNC General Administration requires the institutions to base projections on the prior year actual and the current year estimate. Using the funding model, the student credit hour change for both regular term and distance education are translated into a change in budgeted funds. In 2014-15, the legislation was changed to say the enrollment projections shall be considered by the Director of the Budget when proposing an appropriation to the University of North Carolina.

Since the continuation budget is somewhat fixed and stable, internal allocation decisions are made in advance of receiving the final approved budget from the legislature. The process for recording the new year budget is started in early June and is based on May 30 data. Financial Planning and Budgets extracts the permanent budget changes for each department from Banner Finance and posts these transactions to the new year. This allows purchases to be made as early in the new fiscal year as possible. Any permanent budget transactions recorded in June are reflected in the new year budgets in July. Allocation adjustments as a result of budget cuts by the legislature or the Governor are reflected in departmental budgets at the point the cuts are final.

Detail line-item budgets are established and controlled at the department level. The allocations to individual departments are made by the Provost, Vice Chancellors, and Deans for their respective areas of responsibility on an annual basis. The department heads make expenditure decisions and are held accountable for managing their budgets.

Salary Increases are legislated by the General Assembly. There are separate processes for the administration of salary increases based upon employee categories. Faculty and certain administrators are Exempt from the state Human Resource Act (EPA or EHRA) and the process for the related salary increases is set by the Board of Governors. Other employees are Subject to the state Human Resource Act (SPA or SHRA) and the process for salary increases is set by the North Carolina Office of State Human Resources. Salary increases, when approved on a recurring basis, become part of the continuing budget.

### **Expansion Budget**

The expansion budget, sometimes referred to as the "change budget," is that part of the state operating budget for new programs and changes in programs directly related to the institutional mission. These changes include adjustments in funding resulting from basic program support, and miscellaneous items such as library acquisitions, computing, safety equipment, preventive maintenance funds, etc. The expansion budget becomes part of the continuation budget for the next biennium to the extent that the items are considered ongoing.

There is a formal process for requesting the expansion budget on a biennial basis. Instructions are received from UNC General Administration in May of even

numbered years that prescribe the format and nature of allowable requests and the amount of funding that can be requested. The Chancellor makes the internal allocation decisions for the divisions. The Provost and Vice Chancellors, together with department heads, deans and directors, develop the requests for each division based upon the allocations and priorities established by the Chancellor. The completed package is submitted to UNC General Administration in September of even numbered years, approximately nine months before the beginning of the biennium. UNC General Administration prepares a summary of the requests for the entire university system. The Office of State Budget and Management review the requests. The expansion budget request is submitted to the "Long Session" of the General Assembly by the Governor in January. The General Assembly enacts legislation to establish the expansion budget for the biennium, usually in June, July, or August.

Once the General Assembly enacts legislation for the expansion budget, the Board of Governors then makes allocations to the individual institutions in the UNC System. Instructions are received from UNC General Administration for the preparation of line-item detail budgets within a very tight timeframe, sometimes forty-eight hours or less. The Chancellor makes internal allocation decisions for each division consistent with the strategic operating plans. The Provost and Vice Chancellors then make divisional decisions in accordance with the allocations and general priorities established by the Chancellor.

The expansion budget is also addressed in the second year of the biennium when the General Assembly meets for its "Short Session" in the following April through July.

### **Rules and Policies of Major Importance**

- There can be no deficit spending, overall or by specific category.
- The creation and elimination of positions require approval of the Provost or Vice Chancellor via a budget flexibility revision.
- Prior approval of the Provost or Vice Chancellor is required for transfers between purposes/function, transfer between Personnel Lines and OTP, and changes in the level of budgeted revenues and expenditures via budget flexibility revision.

Permanent positions are separately budgeted and cannot be overdrawn in total, or in terms of annual rate, FTE, or hourly rate.

For a more detailed explanation of appropriate expenditures, please see the "Spending Guidelines" located at:

http://fsv.uncg.edu/SpendingGuidelines.pdf

## Executive Overview UNCG Operating Resources STATE OPERATING BUDGET – BUDGET FLEXIBILITY

During the 1991 and several subsequent sessions of the General Assembly, additional latitude was granted to the University that enables UNCG to (1) transfer budget in ways that was not previously available without Office of State Budget & Management (OSBM) approval, (2) administer personnel classifications and properly set compensation for campus personnel and (3) purchase items at higher dollar limits without State Purchasing & Contract approval. This legislative action has been referred to as Budget Flexibility and the Board of Governors must designate a UNC institution as a "Special Responsibility Constituent Institution" before the institution may benefit from the legislation.

The Board of Governors has established policies that specify how an institution may be designated as a Special Responsibility Constituent Institution. Further, the Board has adopted broad budgetary, carry forward, personnel administration, purchasing and reporting policies.

### A. Achieving and Retaining Status as a Special Responsibility Constituent Institution

Management Staffing Standards and Internal Controls and Safeguards requirements include:

The Chancellor must assume personal responsibility and also establish the appropriate administrative and internal control procedures for carrying out the special delegations of authority. This includes the budget, human resource classification and compensation administration, purchasing, and financial record integrity.

- The Chancellor shall prepare a plan for the uses of appropriations carried forward from the previous fiscal year and anticipated lapsed salary funds for the current fiscal year.
- Other provisions of the legislation require the President to follow up on major audit findings

### **B. Budget Administration**

Appropriations

The General Fund appropriation is made in the form of a single sum to the University.

The University may expend the General Fund appropriation in the manner deemed by the Chancellor to maintain and advance the programs and services of the institution consistent with the directives and policies of the Board of Governors. These directives prohibit the elimination of a program of study, creation of new financial aid programs, creation of new faculty positions on a permanent basis and using funds appropriated for Distance Education on other initiatives without Board approval.

Reversions and Carry-Forwards of Appropriations

The appropriations credit balance remaining at the close of a fiscal year may be carried forward to the next fiscal year and used for one-time expenditures that will not impose additional financial obligations on the State. However, the amount carried forward under this section shall not exceed two and one-half percent (2 1/2%) of the General Fund appropriation (G.S. 116-30.3) and is subject to approval by the Director of the Budget. For 2015-16, the General Assembly has temporarily increased the carry forward limit to 5%. Any amount above 2 1/2%, has to be used for repair and renovations of existing facilities.

In addition to the general carry forward (as discussed above), the University can choose to carry forward unspent utilities (G.S. 116-30.3B) savings that have been realized through energy conservation measures. At least 60% of these funds will be used for energy conservation projects in the new year. These funds are limited to one-time capital and operating expenditures that do not create a continuing burden on the state. An annual report on the use of these funds is required.

### C. Personnel Administration

- The Chancellor, when he/she finds that to do so would help to maintain and advance the programs and services of the institution, may establish and abolish positions, acting in accordance with State personnel policies and procedures or policies and procedures of the Board of Governors if these positions are exempt from the State Human Resource Act.
- No action should have the effect of either establishing a new academic program or administrative unit or closing an existing academic or inter-institutional program or administrative unit. No action should be taken which permanently reduces the number or amount of Regular Term budgeted teaching positions supported by General Fund appropriations thereby changing the studentfaculty ratio or the budgeted average teaching salary established by the Board of Governors.
- Implementation of all personnel actions are subject to the availability of funds within the University's current budget to fund the full annualized costs of these actions.

### D. Purchasing

 The expenditure benchmark for the University with regard to competitive bid procedures and the bid value benchmark was increased to \$500,000.

### E. Impact on Education

The University must include in its institutional effectiveness plan those assessment measures that are determined by the Board to be measures that will assure some standard measure of student learning and development in general undergraduate education.

### F. Reporting Requirements

- *Monthly Report* The University must prepare a monthly operating report showing the institution's current expenditure plan.
- Fiscal Year Plan The Chancellor must prepare a fiscal year plan, specifying programmatic, and major expenditure classification detail, for expending funds carried forward from the previous fiscal year. This report has not been required in the last few years.

### **UNCG** Implementation

UNCG has established internal policies concerning Budget Flexibility that are used to assure the institution not only complies with the Board of Governors directives and the legislation but also leverages budget flexibility to maximize the institution's ability to react to short term needs (for example, utility costs) and the funding of major campus wide initiatives. In past years, the Student Information System purchase and implementation and the partial funding of several Capital Improvement projects utilizing the prior year's carry-forward were accomplished via Budget Flexibility.

The major policy concerning budget flexibility that may be unique to UNCG concerns the use of lapsed SHRA (SPA) salaries. During some years, the Chancellor may redirect one-half of these funds to the Provost or Vice Chancellors for allocation. UNCG does not allow departments to utilize the other half of lapsed SHRA (SPA) salaries unless these funds are used to pay a contract or temporary worker to do the work normally performed by the vacant SHRA (SPA) position.

Any State funding that is carried to the next year is under the direction of the Chancellor, regardless of the source of the funds. In the current year, the Provost and Vice Chancellors may anticipate that some of their funding will not be fully utilized due to extraordinary circumstances; the Chancellor may approve the allocation of these funds back to the Division that generated them if he/she deems it in the best interest of the University.

For a more detailed explanation of appropriate expenditures, please see the "Spending Guidelines" located at:

http://fsv.uncg.edu/SpendingGuidelines.pdf

## Executive Overview UNCG Operating Resources OVERHEAD RECEIPTS

Overhead receipts are primarily associated with contracts and grants and reimburse the University for Facilities and Administrative (F&A) costs, which include: laboratory and office space; utilities; administrative services (e.g., purchasing, accounting, research, administration, personnel, security); custodial services; and building, grounds, and street maintenance. In other words, they include all those things essential to support sponsored research, which cannot be broken down and directly charged to a specific grant or contract. F&A cost percentages are currently set for a four-year period based on actual cost records audited and approved by the Federal Government. Although the rates may be revised where the sponsor administratively limits F&A cost recovery, they are not subject to arbitrary adjustment either by the University or the sponsor.

Unless prohibited by the funding agency, all requests for extra mural funding must include F&A costs. UNCG is currently on a modified total direct cost base for the F&A cost calculation.

Overhead receipts are currently included in institutional trust funds. Legislation was enacted in 1989 to gradually reduce the transfer to the State Operating Budget over a period of years until 1996-97 when it reached zero. At that point, overhead receipts were shifted to institutional trust funds.

The University adopted an overhead receipts allocation policy in 1985. The allocation policy is based on prior year revenues. The allocation of revenue according to the policy is as follows for the year of 2015-16:

- Salaries that support centralized contract and grant functions and that are approved by the Chancellor are initially allocated. This represents about 50 percent of the total available revenues.
- Approximately 20 percent is made available to the department generating the contracts and grants. Of this sum, half will be made available to the principal investigator.
- The remainder (about 30 percent) is allocated by the Chancellor upon recommendation by the Provost, normally to support the teaching and research aims of the University.

Internally, the budgeting process is initiated early enough to allow a review of the proposed allocations. Projections of F&A cost receipts are made in April, and instructions for preparation of budget requests are distributed. After receipt of the proposed allocation requests, the Chancellor makes allocation decisions in June and the departmental budgets are established in Banner Finance. All permanent positions are approved by the Chancellor prior to the funding changing or prior to the position being established. Unspent funds remain in the account where they were originally allocated unless redirected by the Provost or Chancellor.

For a more detailed explanation of appropriate expenditures, please see the "Spending Guidelines" located at: http://fsv.uncg.edu/SpendingGuidelines.pdf

# Executive Overview UNCG Operating Resources REQUIRED STUDENT FEES

This category consists of the following fees which are approved by General Administration and assessed to all students:

Student Activities Fee
Athletics Fee
Health Services Fee
Student Facilities Fee
Educational and Technology Fee

#### **Student Activities Fee**

The Student Activities Fee encompasses the programs and activities that can be grouped into four areas: Cultural Activities and Performing Arts, Student Organizations and Programs, Student Recreation, and Student Activities Facilities Maintenance and Operation.

### **Athletics Fee**

The purpose of the Athletics Fee is to support the overall operation of a Division I intercollegiate athletics program including facilities. The program includes the seventeen sports listed below:

Men's Sports	Women's Sports
Basketball	Basketball
Soccer	Soccer
Golf	Golf
Tennis	Tennis
Cross Country	Cross Country
Baseball	Softball
Indoor Track	Indoor Track
Outdoor Track	Outdoor Track
	Volleyball

### **Health Services Fee**

The Health Services Fee provides support to two critical student service operations—the Student Health Center and the Counseling and Testing Center. Both the Student Health Center and the Counseling and Testing Center offer

comprehensive primary and preventive health care to UNCG students within the context of this University community.

#### Student Facilities Fee

For a number of years, the University has moved toward improving the quality of the overall physical environment on the campus and the level and quality of services provided for the students enrolled. Since state appropriations are not available, a student facilities fee is used to provide the necessary funding for the self-liquidating capital projects. Important facilities being funded in this manner include the Soccer Stadium, Student Recreation Center, and Elliott University Center's addition and renovation.

### **Educational and Technology Fee**

By directive from The Board of Governors, an Educational and Technology Fee was established to replace computer and academic course fees. This fee is used to provide staffing, supplies, and equipment for computer labs for students and to provide funding for departments for those courses that are equipment and materials intensive.

. . . . . . .

Instructions relative to requesting changes in student fee rates are normally received from UNC General Administration in October for the next academic year. Therefore, the internal decision making process must take place prior to submitting requests for rate changes to UNC General Administration. The process is normally initiated in September with the appointment of the committee members by the Chancellor. The Student Fee Committee meets with those departments who rely on student fees. In order to determine the fee rates, the level of revenues and expenditures must be projected and evaluated for the various fee alternatives. Programmatic issues must also be considered prior to finalizing the request for changes in student fee rates. The Student Fee Committee makes recommendations to the Chancellor. Student fee changes must be approved by the UNCG Board of Trustees prior to submission to UNC General Administration for approval by the Board of Governors.

After approval of the student fees by the Board of Governors, the Vice Chancellor for Business Affairs will report on the total amount of fee revenues to be allocated to the Provost and Vice Chancellors responsible for the various programs supported from student fees. The Provost and Vice Chancellors then allocate fee revenues to the individual fee programs. Detail expenditure budgets and estimates of other revenue are prepared and the approved budgets are established in Banner Finance.

Unlike the State Operating Budget, which is a line-item detail budget with some restrictions relative to transfers among personnel and non-personnel lines, there are fewer constraints relative to student fees. However, a number of rules still apply. There can be no deficit spending. Creation of new positions requires prior approval of the Vice Chancellor. Prior approval of the Vice Chancellor for Business Affairs is required for increases in the budgeted level of revenues and related expenditures and for the use of fund balances.

Processes such as personnel and purchasing apply to all University resources, not just state appropriated resources.

For a more detailed explanation of appropriate expenditures, please see the "Spending Guidelines" located at:

http://fsv.uncg.edu/SpendingGuidelines.pdf

# Executive Overview UNCG Operating Resources UNRESTRICTED GIFTS & INVESTMENT INCOME FUNDS

Unrestricted Gifts & Investment Income (UGII) funds are an important source of funding for many campus activities. They can be used for any legitimate business purpose as authorized by the Chancellor. At The University of North Carolina at Greensboro (UNCG) these funds are provided primarily by the following:

- The Alumni Annual Giving Campaign;
- Gifts and other funds provided by foundations, etc. (i.e., the UNCG Excellence Foundation, the Human Environmental Services Foundation, and other unrestricted endowment funds);
- Investment Income.

Allocations of UGII funds are made to cover ongoing operational matters (i.e., Alumni Scholars, Founders' Day, etc.) and for items that are of strategic importance in moving the University forward. The latter may be special projects which can have a duration of a single year or multiple years with a defined ending date. Strategic proposals that require continuing operating support are considered, but those not requiring such support are more likely to be funded. Generally, UGII monies are not used to make up for normal operating shortages.

UGII funds are the most flexible of the available resources. Accordingly, the budget allocation decisions for this source of funding can be deferred until decisions are made for those funding sources with greater constraints. However, the budgeting process must start early enough to allow appropriate identification and review of items of significant importance to moving the University forward. The formal process is normally initiated in March with the projection of available UGII funds and the preparation of division requests and justifications for UGII allocations. The allocation decisions are made by June in order for the funds to be moved and budgets to be established in Banner Finance to allow purchases to be made as early in the new fiscal year as possible.

Unlike the State Operating Budget, which is a line-item detail budget with restrictions relative to transfers among personnel and non-personnel lines, there are few constraints. The major rule is that there can be no deficit spending and the funds must be expended for the purposes originally designated in the allocation.

Processes such as personnel and purchasing apply to all University resources, not just state appropriated resources.

For a more detailed explanation of appropriate expenditures, please see the "Spending Guidelines" located at:

http://fsv.uncg.edu/SpendingGuidelines.pdf