This document is an overview of financial, budgetary, and student data for The University of North Carolina at Greensboro. The primary objective of the assimilation and presentation of the data within this document is to create a fiscal profile of the University and its affiliated foundations (Excellence Foundation, The Capital Facilities Foundation, Inc., the University of North Carolina at Greensboro Investment Fund, Incorporated, and The UNCG Weatherspoon Art Foundation) and to provide a basis for understanding the financial condition of the University. The Human Environmental Sciences Foundation was consolidated into Excellence Foundation in May 2019.

Primarily, the data presented is for fiscal years 2017 - 2021. For specific categories of comparison, student enrollment and total endowment data is presented for fiscal years 2013 - 2021. Additionally, budget and student data for fiscal year 2022 is presented utilizing data available as of March 2022.

All data presented is based upon information and reports available within the official records of the University, primarily, those of the Office of Finance and Administration. To enhance the understanding of the data, a variety of schedules and graphs are utilized. When the data source may be unclear to the reader or additional information is required for understanding the data, footnotes have been included.
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<tr>
<td>Expenditures by Funding Source (Recent Year Pie Graph)</td>
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<td>Expenditures (5 Year Bar Graph)</td>
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<td>E-6</td>
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</table>

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<table>
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<tr>
<th>Category</th>
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<tr>
<td>Building Summary - Historical Cost, Replacement Value and Square Footage</td>
<td>F-1</td>
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<tr>
<td>Building Usage - Historical Cost and Square Footage</td>
<td>F-2</td>
</tr>
<tr>
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<td>F-3</td>
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</tbody>
</table>

**Gifts to UNCG**

<table>
<thead>
<tr>
<th>Category</th>
<th>Pages</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consolidated Statement of Gifts</td>
<td>G-1</td>
</tr>
<tr>
<td>Consolidated Gifts - Sources of Support (5 Year Bar Graph)</td>
<td>G-2</td>
</tr>
<tr>
<td>Gifts to UNCG from Affiliated Organizations</td>
<td>G-3</td>
</tr>
</tbody>
</table>

**UNCG and Affiliated Foundations Endowments**

<table>
<thead>
<tr>
<th>Category</th>
<th>Pages</th>
</tr>
</thead>
<tbody>
<tr>
<td>UNCG and Affiliated Foundations Assets (5 Year Stacked Bar Graph)</td>
<td>H-1</td>
</tr>
<tr>
<td>Endowment Investment Pool - Market Value (10 Year Bar Graph)</td>
<td>H-2</td>
</tr>
<tr>
<td>Endowment Support by Purpose (Recent Year Pie Graph)</td>
<td>H-3</td>
</tr>
</tbody>
</table>

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<table>
<thead>
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<th>Pages</th>
</tr>
</thead>
<tbody>
<tr>
<td>Executive Overview - State Operating Budget</td>
<td>I-1</td>
</tr>
<tr>
<td>Executive Overview - State Operating Budget Flexibility</td>
<td>I-2</td>
</tr>
<tr>
<td>Executive Overview - Overhead Receipts</td>
<td>I-3</td>
</tr>
<tr>
<td>Executive Overview - Student Fees</td>
<td>I-4</td>
</tr>
<tr>
<td>Executive Overview - Unrestricted Gifts and Investment Income</td>
<td>I-5</td>
</tr>
</tbody>
</table>
### Assets

<table>
<thead>
<tr>
<th>Description</th>
<th>UNCG Only</th>
<th>Foundations &amp; Current Assets Eliminations</th>
<th>Consolidated</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and Cash Equivalents</td>
<td>$119,457,114</td>
<td>$6,521,289</td>
<td>$125,978,402</td>
</tr>
<tr>
<td>Restricted Cash and Cash Equivalents</td>
<td>26,333,502</td>
<td>1,437,399</td>
<td>27,770,901</td>
</tr>
<tr>
<td>Short-term Investments</td>
<td>290,212</td>
<td>16,807</td>
<td>307,019</td>
</tr>
<tr>
<td>Restricted Short-term Investments</td>
<td>5,353,159</td>
<td>4,013,259</td>
<td>9,366,418</td>
</tr>
<tr>
<td>Receivables, Net</td>
<td>17,975,989</td>
<td>556,785</td>
<td>18,532,774</td>
</tr>
<tr>
<td>Inventories</td>
<td>582,571</td>
<td></td>
<td>582,571</td>
</tr>
<tr>
<td>Notes Receivable, Net</td>
<td>862,575</td>
<td></td>
<td>862,575</td>
</tr>
<tr>
<td>Other Assets</td>
<td>129,131</td>
<td></td>
<td>129,131</td>
</tr>
<tr>
<td><strong>Total Current Assets</strong></td>
<td>170,984,253</td>
<td>12,545,539</td>
<td>183,529,791</td>
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</tbody>
</table>

**Noncurrent Assets**

<table>
<thead>
<tr>
<th>Description</th>
<th>UNCG Only</th>
<th>Foundations &amp; Current Assets Eliminations</th>
<th>Consolidated</th>
</tr>
</thead>
<tbody>
<tr>
<td>Restricted Cash and Cash Equivalents</td>
<td>15,648,780</td>
<td>391,816</td>
<td>16,040,596</td>
</tr>
<tr>
<td>Receivables, Net</td>
<td>2,667,980</td>
<td>163,934</td>
<td>2,831,914</td>
</tr>
<tr>
<td>Endowment Investments</td>
<td>203,149,208</td>
<td>191,568,328</td>
<td>394,717,536</td>
</tr>
<tr>
<td>Other Long-term Investments</td>
<td>739,500</td>
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<td>739,500</td>
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<tr>
<td>Notes Receivable, Net</td>
<td>896,722</td>
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<td>896,722</td>
</tr>
<tr>
<td>Net Other Postemployment Benefits Asset</td>
<td>514,850</td>
<td></td>
<td>514,850</td>
</tr>
<tr>
<td>Capital Assets - Nondepreciable</td>
<td>50,501,760</td>
<td>25,232,844</td>
<td>75,734,604</td>
</tr>
<tr>
<td>Capital Assets - Depreciable, Net</td>
<td>741,719,956</td>
<td>8,911,326</td>
<td>750,631,282</td>
</tr>
<tr>
<td><strong>Total Noncurrent Assets</strong></td>
<td>1,015,099,256</td>
<td>227,007,748</td>
<td>1,242,107,004</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>1,186,083,509</td>
<td>239,553,287</td>
<td>1,425,636,795</td>
</tr>
</tbody>
</table>

### Deferral Outflows of Resources

<table>
<thead>
<tr>
<th>Description</th>
<th>UNCG Only</th>
<th>Foundations &amp; Current Assets Eliminations</th>
<th>Consolidated</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deferred Loss on Refunding</td>
<td>4,631,338</td>
<td></td>
<td>4,631,338</td>
</tr>
<tr>
<td>Deferred Outflows Related to Pensions</td>
<td>28,442,865</td>
<td></td>
<td>28,442,865</td>
</tr>
<tr>
<td>Deferred Outflows Related to Other Postemployment Benefits</td>
<td>61,859,153</td>
<td></td>
<td>61,859,153</td>
</tr>
<tr>
<td><strong>Total Deferred Outflows of Resources</strong></td>
<td>94,933,356</td>
<td></td>
<td>94,933,356</td>
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</tbody>
</table>

### Liabilities

**Current Liabilities**

<table>
<thead>
<tr>
<th>Description</th>
<th>UNCG Only</th>
<th>Foundations &amp; Current Assets Eliminations</th>
<th>Consolidated</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable and Accrued Liabilities</td>
<td>10,662,756</td>
<td>1,290,025</td>
<td>11,952,781</td>
</tr>
<tr>
<td>Due to Primary Government</td>
<td>1,658</td>
<td></td>
<td>1,658</td>
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<tr>
<td>Deposits Payable</td>
<td>682,710</td>
<td></td>
<td>682,710</td>
</tr>
<tr>
<td>Funds Held for Others</td>
<td>6,164</td>
<td>32,191</td>
<td>38,355</td>
</tr>
<tr>
<td>Unearned Revenue</td>
<td>6,642,775</td>
<td>25,000</td>
<td>6,667,775</td>
</tr>
<tr>
<td>Interest Payable</td>
<td>2,936,021</td>
<td>52,917</td>
<td>2,989,938</td>
</tr>
<tr>
<td>Long-term Liabilities-Current Portion</td>
<td>16,279,892</td>
<td>237,649</td>
<td>16,517,541</td>
</tr>
<tr>
<td><strong>Total Current Liabilities</strong></td>
<td>37,211,976</td>
<td>1,637,782</td>
<td>38,849,758</td>
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</table>

**Noncurrent Liabilities**

<table>
<thead>
<tr>
<th>Description</th>
<th>UNCG Only</th>
<th>Foundations &amp; Current Assets Eliminations</th>
<th>Consolidated</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable and Accrued Liabilities</td>
<td>58,285</td>
<td></td>
<td>58,285</td>
</tr>
<tr>
<td>Funds Held for Others</td>
<td>4,344,935</td>
<td>445,667</td>
<td>4,790,602</td>
</tr>
<tr>
<td>U.S. Government Grants Refundable</td>
<td>2,982,076</td>
<td></td>
<td>2,982,076</td>
</tr>
<tr>
<td>Long-term Liabilities</td>
<td>647,140,845</td>
<td>13,205,819</td>
<td>660,346,664</td>
</tr>
<tr>
<td><strong>Total Noncurrent Liabilities</strong></td>
<td>654,526,141</td>
<td>13,651,486</td>
<td>668,177,627</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td>691,738,117</td>
<td>15,289,268</td>
<td>707,027,385</td>
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</tbody>
</table>

### Deferrred inflows of resources

<table>
<thead>
<tr>
<th>Description</th>
<th>UNCG Only</th>
<th>Foundations &amp; Current Assets Eliminations</th>
<th>Consolidated</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deferred Revenue, Split Interest Trust Agreements</td>
<td>86,841</td>
<td></td>
<td>86,841</td>
</tr>
<tr>
<td>Deferred Inflows Related to Other Postemployment Benefits</td>
<td>143,200,524</td>
<td></td>
<td>143,200,524</td>
</tr>
<tr>
<td><strong>Total Deferred Inflows of Resources</strong></td>
<td>143,200,524</td>
<td>86,841</td>
<td>143,287,365</td>
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### Net Position

<table>
<thead>
<tr>
<th>Description</th>
<th>UNCG Only</th>
<th>Foundations &amp; Current Assets Eliminations</th>
<th>Consolidated</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net Position</strong></td>
<td>$446,078,224</td>
<td>$224,177,178</td>
<td>$670,255,401</td>
</tr>
</tbody>
</table>
# The University of North Carolina at Greensboro

**STATEMENT OF REVENUES, EXPENSES, and CHANGES in NET POSITION (Excluding Foundations)**

For the Fiscal Year Ended June 30, 2021

## REVENUES

**Operating Revenues**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student Tuition and Fees, Net</td>
<td>$103,732,998</td>
</tr>
<tr>
<td>Federal Grants and Contracts</td>
<td>26,449,743</td>
</tr>
<tr>
<td>State and Local Grants and Contracts</td>
<td>9,928,005</td>
</tr>
<tr>
<td>Nongovernmental Grants and Contracts</td>
<td>1,632,786</td>
</tr>
<tr>
<td>Sales and Services, Net</td>
<td>41,375,783</td>
</tr>
<tr>
<td>Interest Earnings on Loans</td>
<td>102,749</td>
</tr>
<tr>
<td>Other Operating Revenues</td>
<td>3,128,057</td>
</tr>
<tr>
<td><strong>Total Operating Revenues</strong></td>
<td><strong>186,350,121</strong></td>
</tr>
</tbody>
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## EXPENSES

**Operating Expenses**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries and Benefits</td>
<td>281,340,576</td>
</tr>
<tr>
<td>Supplies and Services</td>
<td>79,415,180</td>
</tr>
<tr>
<td>Scholarships and Fellowships</td>
<td>41,361,847</td>
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<tr>
<td>Utilities</td>
<td>7,857,460</td>
</tr>
<tr>
<td>Depreciation</td>
<td>24,323,928</td>
</tr>
<tr>
<td><strong>Total Operating Expenses</strong></td>
<td><strong>434,298,991</strong></td>
</tr>
<tr>
<td><strong>Operating Loss</strong></td>
<td><strong>(247,948,870)</strong></td>
</tr>
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## NONOPERATING REVENUES (EXPENSES)

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>State Appropriations</td>
<td>171,637,734</td>
</tr>
<tr>
<td>State Aid - Coronavirus Relief Fund</td>
<td>5,155,609</td>
</tr>
<tr>
<td>Student Financial Aid</td>
<td>62,427,962</td>
</tr>
<tr>
<td>Federal Aid - COVID-19</td>
<td>19,023,662</td>
</tr>
<tr>
<td>Noncapital Contributions</td>
<td>17,948,862</td>
</tr>
<tr>
<td>Investment Income</td>
<td>49,721,778</td>
</tr>
<tr>
<td>Interest and Fees on Debt</td>
<td>(10,431,369)</td>
</tr>
<tr>
<td>Other Nonoperating Expenses</td>
<td>(216,453)</td>
</tr>
<tr>
<td><strong>Net Nonoperating Revenues</strong></td>
<td><strong>315,267,785</strong></td>
</tr>
<tr>
<td><strong>Income Before Other Revenues</strong></td>
<td><strong>67,318,915</strong></td>
</tr>
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## NET POSITION

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital Appropriations</td>
<td>8,179,044</td>
</tr>
<tr>
<td>Capital Contributions</td>
<td>21,958,177</td>
</tr>
<tr>
<td>Additions to Endowments</td>
<td>1,015,567</td>
</tr>
<tr>
<td><strong>Total Other Revenue</strong></td>
<td><strong>31,152,788</strong></td>
</tr>
<tr>
<td><strong>Increase in Net Position</strong></td>
<td><strong>98,471,703</strong></td>
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**Net Position - July 1, 2020**

<table>
<thead>
<tr>
<th>Amount</th>
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<tbody>
<tr>
<td>$347,606,521</td>
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**Net Position - June 30, 2021**

<table>
<thead>
<tr>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>$446,078,224</td>
</tr>
</tbody>
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### REVENUES:

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Educational and General</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tuition and Fees</td>
<td>133,874,307</td>
<td>136,363,782</td>
<td>133,577,331</td>
<td>133,767,005</td>
<td>129,053,685</td>
</tr>
<tr>
<td>State Appropriations</td>
<td>153,781,139</td>
<td>170,294,190</td>
<td>179,541,641</td>
<td>181,445,203</td>
<td>179,816,776</td>
</tr>
<tr>
<td>State Aid - COVID-19</td>
<td></td>
<td></td>
<td></td>
<td>1,501,532</td>
<td></td>
</tr>
<tr>
<td>Federal Aid - COVID-19</td>
<td></td>
<td></td>
<td></td>
<td>7,791,400</td>
<td>21,797,235</td>
</tr>
<tr>
<td>Private Gifts, Grants and Contracts</td>
<td>11,012,445</td>
<td>11,093,984</td>
<td>12,086,079</td>
<td>12,655,988</td>
<td>13,406,011</td>
</tr>
<tr>
<td>Endowment Income</td>
<td>66,073</td>
<td>408,533</td>
<td>10,796</td>
<td>12,034</td>
<td>15,825</td>
</tr>
<tr>
<td><strong>Sales and Services of Educational and General activities</strong></td>
<td>8,745,446</td>
<td>12,435,860</td>
<td>12,820,017</td>
<td>11,142,636</td>
<td>9,286,016</td>
</tr>
<tr>
<td>Investment Income</td>
<td>857,507</td>
<td>1,092,449</td>
<td>1,801,806</td>
<td>1,971,572</td>
<td>396,831</td>
</tr>
<tr>
<td>Other Sources</td>
<td>608,740</td>
<td>744,436</td>
<td>256,195</td>
<td>276,924</td>
<td>2,419,240</td>
</tr>
<tr>
<td><strong>Total Educational and General</strong></td>
<td>375,373,082</td>
<td>463,156,028</td>
<td>420,010,693</td>
<td>431,775,639</td>
<td>443,724,520</td>
</tr>
</tbody>
</table>

| **Auxiliary Enterprises:** | 63,469,645 | 66,931,958 | 71,199,023 | 58,299,812 | 51,167,652 |
| **Noncapital Grants** | 21,920,262 | 22,826,462 | 23,919,719 | 23,781,195 | 23,233,407 |
| Investment Income         | 446,597     | 640,822     | 852,396     | 1,085,386   | 237,764     |
| **Total Auxiliary Enterprises** | 85,836,504 | 90,399,242 | 95,971,138 | 83,166,972 | 74,638,823 |

**TOTAL REVENUES:**

| 461,209,586 | 493,555,771 | 515,981,831 | 514,342,611 | 518,363,343 |

### EXPENDITURES AND MANDATORY TRANSFERS:

**Educational and General:**

| Instruction | 143,359,033 | 149,926,988 | 160,618,894 | 161,463,738 | 158,608,741 |
| Research    | 20,937,347  | 19,258,778  | 21,669,900  | 23,799,599  | 27,137,893  |
| Public Service | 8,925,370 | 8,856,426   | 9,592,813   | 10,179,731  | 10,030,768  |
| Libraries   | 10,849,391  | 12,770,392  | 13,431,966  | 13,370,173  | 12,730,114  |
| Other Academic Support | 34,405,724 | 37,050,077  | 37,278,755  | 33,185,297  | 30,737,154  |
| Student Services | 21,428,861 | 23,147,402  | 24,545,927  | 24,839,964  | 24,429,268  |
| Operations and Maintenance of Plant | 33,536,392 | 35,679,859  | 35,942,816  | 37,714,779  | 34,647,055  |
| Student Financial Aid | 59,250,031 | 65,132,660  | 67,554,549  | 69,029,318  | 67,854,837  |
| Federal & State Aid - COVID-19 | 8,008,800 | 8,019,201   | 8,184,779   | 8,080,800   | 8,144,201   |
| Total Educational and General | 370,741,538 | 396,070,940 | 412,727,362 | 426,421,735 | 428,850,006 |

**Expenditures and Int Service:**

| Expenditures | 57,252,561 | 64,593,082 | 64,077,555 | 60,820,278  | 52,059,367  |
| Mandatory Transfers for Debt Service | 18,063,479 | 17,935,581  | 20,457,249  | 20,464,392  | 20,398,231  |
| Total Auxiliary Enterprises and Int Service | 75,316,040 | 82,528,663  | 84,534,804  | 81,284,670  | 72,457,598  |

**TOTAL EXPENDITURES:**

| 446,057,578 | 478,599,603 | 497,262,166 | 507,706,405 | 501,107,603 |

**REVENUES OVER/(UNDER) EXPENDITURES:**

| $ 15,152,008 | $ 14,955,668 | $ 18,719,665 | $ 6,636,206  | $ 17,255,740 |
The University of North Carolina at Greensboro (Excluding Foundations)

CURRENT UNRESTRICTED and RESTRICTED FUND BALANCES
June 30, 2017 - 2021

<table>
<thead>
<tr>
<th>Year</th>
<th>Current Unrestricted</th>
<th>Current Restricted</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017</td>
<td>$ 68,584,979</td>
<td>$ 24,438,560</td>
<td>$ 93,023,537</td>
</tr>
<tr>
<td>2018</td>
<td>$ 93,569,380</td>
<td>$ 34,057,829</td>
<td>$127,627,209</td>
</tr>
<tr>
<td>2019</td>
<td>$ 99,478,375</td>
<td>$ 31,586,095</td>
<td>$131,064,470</td>
</tr>
<tr>
<td>2020</td>
<td>$100,464,199</td>
<td>$ 33,638,738</td>
<td>$134,102,937</td>
</tr>
<tr>
<td>2021</td>
<td>$125,191,104</td>
<td>$ 35,896,169</td>
<td>$161,087,273</td>
</tr>
</tbody>
</table>

Net of GASB 68 and GASB 75 requirements wherein the University must assume a proportionate share of the State's total liability for retirees' pension and health insurance expense.
The University of North Carolina at Greensboro (Excluding Foundations)

ENDOWMENT ASSETS AT MARKET VALUE
June 30, 2017-2021

<table>
<thead>
<tr>
<th>Year</th>
<th>Market Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017</td>
<td>$144,742,507</td>
</tr>
<tr>
<td>2018</td>
<td>$153,976,851</td>
</tr>
<tr>
<td>2019</td>
<td>$163,405,133</td>
</tr>
<tr>
<td>2020</td>
<td>$161,853,351</td>
</tr>
<tr>
<td>2021</td>
<td>$201,349,208</td>
</tr>
</tbody>
</table>

Millions of Dollars
The University of North Carolina at Greensboro (Excluding Foundations)

**EDUCATIONAL & GENERAL REVENUES and EXPENDITURES**

**CASH BASIS**

June 30, 2017 - 2021

<table>
<thead>
<tr>
<th>Year</th>
<th>E &amp; G Revenues</th>
<th>E &amp; G Expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017</td>
<td>$375,373,082</td>
<td>$370,741,538</td>
</tr>
<tr>
<td>2018</td>
<td>$403,156,029</td>
<td>$396,070,940</td>
</tr>
<tr>
<td>2019</td>
<td>$420,010,693</td>
<td>$412,727,362</td>
</tr>
<tr>
<td>2020</td>
<td>$431,175,639</td>
<td>$426,421,735</td>
</tr>
<tr>
<td>2021</td>
<td><strong>$443,724,520</strong></td>
<td><strong>$428,650,005</strong></td>
</tr>
</tbody>
</table>
The University of North Carolina at Greensboro (Excluding Foundations)

EDUCATIONAL and GENERAL REVENUES
CASH BASIS
Year Ended June 30, 2021

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>State Appropriations</td>
<td>$179,816,778</td>
<td>40.5%</td>
</tr>
<tr>
<td>Tuition and Fees</td>
<td>$129,053,685</td>
<td>29.1%</td>
</tr>
<tr>
<td>Gifts, Grants &amp; Contracts</td>
<td>$99,437,379</td>
<td>22.4%</td>
</tr>
<tr>
<td>Federal &amp; State Aid, COVID-19</td>
<td>$23,298,767</td>
<td>5.3%</td>
</tr>
<tr>
<td>Sales &amp; Services &amp; Other</td>
<td>$11,705,256</td>
<td>2.6%</td>
</tr>
<tr>
<td>Endowment &amp; Investment</td>
<td>$412,655</td>
<td>0.1%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$443,724,520</td>
<td>100.0%</td>
</tr>
</tbody>
</table>
The University of North Carolina at Greensboro (Excluding Foundations)

EDUCATIONAL & GENERAL EXPENDITURES

CASH BASIS

Year Ended June 30, 2021

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Instruction, Research &amp; Public Service</td>
<td>$195,777,403</td>
<td>47%</td>
</tr>
<tr>
<td>Institutional Support</td>
<td>$37,972,398</td>
<td>9%</td>
</tr>
<tr>
<td>Student Financial Aid</td>
<td>$85,069,039</td>
<td>20%</td>
</tr>
<tr>
<td>Other Academic Support</td>
<td>$30,737,155</td>
<td>7%</td>
</tr>
<tr>
<td>Physical Plant Operations</td>
<td>$34,647,055</td>
<td>8%</td>
</tr>
<tr>
<td>Student Services</td>
<td>$24,429,285</td>
<td>6%</td>
</tr>
<tr>
<td>Library</td>
<td>$12,730,114</td>
<td>3%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$421,362,449</strong></td>
<td><strong>100%</strong></td>
</tr>
</tbody>
</table>

Note: Mandatory transfers are excluded.
The University of North Carolina at Greensboro (Excluding Foundations)

STATE APPROPRIATIONS and TUITION & FEES
CASH BASIS
Years Ended June 30, 2017 - 2021

<table>
<thead>
<tr>
<th>Year</th>
<th>State Appropriations</th>
<th>Tuition and Fees</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017</td>
<td>153,781,139</td>
<td>133,874,307</td>
<td>287,655,446</td>
</tr>
<tr>
<td>2018</td>
<td>170,294,190</td>
<td>136,363,782</td>
<td>306,657,972</td>
</tr>
<tr>
<td>2019</td>
<td>179,541,641</td>
<td>133,577,331</td>
<td>313,118,972</td>
</tr>
<tr>
<td>2020</td>
<td>181,445,203</td>
<td>133,767,005</td>
<td>315,212,208</td>
</tr>
<tr>
<td>2021</td>
<td>179,816,778</td>
<td>129,053,685</td>
<td>308,870,463</td>
</tr>
</tbody>
</table>

Note: Auxiliary Enterprises student fees are excluded.
The University of North Carolina at Greensboro (Excluding Foundations)

INSTRUCTION & OTHER ACADEMIC SUPPORT EXPENDITURES
CASH BASIS
Years Ended June 30, 2017 - 2021

<table>
<thead>
<tr>
<th>Year</th>
<th>Instruction</th>
<th>Other Academic Support</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017</td>
<td>$143,359,033</td>
<td>$34,405,724</td>
<td>$177,764,757</td>
</tr>
<tr>
<td>2018</td>
<td>$149,926,988</td>
<td>$37,050,077</td>
<td>$186,977,065</td>
</tr>
<tr>
<td>2019</td>
<td>$160,618,894</td>
<td>$37,278,755</td>
<td>$197,897,649</td>
</tr>
<tr>
<td>2020</td>
<td>$161,463,738</td>
<td>$33,185,297</td>
<td>$194,649,035</td>
</tr>
<tr>
<td>2021</td>
<td>$158,608,742</td>
<td>$30,737,155</td>
<td>$189,345,897</td>
</tr>
</tbody>
</table>
The University of North Carolina at Greensboro (Excluding Foundations)

LIBRARY OPERATIONS and NEW ACQUISITIONS EXPENDITURES
CASH BASIS
Years Ended June 30, 2017 - 2021

<table>
<thead>
<tr>
<th></th>
<th>Library Operations</th>
<th>New Acquisitions</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017</td>
<td>$7,954,599</td>
<td>$2,894,792</td>
<td>$10,849,391</td>
</tr>
<tr>
<td>2018</td>
<td>$8,260,777</td>
<td>$4,509,615</td>
<td>$12,770,392</td>
</tr>
<tr>
<td>2019</td>
<td>$9,582,882</td>
<td>$3,849,084</td>
<td>$13,431,966</td>
</tr>
<tr>
<td>2020</td>
<td>$8,508,258</td>
<td>$4,861,915</td>
<td>$13,370,173</td>
</tr>
<tr>
<td>2021</td>
<td>$7,675,739</td>
<td>$5,054,375</td>
<td>$12,730,114</td>
</tr>
</tbody>
</table>
The University of North Carolina at Greensboro (Excluding Foundations)

UTILITIES and FACILITIES OPERATIONS EXPENDITURES
CASH BASIS
Years Ended June 30, 2017 - 2021

<table>
<thead>
<tr>
<th>Year</th>
<th>Operations</th>
<th>Utilities</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017</td>
<td>$28,507,189</td>
<td>$5,029,203</td>
<td>$33,536,392</td>
</tr>
<tr>
<td>2018</td>
<td>$30,557,502</td>
<td>$5,122,357</td>
<td>$35,679,859</td>
</tr>
<tr>
<td>2019</td>
<td>$31,198,136</td>
<td>$4,744,680</td>
<td>$35,942,816</td>
</tr>
<tr>
<td>2020</td>
<td>$33,218,208</td>
<td>$4,496,571</td>
<td>$37,714,779</td>
</tr>
<tr>
<td>2021</td>
<td>$30,391,124</td>
<td>$4,255,931</td>
<td>$34,647,055</td>
</tr>
</tbody>
</table>

Note: Auxiliary Enterprises utilities are excluded.
The University of North Carolina at Greensboro (Excluding Foundations)

AUXILIARY ENTERPRISES REVENUES and EXPENDITURES
CASH BASIS
June 30, 2017 - 2021

<table>
<thead>
<tr>
<th>Year</th>
<th>Revenues</th>
<th>Expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017</td>
<td>$85,836,504</td>
<td>$75,316,040</td>
</tr>
<tr>
<td>2018</td>
<td>$90,399,242</td>
<td>$82,528,663</td>
</tr>
<tr>
<td>2019</td>
<td>$95,971,138</td>
<td>$84,534,804</td>
</tr>
<tr>
<td>2020</td>
<td>$83,166,872</td>
<td>$81,284,670</td>
</tr>
<tr>
<td>2021</td>
<td>$74,638,823</td>
<td>$72,457,598</td>
</tr>
</tbody>
</table>
### BUDGETED REVENUES, APPROPRIATIONS, AND EXPENDITURES

**STATE OPERATING CODE 16040**

Fiscal Years 2018 - 2022

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Amount</td>
<td>%</td>
<td>Amount</td>
<td>%</td>
<td>Amount</td>
<td>%</td>
<td>Amount</td>
<td>%</td>
<td>Amount</td>
<td>%</td>
</tr>
<tr>
<td>Revenues</td>
<td>$ 104,906,607</td>
<td>38.4</td>
<td>$ 109,591,257</td>
<td>38.3</td>
<td>$ 110,147,340</td>
<td>38.2</td>
<td>$ 108,204,808</td>
<td>37.5</td>
<td>$ 107,251,455</td>
<td>36.9</td>
</tr>
<tr>
<td>Appropriations</td>
<td>$ 167,970,984</td>
<td>61.6</td>
<td>$ 176,812,902</td>
<td>61.7</td>
<td>$ 178,565,779</td>
<td>61.8</td>
<td>$ 180,460,536</td>
<td>62.5</td>
<td>$ 183,783,737</td>
<td>63.1</td>
</tr>
<tr>
<td>Expenditures</td>
<td>$ 272,877,591</td>
<td>100.0</td>
<td>$ 286,404,159</td>
<td>100.0</td>
<td>$ 288,713,119</td>
<td>100.0</td>
<td>$ 288,665,344</td>
<td>100.0</td>
<td>$ 291,035,192</td>
<td>100.0</td>
</tr>
</tbody>
</table>

Note: Various Carryforwards have been excluded.
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Amount</td>
<td>%</td>
<td>Amount</td>
<td>%</td>
<td>Amount</td>
<td>%</td>
<td>Amount</td>
<td>%</td>
<td>Amount</td>
<td>%</td>
</tr>
<tr>
<td>Regular Term Tuition</td>
<td>$ 97,010,558</td>
<td>92.5</td>
<td>$ 99,338,992</td>
<td>90.6</td>
<td>$ 98,990,455</td>
<td>89.9</td>
<td>$ 97,910,921</td>
<td>88.7</td>
<td>$ 97,429,724</td>
<td>89.0</td>
</tr>
<tr>
<td>Summer Term Tuition</td>
<td>$ 2,208,712</td>
<td>2.1</td>
<td>$ 2,208,712</td>
<td>2.0</td>
<td>$ 2,208,712</td>
<td>2.0</td>
<td>$ 2,208,712</td>
<td>2.0</td>
<td>$ 2,208,712</td>
<td>2.0</td>
</tr>
<tr>
<td>Non-Credit Extension Instruction Fees</td>
<td>$ 660,515</td>
<td>0.6</td>
<td>$ 660,515</td>
<td>0.6</td>
<td>$ 1,391,165</td>
<td>1.3</td>
<td>$ 2,268,871</td>
<td>2.1</td>
<td>$ 1,391,165</td>
<td>1.3</td>
</tr>
<tr>
<td>Partnership School</td>
<td>$ 3,379,164</td>
<td>3.1</td>
<td>$ 3,587,726</td>
<td>3.3</td>
<td>$ 3,930,108</td>
<td>3.6</td>
<td>$ 3,909,097</td>
<td>3.6</td>
<td>$ 3,909,097</td>
<td>3.6</td>
</tr>
<tr>
<td>Repairs and Alterations Revenues</td>
<td>$ 331,378</td>
<td>0.3</td>
<td>$ 339,378</td>
<td>0.3</td>
<td>$ 339,378</td>
<td>0.3</td>
<td>$ 339,378</td>
<td>0.3</td>
<td>$ 361,378</td>
<td>0.3</td>
</tr>
<tr>
<td>Library</td>
<td>$ 25,000</td>
<td>0.0</td>
<td>$ 25,000</td>
<td>0.1</td>
<td>$ 25,000</td>
<td>0.0</td>
<td>$ 25,000</td>
<td>0.0</td>
<td>$ 25,000</td>
<td>0.0</td>
</tr>
<tr>
<td>Federal C &amp; G Adm Cost Allow</td>
<td>$ 136,798</td>
<td>0.1</td>
<td>$ 136,798</td>
<td>0.1</td>
<td>$ 136,798</td>
<td>0.1</td>
<td>$ 136,798</td>
<td>0.1</td>
<td>$ 136,798</td>
<td>0.1</td>
</tr>
<tr>
<td>Other</td>
<td>$ 1,147,517</td>
<td>1.1</td>
<td>$ 116,569</td>
<td>0.1</td>
<td>$ 81,985</td>
<td>0.1</td>
<td>$ 104,569</td>
<td>0.1</td>
<td>$ 617,000</td>
<td>0.6</td>
</tr>
<tr>
<td>Total</td>
<td>$ 104,906,607</td>
<td>100.0</td>
<td>$ 109,591,257</td>
<td>100.0</td>
<td>$ 110,147,348</td>
<td>100.0</td>
<td>$ 110,361,196</td>
<td>100.0</td>
<td>$ 109,485,003</td>
<td>100.0</td>
</tr>
<tr>
<td>Actual Tuition</td>
<td>$ 99,296,348</td>
<td>102.4</td>
<td>$ 98,400,432</td>
<td>99.1</td>
<td>$ 99,145,917</td>
<td>100.2</td>
<td>$ 95,849,603</td>
<td>98.8</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>Budgeted Tuition</td>
<td>$ 97,010,558</td>
<td>100.0</td>
<td>$ 99,338,992</td>
<td>100.0</td>
<td>$ 98,990,455</td>
<td>100.0</td>
<td>$ 96,967,453</td>
<td>100.0</td>
<td>$ 96,967,453</td>
<td>100.0</td>
</tr>
<tr>
<td>Over (Under) Realization</td>
<td>$ 2,285,790</td>
<td>2.4</td>
<td>$ (938,560)</td>
<td>(0.9)</td>
<td>$ 155,462</td>
<td>0.2</td>
<td>$ (1,117,850)</td>
<td>(1.2)</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>Budgeted Enrollment FTE</td>
<td>15,564</td>
<td></td>
<td>15,318</td>
<td></td>
<td>15,318</td>
<td></td>
<td>15,037</td>
<td></td>
<td>14,680</td>
<td></td>
</tr>
<tr>
<td>Actual Enrollment FTE</td>
<td>15,788</td>
<td></td>
<td>15,247</td>
<td></td>
<td>15,247</td>
<td></td>
<td>15,072</td>
<td></td>
<td>14,185</td>
<td></td>
</tr>
</tbody>
</table>
The University of North Carolina
BUDGETED APPROPRIATIONS PER IN-STATE STUDENT FTE
2019 - 2021

Source: The University of North Carolina System Office schedule: "UNC Appropriations per Resident Student FTE (FY 2009-10 through 2020-21)".
## Requirements | Receipts | Appropriations | Positions
--- | --- | --- | ---
2020-21 Beginning Base Budget | $288,665,344 | $108,204,808 | $180,460,536 | 2,373.18

### Continuation Budget Change

| Enrollment Growth / Tuition Adjustment | (4,956,298) | (952,615) | (4,003,683) | (33.11) |
| Total Continuation Budget Change | (4,956,298) | (952,615) | (4,003,683) | (33.11) |

### Other

| Moss Street Partnership School | (234,966) | (234,966) | - | - |
| Tuition Differentials | 234,228 | 234,228 | - | 0.50 |
| Employer Health Insurance and Retirement Increase | 1,733,899 | - | 1,733,899 | - |
| Salary Increase | 4,382,008 | - | 4,382,008 | - |
| Other | 1,210,977 | - | 1,210,977 | - |
| Total Other | 7,326,146 | (738) | 7,326,884 | 0.50 |

### Flexibility Changes

| - | - | - | (39.37) |

### Total 2021-22 Budget

| $291,035,192 | $107,251,455 | $183,783,737 | 2,301.20 |

### Institutional Budgets:

- Benefits $61,368,816
- Financial Aid 15,273,430
- Insurance 131,986
- IT Licenses & Maintenance 3,036,561
- Utilities 10,093,244
- Other 41,099
- Total Institutional Budgets: 89,945,136

### Departmental Budgets:

201,090,056

### Total 2021-22 Budget $291,035,192
The University of North Carolina at Greensboro
STATE OPERATING BUDGET 2021-22
SUMMARY BY DIVISION
(Excluding Benefits and Other Institutional Budgets)

Academic Affairs, $145,961,509, 72.59%
Finance and Administration, $23,412,611, 11.64%
Information Technology Services, $10,578,538, 5.26%
Enrollment Management, $5,354,578, 2.66%
Chancellor, $5,170,403, 2.57%
Student Affairs, $3,728,750, 1.85%
University Advancement, $3,910,663, 1.94%
Research and Engagement, $2,422,516, 1.20%
Gateway Research Park, $550,488, 0.29%

Total: $200,000,000
## The University of North Carolina at Greensboro

**STATE OPERATING BUDGET**  
**SUMMARY BY DIVISION**  
**2021-2022**

<table>
<thead>
<tr>
<th>Division Name</th>
<th>EHRA</th>
<th>SHRA</th>
<th>Faculty</th>
<th>Temp Wages</th>
<th>Oth Personnel</th>
<th>Equipment</th>
<th>OTP less Equip</th>
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<tr>
<td>Academic Affairs</td>
<td>$15,640,580</td>
<td>$12,136,319</td>
<td>$101,282,891</td>
<td>$886,555</td>
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<td>$4,581,877</td>
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<td>39,500</td>
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<td>897,730</td>
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<td>321,172</td>
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<td><strong>TOTAL</strong></td>
<td><strong>$32,643,645</strong></td>
<td><strong>$39,766,098</strong></td>
<td><strong>$102,222,133</strong></td>
<td><strong>$1,097,606</strong></td>
<td><strong>$48,190</strong></td>
<td><strong>$5,950,008</strong></td>
<td><strong>$19,362,376</strong></td>
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### The University of North Carolina at Greensboro

**BUDGETED EXPENDITURES BY PURPOSE**

**STATE OPERATING CODE 16040**

Fiscal Years 2018 - 2022

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<th>State Operating Code</th>
<th>Amount</th>
<th>%</th>
<th>Amount</th>
<th>%</th>
<th>Amount</th>
<th>%</th>
<th>Amount</th>
<th>%</th>
<th>Amount</th>
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<td>101 Regular Term Instruction</td>
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<td>2,208,715</td>
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<tr>
<td>103 Non-Credit Extension Instruction</td>
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<td>660,515</td>
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<td>660,515</td>
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<td>3,580,164</td>
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<td>3,770,331</td>
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<td>3,882,203</td>
<td>1.3%</td>
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<td>13,745,725</td>
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<td>13,253,280</td>
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<td>152 General Academic Support</td>
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<td>15,290,388</td>
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<td>14,987,738</td>
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<td>160 Student Services</td>
<td>15,922,719</td>
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<td>16,082,478</td>
<td>5.6%</td>
<td>16,296,163</td>
<td>5.6%</td>
<td>17,256,364</td>
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<td>170 Institutional Support</td>
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<td>32,655,636</td>
<td>11.4%</td>
<td>31,784,653</td>
<td>11.0%</td>
<td>31,727,286</td>
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<td>32,022,812</td>
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<td>180 Physical Plant Operations</td>
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<td>13,941,776</td>
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<tr>
<td><strong>TOTAL</strong></td>
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<td>$286,404,159</td>
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<td>$288,713,119</td>
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<td>$288,665,344</td>
<td>100.0%</td>
<td>$306,680,410</td>
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<tr>
<td>--------------------------</td>
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</tr>
<tr>
<td></td>
<td>Amount</td>
<td>%</td>
<td>Amount</td>
<td>%</td>
<td>Amount</td>
<td>%</td>
<td>Amount</td>
<td>%</td>
<td>Amount</td>
<td>%</td>
</tr>
<tr>
<td>EHRA Academic Salaries</td>
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<td>96,380,167</td>
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<td>100,988,869</td>
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<tr>
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<td>32,175,677</td>
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<td>35,536,525</td>
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<td>33,139,632</td>
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<tr>
<td>SHRA Regular Salaries</td>
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<td>42,176,641</td>
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<td>$ 234,514,629</td>
<td>78.2%</td>
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<td>2.7%</td>
<td>10,120,784</td>
<td>3.4%</td>
<td>10,093,244</td>
<td>3.5%</td>
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<tr>
<td>Purchased Contractual Services</td>
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<td>6,054,123</td>
<td>2.0%</td>
<td>2,838,595</td>
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<td>5,515,070</td>
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<tr>
<td>Purchased Services</td>
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<td>12,850,529</td>
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<td>10,911,924</td>
<td>3.6%</td>
<td>14,984,425</td>
<td>5.1%</td>
<td>9,344,625</td>
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<td>1,537,774</td>
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<td>4,599,709</td>
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<td>Property, Plant &amp; Equipment</td>
<td>9,867,192</td>
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<td>4,920,218</td>
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<td>7,290,567</td>
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<td>Aids and Grants</td>
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<td>15,273,430</td>
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<tr>
<td>Transfers and Other</td>
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<td>3,304,636</td>
<td>1.1%</td>
<td>469,517</td>
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<tr>
<td>Total Non-Salary</td>
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<td>65,440,840</td>
<td>21.8%</td>
<td>63,528,258</td>
<td>18.1%</td>
<td>56,888,704</td>
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<td></td>
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<td>$ 299,955,469</td>
<td>100.0%</td>
<td>$ 296,034,128</td>
<td>96.6%</td>
<td>$ 291,035,192</td>
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</tr>
</tbody>
</table>
In the Spring of 2020, the COVID-19 pandemic occurred. This forced UNCG, as well as other universities, to shift the majority of classes to online during the remainder of FY '20. The pandemic was a major disruption to the university and continued to affect daily operations in FY '21 & FY '22.

The year 2019-20 was unprecedented in that for the first time in history, North Carolina failed to pass a two-year budget. Also beginning in FY '20, enrollment growth allocations are no longer based on future year projections, but are to be awarded in arrears based upon actual enrollment figures.

In the Spring of 2020, the COVID-19 pandemic occurred. This forced UNCG, as well as other universities, to shift the majority of classes to online during the remainder of FY '20. The pandemic was a major disruption to the university and continued to affect daily operations in FY '21 & FY '22.
The University of North Carolina at Greensboro

NET CHANGE IN BASE BUDGET
STATE OPERATING CODE 16040
Fiscal Years 2018 - 2022

<table>
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<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
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<td>Budget Cuts</td>
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<td>-</td>
<td>-</td>
<td>-</td>
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<tr>
<td>Other</td>
<td>1,912,496</td>
<td>3,261,478</td>
<td>2,308,960</td>
<td>2,566,956</td>
<td>2,974,108</td>
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<td><strong>$ 26,405,332</strong></td>
<td><strong>$ 13,526,568</strong></td>
<td><strong>$ 2,308,960</strong></td>
<td><strong>$ (47,775)</strong></td>
<td><strong>$ 2,399,818</strong></td>
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The University of North Carolina at Greensboro
State Operating Budget

BUDGETED SALARIES and FTE BY DIVISION
2020-2021

<table>
<thead>
<tr>
<th>Division</th>
<th>EHRA Administrative</th>
<th></th>
<th>SHRA</th>
<th></th>
<th>Faculty</th>
<th></th>
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<tr>
<td>Academic Affairs:</td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Arts &amp; Sciences</td>
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<tr>
<td>Partnership School</td>
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<td>44.00</td>
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<td>0.00</td>
<td>-</td>
<td>0.00</td>
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<tr>
<td>College of Visual and Performing Arts</td>
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<td>1,062,533</td>
<td>23.86</td>
<td>10,429,498</td>
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<tr>
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<td>Graduate Studies</td>
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<td>2.50</td>
<td>691,480</td>
<td>13.42</td>
<td>2,184,761</td>
<td>18.81</td>
</tr>
<tr>
<td>Online Learning</td>
<td>621,240</td>
<td>8.00</td>
<td>55,517</td>
<td>1.00</td>
<td>3,241,424</td>
<td>24.44</td>
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<td>Joint Schl Nanoscience &amp; Nanoengr</td>
<td>981,815</td>
<td>8.50</td>
<td>171,263</td>
<td>3.00</td>
<td>1,535,567</td>
<td>13.00</td>
</tr>
<tr>
<td>Provost &amp; Other</td>
<td>6,631,365</td>
<td>96.16</td>
<td>3,830,839</td>
<td>79.19</td>
<td>4,425,760</td>
<td>74.35</td>
</tr>
<tr>
<td>Total Academic Affairs</td>
<td>$ 15,640,580</td>
<td>218.42</td>
<td>$ 12,136,319</td>
<td>262.67</td>
<td>$ 101,282,891</td>
<td>1088.00</td>
</tr>
<tr>
<td>Information Technology and Planning</td>
<td>3,609,602</td>
<td>31.65</td>
<td>5,171,960</td>
<td>64.41</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Information Technology &amp; Planning</td>
<td>$ 3,609,602</td>
<td>31.65</td>
<td>$ 5,171,960</td>
<td>64.41</td>
<td></td>
<td></td>
</tr>
<tr>
<td>University Advancement</td>
<td>1,882,857</td>
<td>17.27</td>
<td>1,734,560</td>
<td>32.06</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total University Advancement</td>
<td>$ 1,882,857</td>
<td>17.27</td>
<td>$ 1,734,560</td>
<td>32.06</td>
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<td></td>
</tr>
<tr>
<td>Student Affairs</td>
<td>2,475,315</td>
<td>39.17</td>
<td>811,086</td>
<td>18.64</td>
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<td></td>
</tr>
<tr>
<td>Total Student Affairs</td>
<td>$ 2,475,315</td>
<td>39.17</td>
<td>$ 811,086</td>
<td>18.64</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Finance and Administration</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Institutional Support</td>
<td>1,504,989</td>
<td>11.00</td>
<td>4,914,833</td>
<td>86.32</td>
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<td>Physical Plant</td>
<td>873,500</td>
<td>7.00</td>
<td>11,819,405</td>
<td>270.43</td>
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<tr>
<td>Total Finance and Administration</td>
<td>$ 2,378,489</td>
<td>18.00</td>
<td>$ 16,734,238</td>
<td>356.75</td>
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<tr>
<td>Chancellor</td>
<td></td>
<td></td>
<td></td>
<td></td>
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<td></td>
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<tr>
<td>Institutional Support</td>
<td>1,565,241</td>
<td>12.89</td>
<td>1,255,827</td>
<td>26.17</td>
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<tr>
<td>Chancellor</td>
<td>1,286,862</td>
<td>10.10</td>
<td>105,123</td>
<td>3.00</td>
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<td>Total Chancellor</td>
<td>$ 2,852,103</td>
<td>22.99</td>
<td>$ 1,360,950</td>
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<tr>
<td>Gateway University Research Park</td>
<td></td>
<td></td>
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<td></td>
<td>$ 92,367</td>
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<tr>
<td>Research &amp; Economic Development</td>
<td>$ 227,126</td>
<td>3.55</td>
<td>$ 355,841</td>
<td>6.55</td>
<td>$ 938,416</td>
<td>5.64</td>
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<td>Enrollment Management</td>
<td>$ 3,577,393</td>
<td>54.75</td>
<td>$ 1,368,777</td>
<td>29.50</td>
<td>$ 826</td>
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<tr>
<td>TOTAL OF ALL DIVISIONS</td>
<td>$ 32,643,465</td>
<td>405.80</td>
<td>$ 39,766,098</td>
<td>801.75</td>
<td>$ 102,222,133</td>
<td>1093.65</td>
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<tr>
<td>Year</td>
<td>Faculty Base</td>
<td>Faculty Enhance</td>
<td>Faculty Total</td>
<td>Faculty Bonus</td>
<td>EHRA Non-Faculty Base</td>
<td>EHRA Non-Faculty Bonus</td>
</tr>
<tr>
<td>------------</td>
<td>--------------</td>
<td>-----------------</td>
<td>---------------</td>
<td>---------------</td>
<td>------------------------</td>
<td>-----------------------</td>
</tr>
<tr>
<td>2012-13</td>
<td>(2) 1.20</td>
<td></td>
<td>1.20</td>
<td>1.20</td>
<td>5 days bonus leave</td>
<td>1.20</td>
</tr>
<tr>
<td>2013-14</td>
<td>(1) (2) 0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>5 days bonus leave</td>
<td>0.00</td>
</tr>
<tr>
<td>2014-15</td>
<td>(3) 0.27</td>
<td></td>
<td>0.27</td>
<td>0.27</td>
<td>5 days bonus leave</td>
<td>$1,000/person</td>
</tr>
<tr>
<td>2015-16</td>
<td>(4) 0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>$750/person</td>
<td>0.00</td>
</tr>
<tr>
<td>2016-17</td>
<td>(5) 1.50</td>
<td></td>
<td>1.50</td>
<td>1.50</td>
<td>Merit Increase + 0.5</td>
<td>1.50</td>
</tr>
<tr>
<td>2017-18</td>
<td>(6) $1,000/position</td>
<td></td>
<td>$1,000/position</td>
<td>$1,000/person</td>
<td>3 days bonus leave</td>
<td>$1,000/person</td>
</tr>
<tr>
<td>2018-19</td>
<td>(7) up to 4.99</td>
<td>up to 4.99</td>
<td>2.50 performance-based; up to 4.99 merit-based</td>
<td>5 days bonus leave</td>
<td>2.00 performance-based; up to 2.99 merit-based</td>
<td>up to 4.99</td>
</tr>
<tr>
<td>2019-20</td>
<td>(8) 0.00</td>
<td></td>
<td>0.00</td>
<td>0.00</td>
<td></td>
<td>0.00</td>
</tr>
<tr>
<td>2020-21</td>
<td>(9) 0.00</td>
<td></td>
<td>0.00</td>
<td>0.00</td>
<td></td>
<td>0.00</td>
</tr>
<tr>
<td>2021-22</td>
<td>(10) 2.50</td>
<td></td>
<td>2.50</td>
<td>2.50</td>
<td>$1,000/$500 per person</td>
<td>2.50</td>
</tr>
</tbody>
</table>

(1) In 2013-14, 2019-20 and 2020-21 no Legislative salary increase funds were available.
(2) In 2012-13, the Legislature granted a 1.2% salary increase across-the-board plus 5 days of bonus leave which must be used by 6/30/2013.
(3) In 2013-14, the Legislature granted 5 days of bonus leave which must be used by 6/30/2014.
(4) In 2014-15, the Legislature granted $276,634 for EHRA salary increases, which equals 0.27% of total EHRA salaries. Eligibility was determined by the University.
(5) The Legislature granted a $1,000 salary increase to eligible SHRA employees plus 5 additional days of bonus leave without an expiration date.
(6) In 2015-16, the Legislature granted $750 bonus for all eligible employees.
(7) In 2016-17, the Legislature granted a 1.5% salary increase for EHRA and SHRA employees, merit increases for EHRA and SHRA employees and a .5% increase across-the-board increase for EHRA and SHRA employees.
(8) In 2017-18, the Legislature granted $1,000/FTE for the EHRA Annual Raise Process (ARP). Eligibility was determined by the University with an increase cap of 4.99% of the employees June 30, 2017 salary. The Legislature granted a $1,000 salary increase to eligible SHRA employees. In addition, 3 extra days of bonus leave were granted to all leave-earning employees without an expiration date, but NOT payable at departure from system.
(9) In 2018-19, the Legislature granted the following based on employees June 30, 2018 salaries: up to a 4.99% increase for the Faculty Annual Raise Process (ARP). Eligibility was determined by the University. EHRA Non-Faculty were granted a 2.5% performance-based increase and up to a 4.99% merit-based increase. Eligibility was determined by the University. SHRA employees were granted a performance-based 2% salary increase and an additional 0.5% up to 2.99% for merit-based increases based upon eligibility. In addition, 5 extra days of bonus leave were granted to all leave-earning employees without an expiration date, but NOT payable at departure from system.
(10) In 2019-20, the Legislature granted a 1.5% salary increase for EHRA and SHRA employees, merit increases for EHRA and SHRA employees and a .5% increase across-the-board increase for EHRA and SHRA employees.
(11) In 2020-21, the Legislature granted a 1.5% salary increase for EHRA and SHRA employees, merit increases for EHRA and SHRA employees and a .5% increase across-the-board increase for EHRA and SHRA employees.
(12) In 2021-22, the Legislature granted employees (based on June 30, 2021 salaries) an across-the-board 2.5% increase. In addition a $1000/$500 Pandemic Bonus was awarded to employees. $1,000 was awarded to permanent full-time state employees. An additional $500 was also awarded to those whose annual salary did not exceed $75,000 on December 1, 2021 or the employee was law enforcement.
The University of North Carolina at Greensboro
FULL-TIME WORK FORCE BY GENDER
ALL FUND SOURCES
For Years 2018, 2019, 2020 and 2021

<table>
<thead>
<tr>
<th>Occupational Activity Group</th>
<th>Fall 2018</th>
<th>Fall 2019</th>
<th>Fall 2020</th>
<th>Fall 2021</th>
<th>Percent Female</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>M  F  T</td>
<td>M  F  T</td>
<td>M  F  T</td>
<td>M  F  T</td>
<td>2018  2019  2020  2021</td>
</tr>
<tr>
<td>Faculty and Non-Faculty</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>48.1% 47.5% 47.5% 48.1%</td>
</tr>
<tr>
<td>Instructional Faculty Tenured</td>
<td>222 192 414</td>
<td>221 195 416</td>
<td>211 191 402</td>
<td>203 188 391</td>
<td>46.4% 46.9% 47.5% 48.1%</td>
</tr>
<tr>
<td>Instructional Faculty Untenured, On Track</td>
<td>62 79 141</td>
<td>67 100 167</td>
<td>76 103 179</td>
<td>76 107 183</td>
<td>56.0% 59.9% 57.5% 58.5%</td>
</tr>
<tr>
<td>Other Instructional Faculty, Not On Track</td>
<td>139 253 392</td>
<td>146 240 386</td>
<td>144 242 386</td>
<td>142 247 389</td>
<td>64.5% 62.2% 62.7% 63.5%</td>
</tr>
<tr>
<td>Non-Faculty Status (Post-Docs)</td>
<td>10 5 15</td>
<td>11 8 19</td>
<td>17 10 27</td>
<td>5 1 6</td>
<td>33.3% 42.1% 37.0% 16.7%</td>
</tr>
<tr>
<td>Faculty and Non-Faculty Total</td>
<td>433 529 962</td>
<td>445 543 988</td>
<td>448 546 994</td>
<td>426 543 969</td>
<td>55.0% 55.0% 54.9% 56.0%</td>
</tr>
<tr>
<td>Staff</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>59.5% 59.5% 59.8% 59.5%</td>
</tr>
<tr>
<td>EHRA Staff</td>
<td>277 453 730</td>
<td>283 464 747</td>
<td>249 422 671</td>
<td>292 457 749</td>
<td>62.1% 62.1% 62.9% 61.0%</td>
</tr>
<tr>
<td>SHRA Staff</td>
<td>497 651 1148</td>
<td>481 635 1116</td>
<td>462 635 1097</td>
<td>419 589 1008</td>
<td>56.7% 56.9% 57.9% 58.4%</td>
</tr>
<tr>
<td>Staff Total</td>
<td>774 1104 1878</td>
<td>764 1099 1863</td>
<td>711 1057 1768</td>
<td>711 1046 1757</td>
<td>58.8% 59.0% 59.8% 59.5%</td>
</tr>
<tr>
<td>GRAND TOTALS</td>
<td>1207 1633 2840</td>
<td>1209 1642 2851</td>
<td>1159 1603 2762</td>
<td>1137 1589 2726</td>
<td>57.5% 57.6% 58.0% 58.3%</td>
</tr>
</tbody>
</table>

Source of Fall 2018, 2019, 2020 and 2021: UNCG Full-Time Work Force by SOC Job Title and Gender provided by Institutional Research
The University of North Carolina at Greensboro  
EXPENDITURE BUDGETS BY SOURCE and DIVISION  
2021-2022

<table>
<thead>
<tr>
<th>Source Total</th>
<th>Academic Affairs</th>
<th>Information Technology &amp; Planning</th>
<th>University Advancement</th>
<th>Student Affairs</th>
<th>Finance &amp; Administration</th>
<th>Chancellor</th>
<th>Gateway University Research Park</th>
<th>Research &amp; Economic Development</th>
<th>Enrollment Management</th>
</tr>
</thead>
<tbody>
<tr>
<td>State Funds</td>
<td>145,961,509</td>
<td>10,578,538</td>
<td>3,910,663</td>
<td>3,728,750</td>
<td>23,412,611</td>
<td>5,170,403</td>
<td>550,488</td>
<td>2,422,516</td>
<td>5,354,578</td>
</tr>
<tr>
<td></td>
<td></td>
<td>72.6%</td>
<td>5.3%</td>
<td>1.9%</td>
<td>1.9%</td>
<td>11.6%</td>
<td>2.6%</td>
<td>0.3%</td>
<td>1.2%</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>2.7%</td>
</tr>
<tr>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>100.0%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Auxiliary Administration</th>
<th>2,611,908</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student Activities Fees</td>
<td>147,484</td>
</tr>
<tr>
<td>Overhead</td>
<td>4,964,946</td>
</tr>
</tbody>
</table>

| Unrestricted Gifts and Investment Income | 167,000 | 2,000 | 779,090 | 2,500 | 148,300 | 59,260 | 1,158,150 |

<table>
<thead>
<tr>
<th>Division Totals</th>
<th>$151,240,939</th>
<th>$10,580,538</th>
<th>$4,689,753</th>
<th>$9,049,898</th>
<th>$28,305,301</th>
<th>$5,318,703</th>
<th>$575,488</th>
<th>$2,422,516</th>
<th>$5,413,838</th>
<th>$217,571,974</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>69.5%</td>
<td>4.9%</td>
<td>2.2%</td>
<td>4.2%</td>
<td>13.0%</td>
<td>2.4%</td>
<td>0.3%</td>
<td>1.1%</td>
<td>2.5%</td>
<td>100.0%</td>
</tr>
</tbody>
</table>

Note: This analysis excludes Athletic Fee, Health Fee, Facility Fee and self supporting operations. Benefits, Utilities, Financial Aid, Rent, Insurance and O&M reserves are considered institutional and are also excluded.
The University of North Carolina at Greensboro

ENROLLMENT STATISTICAL DATA - HEADCOUNT & FTE - FALL SEMESTERS

Years Ended June 30, 2019 - 2022

<table>
<thead>
<tr>
<th>FY</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Headcount</td>
<td>20,106</td>
<td>20,196</td>
<td>19,764</td>
<td>19,038</td>
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<tr>
<td>FTE</td>
<td>18,303</td>
<td>18,249</td>
<td>17,811</td>
<td>17,025</td>
</tr>
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</table>
The University of North Carolina at Greensboro

ENROLLMENT STATISTICAL DATA - HEADCOUNT BY GENDER - FALL SEMESTERS

Years Ended June 30, 2019 - 2022

<table>
<thead>
<tr>
<th>Year</th>
<th>Female</th>
<th>Male</th>
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</thead>
<tbody>
<tr>
<td>2019</td>
<td>13,486</td>
<td>6,620</td>
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<tr>
<td>2020</td>
<td>12,840</td>
<td>6,198</td>
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</table>

Legend:
- Female
- Male
### SAT Scores

<table>
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<th></th>
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<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>Verbal</td>
<td>514</td>
<td>518</td>
<td>522</td>
<td>519</td>
<td>528</td>
<td>560</td>
<td>551</td>
<td>556</td>
<td>544</td>
<td>605</td>
</tr>
<tr>
<td>Math</td>
<td>519</td>
<td>523</td>
<td>519</td>
<td>521</td>
<td>521</td>
<td>545</td>
<td>533</td>
<td>543</td>
<td>532</td>
<td>578</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>1,033</strong></td>
<td><strong>1,041</strong></td>
<td><strong>1,041</strong></td>
<td><strong>1,040</strong></td>
<td><strong>1,049</strong></td>
<td><strong>1,105</strong></td>
<td><strong>1,084</strong></td>
<td><strong>1,099</strong></td>
<td><strong>1,076</strong></td>
<td><strong>1,162</strong></td>
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</table>

### FTE Students by Program (Fall Semester)

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
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<th></th>
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<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>College of Arts &amp; Sciences</td>
<td>6,924</td>
<td>6,581</td>
<td>6,651</td>
<td>6,793</td>
<td>6,638</td>
<td>6,661</td>
<td>6,646</td>
<td>6,544</td>
<td>6,483</td>
<td>6,384</td>
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<tr>
<td>School of Business &amp; Economics</td>
<td>2,861</td>
<td>2,890</td>
<td>3,082</td>
<td>3,336</td>
<td>3,489</td>
<td>3,677</td>
<td>3,835</td>
<td>4,200</td>
<td>4,113</td>
<td>4,047</td>
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<tr>
<td>School of Education</td>
<td>1,489</td>
<td>1,396</td>
<td>1,306</td>
<td>1,221</td>
<td>1,255</td>
<td>1,385</td>
<td>1,290</td>
<td>1,500</td>
<td>1,596</td>
<td>1,572</td>
</tr>
<tr>
<td>School of Health &amp; Human Sciences</td>
<td>3,185</td>
<td>3,012</td>
<td>3,245</td>
<td>3,336</td>
<td>3,466</td>
<td>3,559</td>
<td>3,469</td>
<td>3,653</td>
<td>3,988</td>
<td>3,812</td>
</tr>
<tr>
<td>School of Music, Theatre, and Dance</td>
<td>835</td>
<td>877</td>
<td>899</td>
<td>965</td>
<td>4</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>School of Nursing</td>
<td>883</td>
<td>883</td>
<td>821</td>
<td>870</td>
<td>928</td>
<td>1,011</td>
<td>986</td>
<td>738</td>
<td>697</td>
<td>635</td>
</tr>
<tr>
<td>Joint School of Nanoscience and Nanotechnology</td>
<td>32</td>
<td>33</td>
<td>42</td>
<td>44</td>
<td>44</td>
<td>50</td>
<td>49</td>
<td>56</td>
<td>57</td>
<td>68</td>
</tr>
<tr>
<td>Undeclared</td>
<td>287</td>
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<td>1,555</td>
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<td><strong>Total</strong></td>
<td><strong>16,486</strong></td>
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<td><strong>16,632</strong></td>
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<td><strong>18,922</strong></td>
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### Student Housing

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<tr>
<td>Capacity</td>
<td>4,552</td>
<td>4,861</td>
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<td>5,349</td>
<td>5,325</td>
<td>5,681</td>
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<td>Occupancy Rate (Fall)</td>
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<td>100.7%</td>
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<td>599</td>
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<td>805</td>
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<td>718</td>
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<td>54.6%</td>
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<td>49.3%</td>
<td>49.3%</td>
<td>44.1%</td>
<td>40.3%</td>
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* Capacity can be greater than 100% in some years, due to the temporary use of lounge spaces, RA Rooms, and other places.
* The School of Health and Human Performance and the School of Human Environmental Sciences ceased to exist on July 1, 2011, with most of previously housed in these two schools moving into the newly formed School of Health and Human Sciences
* Due to COVID-19 pandemic in 2020-21: Capacity; 387 beds were off-line in order to create 150 quarantine spaces. Occupancy; figures are representative of a shift from face-to-face to online classes.
* Beginning Fall 2021, SAT not required for fall admission. Cohort reporting scores dropped from 1,349 students in Fall 2020 to only 146 in Fall 2021.
* Due to continuing COVID-19 pandemic in 2021-22: Capacity; 713 beds were off-line, in part to create isolation/quarantine spaces as well as a pandemic cost-savings measure.
The University of North Carolina at Greensboro

DEGREES CONFERRED

Years Ended June 30, 2012 - 2021

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<td>145</td>
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<td>199</td>
<td>156</td>
<td>121</td>
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<td>Masters</td>
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<td>975</td>
<td>862</td>
<td>822</td>
<td>726</td>
<td>843</td>
<td>812</td>
<td>741</td>
<td>891</td>
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<td>2,832</td>
<td>2,549</td>
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<td>3,277</td>
<td>3,124</td>
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<td>4,064</td>
<td>4,575</td>
<td>4,565</td>
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### The University of North Carolina at Greensboro

**RESIDENTIAL STUDENT FEES AND CHARGES (Per Year)**

**Years Ended June 30, 2012 - 2021**

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<td><strong>IN-STATE RESIDENTIAL STUDENTS</strong></td>
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<td>782</td>
<td>797</td>
<td>797</td>
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<td>3,297</td>
<td>3,442</td>
<td>3,564</td>
<td>3,636</td>
<td>3,713</td>
<td>3,797</td>
<td>3,912</td>
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<tr>
<td>Room (Double Room)</td>
<td>3,652</td>
<td>4,410</td>
<td>6,128</td>
<td>6,281</td>
<td>6,438</td>
<td>6,599</td>
<td>6,771</td>
<td>6,940</td>
<td>7,080</td>
<td>7,256</td>
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<tr>
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<td>739</td>
<td>761</td>
<td>780</td>
<td>780</td>
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<tr>
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<td>265</td>
<td>273</td>
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<td>284</td>
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<td>293</td>
<td>302</td>
<td>310</td>
<td>310</td>
<td>372</td>
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<td>Educational &amp; Technology</td>
<td>361</td>
<td>386</td>
<td>392</td>
<td>420</td>
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<td>433</td>
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<tr>
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<tbody>
<tr>
<td><strong>OUT-OF-STATE RESIDENTIAL STUDENTS</strong></td>
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<td>(644)</td>
<td>(644)</td>
<td>(644)</td>
<td>(644)</td>
</tr>
<tr>
<td>Board</td>
<td>2,912</td>
<td>2,998</td>
<td>3,297</td>
<td>3,442</td>
<td>3,476</td>
<td>3,564</td>
<td>3,636</td>
<td>3,713</td>
<td>3,797</td>
<td>3,912</td>
</tr>
<tr>
<td>Room (Double Room)</td>
<td>3,652</td>
<td>4,410</td>
<td>6,128</td>
<td>6,281</td>
<td>6,438</td>
<td>6,599</td>
<td>6,771</td>
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<td>402</td>
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<tr>
<td>Athletic</td>
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<tr>
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<td>284</td>
<td>284</td>
<td>293</td>
<td>302</td>
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<td>Educational &amp; Technology</td>
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<td>386</td>
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<td>446</td>
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<td>Student Facilities</td>
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<tr>
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<td>1</td>
<td>1</td>
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<tr>
<td><strong>Total Undergraduate</strong></td>
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<td><strong>Total Graduate</strong></td>
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*The University of North Carolina at Greensboro implemented the Fixed Tuition Program as required by North Carolina General Statute § 116-143.9 that required tuition rates at all UNC institutions be fixed for eight consecutive semesters (not including summer sessions) for all North Carolina residents who were first-time undergraduate students seeking a baccalaureate degree. The Guaranteed Tuition Plan became effective with the Fall 2016 cohort of current and newly enrolled UNCG undergraduate NC resident students.*
IN-STATE and OUT-OF-STATE UNDERGRADUATE TUITION
Academic Years 2015 - 2022

*The University of North Carolina at Greensboro implemented the Fixed Tuition Program as required by North Carolina General Statute § 116-143.9, that required tuition rates at all UNC institutions be fixed for eight consecutive semesters (not including summer sessions) for all North Carolina residents who were first-time undergraduate students seeking a baccalaureate degree. The Guaranteed Tuition Plan became effective with the Fall 2016 cohort of current and newly enrolled UNCG undergraduate NC resident students.
The University of North Carolina at Greensboro

FINANCIAL AID

SOURCES OF FUNDING

Year Ended June 30, 2021

- Stafford: Unsub., $43,807,806, 21.75%
- Stafford: Sub., $27,694,828, 13.75%
- State Scholarship, $22,319,591, 11.08%
- Federal Grants, $40,679,556, 20.19%
- Other Sources, $14,158,612, 7.03%
- Tuition Waivers, $7,216,463, 3.58%
- UNCG Scholarships, $24,626,687, 12.23%
- Assistantships, $11,366,130, 5.64%
- PLUS, $9,573,820, 4.75%
- Stafford: Sub., $27,694,828, 13.75%
- Other Sources, $14,158,612, 7.03%
The University of North Carolina at Greensboro
FINANCIAL AID AWARDS
Year Ended June 30, 2021

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<th>Source</th>
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<th>No. Awards</th>
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<td>PLUS</td>
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<td>Tuition Waivers</td>
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<td>Assistantships</td>
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<td>▽</td>
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<tr>
<td>Institutional, Gift, Endowment &amp; Other Support</td>
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<td>UNCG Scholarships</td>
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<tr>
<td>Other</td>
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<td><strong>Total</strong></td>
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Source: Financial Aid Office Statistical Summary unless otherwise noted

△ Source: Cashiers & Student Accounts Office

▽ Source: Graduate School (excludes UNC Campus Scholarship & American Indian - see D-4)

Note: Federal Work Study is excluded from this analysis.
The University of North Carolina at Greensboro  
STUDENT FINANCIAL AID  
GRADUATE ASSISTANTSHIPS  
2021-2022

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<th>Academic Unit</th>
<th>Number Appointed</th>
<th>Amount State Appropriations</th>
<th>Other</th>
<th>Total</th>
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<td>$589,565</td>
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<td>College of Visual and Performing Arts</td>
<td>113</td>
<td>978,522</td>
<td>19,700</td>
<td>998,222</td>
</tr>
<tr>
<td>Joint School of Nanoscience and Nanoengineering</td>
<td>38</td>
<td>467,200</td>
<td>35,000</td>
<td>502,200</td>
</tr>
<tr>
<td>School of Nursing</td>
<td>29</td>
<td>143,750</td>
<td>83,083</td>
<td>226,833</td>
</tr>
<tr>
<td>Other Departments</td>
<td>57</td>
<td>503,213</td>
<td>22,688</td>
<td>525,901</td>
</tr>
<tr>
<td>Summer School</td>
<td>142</td>
<td>87,628</td>
<td>239,827</td>
<td>327,455</td>
</tr>
</tbody>
</table>

| Total                                             | 1,181            | $9,154,789                   | $2,211,341| $11,366,130|

Source: Graduate School as of 1/31/22
CONTRACTS AND GRANTS
RESEARCH AND OTHER SPONSORED PROGRAMS EXPENDITURES BY FUNDING SOURCE
Year Ended June 30, 2021

Dept. of Education, $10,052,631, 26%
Dept. of HHS, $11,079,601, 28%
Other - Federal, $2,626,760, 7%
Nat. Science Found., $3,101,379, 8%
Dept. of Justice, $1,008,508, 3%
Private & Other, $3,698,956, 10%
State, $6,641,686, 17%
Local Agencies, $211,808, 1%
Dept. of HHS, $11,079,601, 28%
The University of North Carolina at Greensboro

CONTRACTS AND GRANTS

RESEARCH AND OTHER SPONSORED PROGRAM EXPENDITURES

Years Ended June 30, 2017 - 2021

<table>
<thead>
<tr>
<th>Year</th>
<th>Expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017</td>
<td>$31,037,789</td>
</tr>
<tr>
<td>2018</td>
<td>$29,688,075</td>
</tr>
<tr>
<td>2019</td>
<td>$32,773,616</td>
</tr>
<tr>
<td>2020</td>
<td>$35,233,151</td>
</tr>
<tr>
<td>2021</td>
<td>$38,421,329</td>
</tr>
</tbody>
</table>
The University of North Carolina at Greensboro

CONTRACTS AND GRANTS
RESEARCH AND OTHER SPONSORED PROGRAMS
PROPOSAL AND AWARD ACTIVITY BY NUMBER
Years Ended June 30, 2017 - 2021

<table>
<thead>
<tr>
<th>Year</th>
<th>Number of Proposals</th>
<th>Number of Awards</th>
<th>% Funded</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017</td>
<td>413</td>
<td>237</td>
<td>57.4</td>
</tr>
<tr>
<td>2018</td>
<td>428</td>
<td>242</td>
<td>56.5</td>
</tr>
<tr>
<td>2019</td>
<td>474</td>
<td>282</td>
<td>59.5</td>
</tr>
<tr>
<td>2020</td>
<td>515</td>
<td>293</td>
<td>56.9</td>
</tr>
<tr>
<td>2021</td>
<td>521</td>
<td>304</td>
<td>58.3</td>
</tr>
</tbody>
</table>
The University of North Carolina at Greensboro

CONTRACTS AND GRANTS
RESEARCH AND OTHER SPONSORED PROGRAMS
PROPOSAL AND AWARD ACTIVITY BY DOLLARS
Years Ended June 30, 2017 - 2021

<table>
<thead>
<tr>
<th>Year</th>
<th>Dollar Amount Proposed</th>
<th>Dollar Amount Awarded</th>
<th>Dollar Amount Spent</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017</td>
<td>$138,853,907</td>
<td>$32,374,191</td>
<td>$31,037,789</td>
</tr>
<tr>
<td>2018</td>
<td>$149,095,347</td>
<td>$36,504,975</td>
<td>$29,688,075</td>
</tr>
<tr>
<td>2019</td>
<td>$172,335,261</td>
<td>$38,887,886</td>
<td>$32,773,616</td>
</tr>
<tr>
<td>2020</td>
<td>$152,457,983</td>
<td>$42,449,246</td>
<td>$35,233,151</td>
</tr>
<tr>
<td>2021</td>
<td>$176,326,990</td>
<td>$48,375,573</td>
<td>$38,421,329</td>
</tr>
</tbody>
</table>
The University of North Carolina at Greensboro

CONTRACTS AND GRANTS

SUMMARY OF OVERHEAD REVENUES

Years Ended June 30, 2017 - 2021

<table>
<thead>
<tr>
<th>Year</th>
<th>Dollar Amount</th>
<th>Indirect Cost Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017</td>
<td>4,105,272</td>
<td>45.5%</td>
</tr>
<tr>
<td>2018</td>
<td>4,118,088</td>
<td>45.5%</td>
</tr>
<tr>
<td>2019</td>
<td>4,676,587</td>
<td>45.5%</td>
</tr>
<tr>
<td>2020</td>
<td>5,336,253</td>
<td>45.5%</td>
</tr>
<tr>
<td>2021</td>
<td>6,057,194</td>
<td>45.5%</td>
</tr>
</tbody>
</table>
The University of North Carolina at Greensboro

STATEMENT OF CHANGES IN FUND BALANCES - CASH BASIS

OVERHEAD RECEIPTS
Years Ended June 30, 2017 - 2021

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>BEGINNING FUND BALANCE</td>
<td>$8,505,906</td>
<td>$8,738,419</td>
<td>$8,885,400</td>
<td>$10,562,207</td>
<td>$14,053,860</td>
</tr>
<tr>
<td>REVENUES</td>
<td>$4,105,272</td>
<td>$4,087,961</td>
<td>$4,707,038</td>
<td>$5,176,034</td>
<td>$6,057,194</td>
</tr>
<tr>
<td>TOTAL BEGINNING FUND</td>
<td>$12,611,178</td>
<td>$12,826,380</td>
<td>$13,592,438</td>
<td>$15,738,241</td>
<td>$20,111,054</td>
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<tr>
<td>BALANCE AND ADDITIONS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

EXPENDITURES AND TRANSFERS:

- Personnel Compensation: 2,616,265, 2,187,478, 1,634,459, 838,194, 1,728,309
- Supplies: 181,701, 176,348, 242,612, 212,578, 485,639
- Current Services: 972,854, 824,346, 937,509, 648,909, 491,521
- Fixed Charges: 95,131, 152,200, 131,269, (47,333), 159,134
- Aids and Grants: 6,600, 13,375, 9,240, 28,594, 30,246
- Utilities: 208, 1,622, 367, 3,440, (732)
- Net Transfers: 0, 583,611, 74,775, 0, (270,489)

TOTAL EXPENDITURES AND TRANSFERS: $3,872,759, $3,940,980, $3,030,231, $1,684,381, $2,623,628

ENDING FUND BALANCE: $8,738,419, $8,885,400, $10,562,207, $14,053,860, $17,487,426

INDIRECT COST RATE: 45.5%, 45.5%, 45.5%, 45.5%, 45.5%

NOTE: The current indirect cost rate was negotiated in Fiscal Year 2014, until amended, using the Modified Total Direct Cost method. The indirect cost rate, effective July 1, 2014, is 45.5% of salaries and wages, fringe benefits, materials, supplies, services, travel, and the first $25,000 of each subgrant/subcontract.
### The University of North Carolina at Greensboro

BUILDINGS SUMMARY - HISTORICAL COST, REPLACEMENT VALUE AND SQUARE FOOTAGE

As of December 2020

<table>
<thead>
<tr>
<th>Type of Building</th>
<th>Cost</th>
<th>Square Footage</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Historical</td>
<td>Replacement</td>
<td>Gross</td>
</tr>
<tr>
<td>Instruction</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Classrooms - 25 Buildings</td>
<td>$ 191,231,103</td>
<td>$ 932,740,579</td>
<td>1,783,015</td>
</tr>
<tr>
<td>Other - 17 Buildings</td>
<td>$ 15,916,555</td>
<td>$ 185,852,270</td>
<td>381,087</td>
</tr>
<tr>
<td>Student Services - 24 Buildings</td>
<td>$ 99,091,041</td>
<td>$ 435,611,502</td>
<td>764,112</td>
</tr>
<tr>
<td>Residence Halls - 28 Buildings</td>
<td>$ 168,503,273</td>
<td>$ 847,586,756</td>
<td>2,172,816</td>
</tr>
<tr>
<td>Administration and General Institutional - 37 Buildings</td>
<td>$ 78,350,565</td>
<td>$ 457,457,355</td>
<td>1,520,769</td>
</tr>
<tr>
<td><strong>Total Buildings Owned and in Use</strong></td>
<td><strong>$ 553,092,537</strong></td>
<td><strong>$ 2,859,248,462</strong></td>
<td><strong>6,621,799</strong></td>
</tr>
<tr>
<td>Leased Buildings - (17)</td>
<td></td>
<td>$ 21,572,584</td>
<td>80,729</td>
</tr>
<tr>
<td>Buildings at Gateway University Research Park (4) *</td>
<td>$ -</td>
<td>$ 20,829,756</td>
<td>44,923</td>
</tr>
<tr>
<td><strong>Total Buildings in Use (152)</strong></td>
<td><strong>$ 553,092,537</strong></td>
<td><strong>$ 2,901,650,802</strong></td>
<td><strong>6,747,451</strong></td>
</tr>
</tbody>
</table>

* Shared with NC A&T

**Note:** All square footage and usage information for owned buildings is submitted for publication in the 2020 Building Characteristic Report for the N.C. Commission of Higher Education Facilities provided by Administration and Planning. Net square footage is the sum of all areas on all floors which are assigned to, or available for assignment to, an occupant. Specifically, it is the building's gross area less its custodial, circulation, mechanical, and structural areas.
<table>
<thead>
<tr>
<th>No.</th>
<th>Building Name</th>
<th>Historical Cost</th>
<th>Replacement</th>
<th>Gross</th>
<th>ASF</th>
</tr>
</thead>
<tbody>
<tr>
<td>029</td>
<td>Petty Building</td>
<td>1,727,000</td>
<td>65,922,470</td>
<td>92,753</td>
<td>41,513</td>
</tr>
<tr>
<td>031</td>
<td>Stone Building</td>
<td>1,048,000</td>
<td>47,982,781</td>
<td>85,463</td>
<td>47,185</td>
</tr>
<tr>
<td>032</td>
<td>Carmichael Building</td>
<td>179,000</td>
<td>3,782,737</td>
<td>8,575</td>
<td>6,131</td>
</tr>
<tr>
<td>033</td>
<td>Brown Building</td>
<td>654,000</td>
<td>25,068,225</td>
<td>33,164</td>
<td>16,434</td>
</tr>
<tr>
<td>035</td>
<td>Taylor Theatre</td>
<td>698,000</td>
<td>14,913,464</td>
<td>33,555</td>
<td>21,314</td>
</tr>
<tr>
<td>045</td>
<td>Curry Building</td>
<td>956,000</td>
<td>40,960,145</td>
<td>82,133</td>
<td>47,177</td>
</tr>
<tr>
<td>056</td>
<td>Moore Nursing Building</td>
<td>1,140,000</td>
<td>16,247,123</td>
<td>41,364</td>
<td>23,682</td>
</tr>
<tr>
<td>058</td>
<td>Graham Building</td>
<td>1,533,000</td>
<td>29,733,407</td>
<td>67,403</td>
<td>37,179</td>
</tr>
<tr>
<td>063</td>
<td>Eberhart Building</td>
<td>4,661,000</td>
<td>66,399,139</td>
<td>129,332</td>
<td>66,896</td>
</tr>
<tr>
<td>070</td>
<td>326 Tate St</td>
<td>540,000</td>
<td>4,081,778</td>
<td>11,008</td>
<td>5,881</td>
</tr>
<tr>
<td>071</td>
<td>328 Tate St</td>
<td>296,000</td>
<td>1,661,554</td>
<td>5,392</td>
<td>3,629</td>
</tr>
<tr>
<td>072</td>
<td>812 Lilly Ave</td>
<td>375,000</td>
<td>3,463,317</td>
<td>11,239</td>
<td>8,736</td>
</tr>
<tr>
<td>082</td>
<td>Bryan Building</td>
<td>4,990,215</td>
<td>5,343,445</td>
<td>121,130</td>
<td>75,430</td>
</tr>
<tr>
<td>084</td>
<td>School of Education Bldg</td>
<td>47,470,000</td>
<td>67,399,390</td>
<td>118,615</td>
<td>58,830</td>
</tr>
<tr>
<td>086</td>
<td>Ferguson Building</td>
<td>3,764,200</td>
<td>25,180,452</td>
<td>57,081</td>
<td>33,652</td>
</tr>
<tr>
<td>089</td>
<td>996 Spring Garden Street</td>
<td>141,000</td>
<td>920,648</td>
<td>2,087</td>
<td>1,213</td>
</tr>
<tr>
<td>098</td>
<td>Coleman Building</td>
<td>8,975,975</td>
<td>137,740,544</td>
<td>242,833</td>
<td>141,739</td>
</tr>
<tr>
<td>134</td>
<td>1510 Walker Ave</td>
<td>7,988,000</td>
<td>57,308,381</td>
<td>90,708</td>
<td>75,282</td>
</tr>
<tr>
<td>170</td>
<td>Music Building</td>
<td>25,526,779</td>
<td>75,717,083</td>
<td>152,466</td>
<td>70,146</td>
</tr>
<tr>
<td>178</td>
<td>Patricia A Sulli Science Building</td>
<td>45,936,300</td>
<td>101,721,492</td>
<td>191,178</td>
<td>88,201</td>
</tr>
<tr>
<td>246</td>
<td>Moore Humanities &amp; Research Building</td>
<td>14,400,000</td>
<td>39,913,932</td>
<td>98,843</td>
<td>53,835</td>
</tr>
<tr>
<td>247</td>
<td>Maud Gatewood Studio Arts Building</td>
<td>17,613,674</td>
<td>49,707,469</td>
<td>112,680</td>
<td>66,034</td>
</tr>
<tr>
<td>310A</td>
<td>842-A West Gate City Blvd</td>
<td>205,320</td>
<td>301,681</td>
<td>979</td>
<td>825</td>
</tr>
<tr>
<td>310B</td>
<td>842-B West Gate City Blvd</td>
<td>205,320</td>
<td>690,217</td>
<td>1,585</td>
<td>1,434</td>
</tr>
<tr>
<td>310C</td>
<td>842-C West Gate City Blvd</td>
<td>205,320</td>
<td>488,420</td>
<td>1,452</td>
<td>1,159</td>
</tr>
</tbody>
</table>

**Total Classrooms:**

- **North Drive Child Care Center:** 116,000
- **Nursing Annex (320 McIver Street):** 66,000
- **Jackson Library:** 114,513
- **Foust Building:** 29,526,779
- **536 Highland Ave:** 20,000
- **Cone Art Building:** 7,465,000
- **College Observatory:** 352,763
- **127 McIver Street:** 102,000
- **119 McIver Street:** 101,500
- **100 Carter Child Care (117 McIver Street):** 147,000
- **Research Greenhouse - Northridge:** 265,000
- **1605 Spring Garden Street:** 362,500
- **Lofts on Lee Mixed Use:** 309,420
- **Lee Mixed Use East Side:** 353,969
- **Lee Mixed Use West Side:** 306,135
- **Highland Mixed Use:** 419,685
- **Highland Mixed Used East:** 527,583

**Total Other:**

- **Total Instruction:** 207,147,658
- **Total Classrooms:** 191,231,103
- **Other:** 15,916,555

**Total Instruction:** 207,147,658

**Total Classrooms:** 191,231,103

**Other:** 15,916,555
## BUILDING USAGE - HISTORICAL COST AND SQUARE FOOTAGE
### As of December, 2020

<table>
<thead>
<tr>
<th>No.</th>
<th>Building Name</th>
<th>Historical Cost</th>
<th>Replacement</th>
<th>Gross Square Footage</th>
<th>ASF Square Footage</th>
</tr>
</thead>
<tbody>
<tr>
<td>016</td>
<td>Gove Student Health Center</td>
<td>532,000</td>
<td>21,048,896</td>
<td>43,739</td>
<td>23,837</td>
</tr>
<tr>
<td>022</td>
<td>Moran Commons and Plaza</td>
<td>471,000</td>
<td>123,120,131</td>
<td>128,320</td>
<td>75,719</td>
</tr>
<tr>
<td>034</td>
<td>UNCG Auditorium</td>
<td>849,000</td>
<td>70,896,729</td>
<td>69,260</td>
<td>25,491</td>
</tr>
<tr>
<td>040</td>
<td>Elliott University Center</td>
<td>1,807,000</td>
<td>86,302,848</td>
<td>194,105</td>
<td>151,189</td>
</tr>
<tr>
<td>088</td>
<td>Piney Lake Main House</td>
<td>66,331,176</td>
<td>16,183,093</td>
<td>50,442</td>
<td>12,149</td>
</tr>
<tr>
<td>135</td>
<td>Soccer Stadium and Press Box</td>
<td>133,750</td>
<td>1,548,945</td>
<td>4,828</td>
<td>2,617</td>
</tr>
<tr>
<td>177</td>
<td>Baseball Stadium</td>
<td>536,975</td>
<td>4,007,332</td>
<td>10,619</td>
<td>7,659</td>
</tr>
<tr>
<td>181</td>
<td>Baseball Locker Room &amp; Training Facility</td>
<td>2,800,000</td>
<td>10,259,251</td>
<td>28,123</td>
<td>17,019</td>
</tr>
<tr>
<td>248</td>
<td>Baseball Stadium Pavilion</td>
<td>1,278,225</td>
<td>2,933,992</td>
<td>6,651</td>
<td>1,258</td>
</tr>
<tr>
<td>249</td>
<td>Baseball Maintenance Building</td>
<td>305,200</td>
<td>178,167</td>
<td>3,158</td>
<td>2,533</td>
</tr>
<tr>
<td>254</td>
<td>UNCG Spartan Softball Stadium</td>
<td>2,950,153</td>
<td>4,901,742</td>
<td>5,100</td>
<td>1,878</td>
</tr>
<tr>
<td>257</td>
<td>Recreation Field Support Building</td>
<td>254,000</td>
<td>481,720</td>
<td>1,744</td>
<td>1,513</td>
</tr>
<tr>
<td>261</td>
<td>Softball Field Ticket Office</td>
<td>5,380</td>
<td>37,841</td>
<td>136</td>
<td>79</td>
</tr>
<tr>
<td>262</td>
<td>Softball Stadium Press Box</td>
<td>37,127</td>
<td>123,378</td>
<td>792</td>
<td>608</td>
</tr>
<tr>
<td>263</td>
<td>Softball Stadium Restroom Building</td>
<td>128,960</td>
<td>1,548,945</td>
<td>2,836</td>
<td>1,090</td>
</tr>
<tr>
<td>264</td>
<td>Softball Stadium Indoor Batting</td>
<td>175,040</td>
<td>1,803,315</td>
<td>4,224</td>
<td>3,645</td>
</tr>
<tr>
<td>308</td>
<td>Kaplan Center for Wellness</td>
<td>86,450,000</td>
<td>99,493,840</td>
<td>231,460</td>
<td>143,919</td>
</tr>
<tr>
<td>088A</td>
<td>Piney Lake Lakeside Lodge</td>
<td>60,000</td>
<td>65,466</td>
<td>1,212</td>
<td>1,049</td>
</tr>
<tr>
<td>088B</td>
<td>Piney Lake Lakeside Office</td>
<td>36,200</td>
<td>39,498</td>
<td>724</td>
<td>328</td>
</tr>
<tr>
<td>088C</td>
<td>Piney Lake Barn</td>
<td>20,160</td>
<td>21,996</td>
<td>875</td>
<td>576</td>
</tr>
<tr>
<td>088D</td>
<td>Piney Lake Hilltop Lodge</td>
<td>149,040</td>
<td>162,616</td>
<td>1,855</td>
<td>1,558</td>
</tr>
<tr>
<td>088E</td>
<td>Piney Lake Mens Bath House</td>
<td>15,500</td>
<td>16,912</td>
<td>310</td>
<td>124</td>
</tr>
<tr>
<td>088F</td>
<td>Piney Lake Womens Bath House</td>
<td>15,000</td>
<td>16,366</td>
<td>310</td>
<td>113</td>
</tr>
<tr>
<td>088G</td>
<td>Piney Lake Hilltop Storage</td>
<td>15,000</td>
<td>16,366</td>
<td>320</td>
<td>206</td>
</tr>
<tr>
<td></td>
<td>Total Recreation and Student Services</td>
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The University of North Carolina at Greensboro

BUILDING USAGE - HISTORICAL COST AND SQUARE FOOTAGE

As of December, 2020

<table>
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<tr>
<th>No.</th>
<th>Building Name</th>
<th>Historical Cost</th>
<th>Replacement</th>
<th>Gross</th>
<th>ASF</th>
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</thead>
<tbody>
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Total Administration and General

$ 78,350,565 $ 457,457,355 $ 1,520,769 $ 366,746

Total Buildings Owned and in Use

$ 553,092,537 $ 2,859,248,462 $ 6,621,799 $ 3,314,809

F-2

Pg. 3
<table>
<thead>
<tr>
<th>No.</th>
<th>Building Name</th>
<th>Historical Cost</th>
<th>Replacement</th>
<th>Gross</th>
<th>ASF</th>
</tr>
</thead>
<tbody>
<tr>
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Total Leased Buildings                  N/A  | $ 21,572,584 | 80,729 | 71,949 |

Total Buildings Owned and Leased and In Use   $ 553,092,537 | $ 2,880,821,046 | 6,702,528 | 3,386,758 |

Buildings at Gateway University Research Park *

<table>
<thead>
<tr>
<th>No.</th>
<th>Building Name</th>
<th>Historical Cost</th>
<th>Replacement</th>
<th>Gross</th>
<th>ASF</th>
</tr>
</thead>
<tbody>
<tr>
<td>800</td>
<td>Merricka Hall</td>
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<td>14,588,197</td>
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</table>

Total Bldgs In Use at Gateway University Research Park $ - | $ 20,829,756 | 44,923 | 34,988 |

Total Buildings In Use                       $ 553,092,537 | $ 2,901,650,802 | 6,747,451 | 3,421,656 |

Note: All square footage and usage information for owned buildings is published in the 2020 Building Characteristic Report for the N.C. Commission of Higher Education Facilities provided by Administration and Planning.

* Shared with NC A&T
# Assignable Square Feet of Academic Facilities Per FTE Student

|-----------------------------|-------------|------|------|------|------|------|------|------|------|------|------|-------------
| 1,436,353                   | 18,234      | 82   | 86   | 90   | 87   | 85   | 83   | 83   | 79   | 85   |      | Awaiting Data

# Assignable Square Feet Per Student Station

|--------------|--------------------------|----------------------------|----------------------|-------------------------------------------------------|------|------|------|------|------|------|------|------|------|------|------|-------------
| Classrooms:  | 147                      | 8,644                       | 59                   | 147,187                                               | 17   | 17   | 17   | 17   | 17   | 17   | 17   | 17   | 17   |      | Awaiting Data
| Class Labor.:| 89                       | 3,600                       | 40                   | 135,432                                               | 48   | 46   | 48   | 47   | 48   | 48   | 48   | 38   | 37   |      | Awaiting Data

# Gross Square Feet by Period of Construction

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<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
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</tr>
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<tbody>
<tr>
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<td>36,292</td>
<td>260,462</td>
<td>805,642</td>
<td>526,651</td>
<td>1,334,136</td>
<td>1,348,700</td>
<td>535,036</td>
<td>497,234</td>
<td>785,045</td>
<td>514,603</td>
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</table>


Note: The buildings on the North Campus are part of the Gateway University Research Park with shared use with NC A&T, and are not UNCG buildings.

(1) Data has been re-grouped by UNC System Office to consolidate years.

(2) Currently awaiting information from UNC System Office.
## SOURCES OF SUPPORT

<table>
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<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
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<tbody>
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<td>$4,454,817</td>
<td>$4,234,695</td>
<td>$7,461,260</td>
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<tr>
<td>Parents</td>
<td>133,326</td>
<td>182,951</td>
<td>115,782</td>
<td>80,608</td>
<td>234,678</td>
</tr>
<tr>
<td>Other Individuals</td>
<td>1,493,429</td>
<td>810,169</td>
<td>786,262</td>
<td>1,928,097</td>
<td>2,180,349</td>
</tr>
<tr>
<td>Corporate</td>
<td>1,066,963</td>
<td>897,480</td>
<td>1,505,494</td>
<td>1,269,875</td>
<td>3,941,056</td>
</tr>
<tr>
<td>Private Foundations</td>
<td>6,811,393</td>
<td>2,351,341</td>
<td>2,994,534</td>
<td>2,795,524</td>
<td>3,848,190</td>
</tr>
<tr>
<td>Other Organizations</td>
<td>1,779,801</td>
<td>1,032,875</td>
<td>2,494,223</td>
<td>1,000,235</td>
<td>2,849,984</td>
</tr>
<tr>
<td><strong>TOTAL SOURCES OF SUPPORT</strong></td>
<td><strong>$17,020,720</strong></td>
<td><strong>$9,729,633</strong></td>
<td><strong>$12,130,990</strong></td>
<td><strong>$14,535,599</strong></td>
<td><strong>$17,285,189</strong></td>
</tr>
</tbody>
</table>

## PURPOSES OF SUPPORT

<table>
<thead>
<tr>
<th>Purpose</th>
<th>2017</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current - Unrestricted Funds</td>
<td>$366,742</td>
<td>$268,516</td>
<td>$628,328</td>
<td>$196,826</td>
<td>$537,554</td>
</tr>
<tr>
<td>Current - Restricted Funds</td>
<td>2,849,481</td>
<td>3,287,298</td>
<td>3,416,045</td>
<td>3,911,012</td>
<td>4,870,446</td>
</tr>
<tr>
<td>Loan Funds</td>
<td>430</td>
<td>2,200</td>
<td>2,200</td>
<td>0</td>
<td>3,200</td>
</tr>
<tr>
<td>Endowment Funds</td>
<td>11,040,834</td>
<td>4,154,051</td>
<td>3,183,742</td>
<td>7,788,493</td>
<td>7,217,507</td>
</tr>
<tr>
<td>Annuity and Life Income Funds</td>
<td>*</td>
<td>25,100</td>
<td>*</td>
<td>101,574</td>
<td>*</td>
</tr>
<tr>
<td>Plant Funds</td>
<td>69,458</td>
<td>0</td>
<td>519</td>
<td>178,178</td>
<td>116,564</td>
</tr>
<tr>
<td>Grants</td>
<td>2,693,775</td>
<td>1,992,468</td>
<td>4,798,582</td>
<td>2,460,590</td>
<td>4,529,918</td>
</tr>
<tr>
<td><strong>TOTAL PURPOSES OF SUPPORT</strong></td>
<td><strong>$17,020,720</strong></td>
<td><strong>$9,729,633</strong></td>
<td><strong>$12,130,990</strong></td>
<td><strong>$14,535,599</strong></td>
<td><strong>$17,285,189</strong></td>
</tr>
</tbody>
</table>

The following organizations are included:
- The UNCG Excellence Foundation
- The University of North Carolina at Greensboro Human Environmental Sciences Foundation, Incorporated (2017-2019)
- The Weatherspoon Art Foundation
- The Weatherspoon Art Museum Association (2017-2019)
- The UNCG Alumni Association (2017-2019)

* Prior to fiscal year 2014, Annuity and Life Income Funds were recorded at face value. Beginning in 2014, University Advancement began following CASE recommendations to record at the net present value of these gifts. For 2017, 2018, 2019, 2020 and 2021, the face value of these gifts was($10,332), $0, $11,978, $500, and $100 respectively.
## GIFTS TO UNCG
### FROM AFFILIATED ORGANIZATIONS
#### Years Ended June 30, 2017 - 2021

<table>
<thead>
<tr>
<th>Foundation</th>
<th>Instructional Support</th>
<th>Scholarships and Fellowships</th>
<th>Other</th>
<th>Total Foundation</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>THE UNCG EXCELLENCE FOUNDATION:</strong></td>
<td>$906,790</td>
<td>$2,546,818</td>
<td>823,985</td>
<td>$4,277,593</td>
</tr>
<tr>
<td>Instructional Support</td>
<td>$1,045,349</td>
<td>$2,768,094</td>
<td>1,165,926</td>
<td>$4,979,369</td>
</tr>
<tr>
<td>Scholarships and Fellowships</td>
<td>$1,067,985</td>
<td>$2,903,092</td>
<td>1,015,994</td>
<td>$4,987,071</td>
</tr>
<tr>
<td>Other</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL EXCELLENCE FOUNDATION</strong></td>
<td>$1,141,563</td>
<td>$3,130,175</td>
<td>1,717,130</td>
<td>$5,988,868</td>
</tr>
<tr>
<td><strong>TOTAL GIFTS FROM AFFILIATED ORGANIZATIONS</strong></td>
<td>$4,277,593</td>
<td>$4,979,369</td>
<td>$4,987,071</td>
<td>$5,988,868</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Foundation</th>
<th>Instructional Support</th>
<th>Scholarships and Fellowships</th>
<th>Other</th>
<th>Total Foundation</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>UNCG HUMAN ENVIRONMENTAL SCIENCES FOUNDATION, INC.</strong></td>
<td>$43,130</td>
<td>$179,992</td>
<td>172,699</td>
<td>$395,821</td>
</tr>
<tr>
<td>Instructional Support</td>
<td>$50,493</td>
<td>$178,304</td>
<td>162,478</td>
<td>$391,275</td>
</tr>
<tr>
<td>Scholarships and Fellowships</td>
<td>$55,693</td>
<td>$172,636</td>
<td>183,781</td>
<td>$412,110</td>
</tr>
<tr>
<td>Other</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL UNCG HUMAN ENVIRONMENTAL SCIENCES FOUNDATION, INC.</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>$395,821</td>
<td>$391,275</td>
<td>$412,110</td>
<td>$7,295,387</td>
</tr>
</tbody>
</table>

### Note:
As of May 2019, Human Environmental Sciences Foundation was consolidated into Excellence Foundation.
<table>
<thead>
<tr>
<th></th>
<th>UNCG</th>
<th>Excellence Foundation</th>
<th>Human Environmental Sciences Foundation</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017</td>
<td>144,778,601</td>
<td>121,451,046</td>
<td>9,180,980</td>
<td>275,410,627</td>
</tr>
<tr>
<td>2018</td>
<td>154,003,519</td>
<td>129,128,889</td>
<td>9,624,689</td>
<td>292,757,097</td>
</tr>
<tr>
<td>2019</td>
<td>163,443,117</td>
<td>146,958,043</td>
<td>0</td>
<td>310,401,160</td>
</tr>
<tr>
<td>2020</td>
<td>161,908,950</td>
<td>148,570,376</td>
<td>0</td>
<td>310,479,326</td>
</tr>
<tr>
<td>2021</td>
<td>203,149,208</td>
<td>192,307,828</td>
<td>0</td>
<td>395,457,036</td>
</tr>
</tbody>
</table>

Per A-1
Endowment Investments 394,717,536
Other LT Investment 739,500
Total 395,457,036

Note: As of May 2019, Human Environmental Sciences Foundation was consolidated into Excellence Foundation.
The University of North Carolina at Greensboro

ENDOWMENT INVESTMENT POOL - MARKET VALUE
June 30, 2012 - 2021

<table>
<thead>
<tr>
<th>Year</th>
<th>Market Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
<td>$197,879,687</td>
</tr>
<tr>
<td>2013</td>
<td>$221,123,918</td>
</tr>
<tr>
<td>2014</td>
<td>$251,755,902</td>
</tr>
<tr>
<td>2015</td>
<td>$248,590,801</td>
</tr>
<tr>
<td>2016</td>
<td>$235,021,232</td>
</tr>
<tr>
<td>2017</td>
<td>$276,120,937</td>
</tr>
<tr>
<td>2018</td>
<td>$293,162,053</td>
</tr>
<tr>
<td>2019</td>
<td>$307,581,149</td>
</tr>
<tr>
<td>2020</td>
<td>$310,293,804</td>
</tr>
<tr>
<td>2021</td>
<td>$392,609,634</td>
</tr>
</tbody>
</table>
The University of North Carolina at Greensboro
UNCG AND AFFILIATED FOUNDATIONS
ENDOWMENT SUPPORT BY PURPOSE
Year Ended June 30, 2021

- Student Financial Aid $6,383,709 (53%)
- Other Restricted $2,426,857 (20%)
- Professorships $1,308,632 (11%)
- Unrestricted $1,329,240 (11%)
- Endowment Additions $626,528 (5%)
- Other Restricted $2,426,857 (20%)

Total Endowment Support: $15,114,839
Executive Overview
UNCG Operating Resources
STATE OPERATING BUDGET

The State Operating Budget is the largest component of the University’s operating funds. It is established by the State Legislature and is predominantly funded from revenues collected from the State’s taxpayers and student tuition payments. The state operating budget consists of two components, a continuation budget and an expansion budget which are described below:

Continuation Budget

The “Continuation Budget,” sometimes referred to as the “Base Budget,” is the permanent continuing budget for the ongoing operation of the primary functions and mission of the University. It is established by the General Assembly on a biennial basis. It is a line-item detail budget supported primarily from appropriations from the State of North Carolina and tuition charges to students. The state-operating budget for the University is enrollment-driven, dependent on the number of full-time equivalent undergraduate and graduate students and the related student credit hours. One FTE is based on 12 semester hours of work for undergraduates and 9 semester hours of work for graduate students.

This budget supports the following functions: instruction, libraries, general academic support, student services, institutional support, and physical plant operations.

There is a formal process for establishing the continuation budget on a biennial basis. Instructions are prepared by the Office of State Budget and Management (OSBM). The University of North Carolina System Office then tailors’ instructions specifically for the university system. These instructions set forth what is to be included and what inflationary and other changes to the base budget that may be requested. Normally, the instructions are received in March of even numbered years and the completed package is due in September of even numbered years, approximately nine months before the beginning of the biennium for which the budget is being requested. Changes to enrollment are included in the continuation budget. The UNC System Office prepares a summary of the requests for the entire university system. The Office of State Budget and Management reviews the requests and makes adjustments to realign and to remove or reduce items included in the requests. The Governor submits the continuation budget request to the “Long Session” of the General Assembly in January of odd numbered years. The General Assembly enacts legislation to establish the continuation budget for the biennium, usually in June, July, or August.

The continuation budget established for the biennium can be adjusted for the second year of the biennium when the General Assembly meets for its “Short Session” in the following April through July. There may be budget changes in both the long session and the short session of the General Assembly.

In 2007-08, the enrollment change budget was included in the biennial continuation budget. The enrollment change budget is an estimate of the student credit hours that
will change from the current budget. The UNC System Office requires the institutions to base projections on the prior year actual and the current year estimate. Using the funding model, the student credit hour changes for both regular term and distance education are translated into a change in budgeted funds. In 2014-15, the legislation was changed to say the enrollment projections shall be considered by the Director of the Budget when proposing an appropriation to the University of North Carolina. In 2017-18, the General Assembly required that the UNC System Office base the distribution of enrollment funds on the actual fall registrations at census date and a projection of spring enrollments. Beginning in 2019-20, enrollment funding has been in arrears and is based on the prior calendar year enrollment taken at end of the term.

Since the continuation budget is somewhat fixed and stable, internal allocation decisions are made in advance of receiving the final approved budget from the legislature. The process for recording the new year budget is started in early June and is based on May 30 data. Financial Planning and Budgets extracts the permanent budget changes for each department from Banner Finance and posts these transactions to the new year. This allows purchases to be made as early in the new fiscal year as possible. Any permanent budget transactions recorded in June are reflected in the new year budgets in July. Allocation adjustments as a result of budget cuts by the legislature or the Governor are reflected in departmental budgets at the point the cuts are final.

Detail line-item budgets are established and controlled at the department level. The allocations to individual departments are made by the Provost, Vice Chancellors, and Deans for their respective areas of responsibility on an annual basis. The department heads make expenditure decisions and are held accountable for managing their budgets.

Salary Increases are legislated by the General Assembly. There are separate processes for the administration of salary increases based upon employee categories. Faculty and certain administrators are Exempt from the state Human Resource Act (EHRA) and the process for the related salary increases is set by the Board of Governors. Other employees are Subject to the state Human Resource Act (SHRA) and the process for salary increases is set by the North Carolina Office of State Human Resources. Salary increases, when approved on a recurring basis, become part of the continuing budget.

**Expansion Budget**

The expansion budget, sometimes referred to as the “change budget,” is that part of the state operating budget for new programs and changes in programs directly related to the institutional mission. These changes include adjustments in funding resulting from basic program support, and miscellaneous items such as library acquisitions, computing, safety equipment, preventive maintenance funds, etc. The expansion budget becomes part of the continuation budget for the next biennium to the extent that the items are considered ongoing.
There is a formal process for requesting the expansion budget on a biennial basis. Instructions are received from the UNC System Office in May of even numbered years that prescribe the format and nature of allowable requests and the amount of funding that can be requested. The Chancellor makes the internal allocation decisions for the divisions. The Provost and Vice Chancellors, together with department heads, deans, and directors, develop the requests for each division based upon the allocations and priorities established by the Chancellor. The completed package is submitted to the UNC System Office in September of even numbered years, approximately nine months before the beginning of the biennium. The UNC System Office prepares a summary of the requests for the entire university system. The Office of State Budget and Management reviews the requests. The expansion budget request is submitted to the “Long Session” of the General Assembly by the Governor in January. The General Assembly enacts legislation to establish the expansion budget for the biennium, usually in June, July, or August.

Once the General Assembly enacts legislation for the expansion budget, the Board of Governors then makes allocations to the individual institutions in the UNC System. Instructions are received from the UNC System Office for the preparation of line-item detail budgets within a very tight timeframe, sometimes forty-eight hours or less. The Chancellor makes internal allocation decisions for each division consistent with the strategic operating plans. The Provost and Vice Chancellors then make divisional decisions in accordance with the allocations and general priorities established by the Chancellor.

The expansion budget is also addressed in the second year of the biennium when the General Assembly meets for its “Short Session” in the following April through July.

**Rules and Policies of Major Importance**

- There can be no deficit spending, overall or by specific category.
- The creation and elimination of positions require approval of the Provost or Vice Chancellor via a budget flexibility revision.
- Prior approval of the Provost or Vice Chancellor is required for transfers between purposes/function, transfer between Personnel Lines and OTP, and changes in the level of budgeted revenues and expenditures via budget flexibility revision.

Permanent positions are separately budgeted and cannot be overdrawn in total, or in terms of annual rate, FTE, or hourly rate.

For a more detailed explanation of appropriate expenditures, please see the “Spending Guidelines” located at:

During the 1991 and several subsequent sessions of the General Assembly, additional latitude was granted to the University that enables UNCG to (1) transfer budget in ways that was not previously available without Office of State Budget & Management (OSBM) approval, (2) administer personnel classifications and properly set compensation for campus personnel and (3) purchase items at higher dollar limits without State Purchasing & Contract approval. This legislative action has been referred to as Budget Flexibility and the Board of Governors must designate a UNC institution as a “Special Responsibility Constituent Institution” before the institution may benefit from the legislation.

The Board of Governors has established policies that specify how an institution may be designated as a Special Responsibility Constituent Institution. Further, the Board has adopted broad budgetary, carry forward, personnel administration, purchasing and reporting policies.

A. Achieving and Retaining Status as a Special Responsibility Constituent Institution

Management Staffing Standards and Internal Controls and Safeguards requirements include:

The Chancellor must assume personal responsibility and establish the appropriate administrative and internal control procedures for carrying out the special delegations of authority. This includes the budget, human resource classification and compensation administration, purchasing, and financial record integrity.

- The Chancellor shall prepare a plan for the uses of appropriations carried forward from the previous fiscal year and anticipated lapsed salary funds for the current fiscal year.
- Other provisions of the legislation require the President to follow up on major audit findings

B. Budget Administration

Appropriations

The General Fund appropriation is made in the form of a single sum to the University.

The University may expend the General Fund appropriation in the manner deemed by the Chancellor to maintain and advance the programs and services of the institution consistent with the directives and policies of the Board of Governors. These directives prohibit the elimination of a program of study, creation of new financial aid programs, creation or abolishment of new
faculty positions on a permanent basis and using funds appropriated for Distance Education on other initiatives without Board approval.

Reversions and Carry-Forwards of Appropriations

The appropriations credit balance remaining at the close of a fiscal year may be carried forward to the next fiscal year and used for one-time expenditures that will not impose additional financial obligations on the State. However, the amount carried forward under this section shall not exceed two and one-half percent (2 1/2%) of the General Fund appropriation (G.S. 116-30.3) and is subject to approval by the State Budget Director. In 2015-16 only, the General Assembly temporarily increased the carry forward limit to 5%. Any amount above 2 1/2%, was to be used for repair and renovations of existing facilities. In 2020, the General Assembly increased the carry forward limit to 5%. The entire carry forward amount must by used for repair and renovations.

In addition to the general carry forward (as discussed above), the University can choose to carry forward unspent utilities (G.S. 116-30.3B) savings that have been realized through energy conservation measures. At least 60% of these funds will be used for energy conservation projects in the new year. These funds are limited to one-time capital and operating expenditures that do not create a continuing burden on the state. An annual report on the use of these funds is required.

C. Personnel Administration

The Chancellor, when he/she finds that to do so would help to maintain and advance the programs and services of the institution, may establish and abolish positions, acting in accordance with State personnel policies and procedures or policies and procedures of the Board of Governors if these positions are exempt from the State Human Resource Act.

No action should have the effect of either establishing a new academic program or administrative unit or closing an existing academic or inter-institutional program or administrative unit. No action should be taken which permanently reduces the number or amount of Regular Term budgeted teaching positions supported by General Fund appropriations thereby changing the student-faculty ratio or the budgeted average teaching salary established by the Board of Governors.

Implementation of all personnel actions are subject to the availability of funds within the University’s current budget to fund the full annualized costs of these actions.
D. Purchasing

The expenditure benchmark for the University regarding competitive bid procedures and the bid value benchmark is $500,000.

E. Impact on Education

The University must include in its institutional effectiveness plan those assessment measures that are determined by the Board to be measures that will assure some standard measure of student learning and development in general undergraduate education.

F. Reporting Requirements

- Monthly Report The University must prepare a monthly operating report showing the institution’s current expenditure plan.
- Fiscal Year Plan The Chancellor must prepare a fiscal year plan, specifying programmatic, and major expenditure classification detail, for expending funds carried forward from the previous fiscal year. This report has not been required in the last few years.

UNCG Implementation

UNCG has established internal policies concerning Budget Flexibility that are used to assure the institution not only complies with the Board of Governors directives and the legislation but also leverages budget flexibility to maximize the institution’s ability to react to short term needs (for example, utility costs) and the funding of major campus wide initiatives. In past years, the Student Information System purchase and implementation and the partial funding of several Capital Improvement projects utilizing the prior year’s carry-forward were accomplished via Budget Flexibility.

The major policy concerning budget flexibility that may be unique to UNCG concerns the use of lapsed SHRA salaries. During some years, the Chancellor may redirect one-half of these funds to the Provost or Vice Chancellors for allocation. UNCG does not allow departments to utilize the other half of lapsed SHRA salaries unless these funds are used to pay a contract or temporary worker to do the work normally performed by the vacant SHRA position.

For a more detailed explanation of appropriate expenditures, please see the “Spending Guidelines” located at:

Executive Overview
UNCG Operating Resources
REQUIRED STUDENT FEES

This category consists of the following fees which are approved by The University of North Carolina System Office and assessed to all students:

- Student Activities Fee
- Athletics Fee
- Health Services Fee
- Student Facilities Fee
- Educational and Technology Fee
- Campus Security Fee

**Student Activities Fee**

The Student Activities Fee encompasses the programs and activities that can be grouped into four areas: Cultural Activities and Performing Arts, Student Organizations and Programs, Student Recreation and Activities, and Facilities Maintenance and Operation.

**Athletics Fee**

The purpose of the Athletics Fee is to support the overall operation of a Division I intercollegiate athletics program including facilities. The program includes the seventeen sports listed below:

<table>
<thead>
<tr>
<th>Men’s Sports</th>
<th>Women’s Sports</th>
</tr>
</thead>
<tbody>
<tr>
<td>Basketball</td>
<td>Basketball</td>
</tr>
<tr>
<td>Soccer</td>
<td>Soccer</td>
</tr>
<tr>
<td>Golf</td>
<td>Golf</td>
</tr>
<tr>
<td>Tennis</td>
<td>Tennis</td>
</tr>
<tr>
<td>Cross Country</td>
<td>Cross Country</td>
</tr>
<tr>
<td>Baseball</td>
<td>Softball</td>
</tr>
<tr>
<td>Indoor Track</td>
<td>Indoor Track</td>
</tr>
<tr>
<td>Outdoor Track</td>
<td>Outdoor Track</td>
</tr>
</tbody>
</table>

**Health Services Fee**

The Health Services Fee provides support to two critical student service operations—the Student Health Center and the Counseling and Testing Center.
Both the Student Health Center and the Counseling and Testing Center offer comprehensive primary and preventive health care to UNCG students within the context of this University community.

**Student Facilities Fee**

For several years, the University has moved toward improving the quality of the overall physical environment on the campus and the level and quality of services provided for the students enrolled. Since state appropriations are not available, a student facilities fee is used to provide the necessary funding for the self-liquidating capital projects. Important facilities being funded in this manner include the Soccer Stadium, Student Recreation Center, and Elliott University Center’s addition and renovation.

**Educational and Technology Fee**

By directive from The Board of Governors, an Educational and Technology Fee was established to replace computer and academic course fees. This fee is used to provide staffing, supplies, and equipment for computer labs for students and to provide funding for departments for those courses that are equipment and materials intensive.

**Campus Security Fee**

The Campus Security was established in February 2015 by the Board of Governors for implementation in fall 2016. This fee provides assistance in funding campus-based and system-wide safety and security efforts consistent with the 2013-14 UNC Campus Security Initiative report. Some of the initiatives included shared services, collaboration, group purchasing and efficiency on a system level while also allowing implementation of some of the priority recommendations at the campus level. The initial structure of the fee was each student would pay $30 per year. Then, $4 would be transferred from the campuses to The University of North Carolina System Office for system-wide coordination, trainings, and other shared service functions. The remaining $26 would stay at the campus level. In 2021-22, the UNC System allowed an increase of $24 for a total of $54 per year.

Instructions relative to requesting changes in student fee rates are normally received from The University of North Carolina System Office in October for the next academic year. Therefore, the internal decision-making process must take place prior to submitting requests for rate changes to The University of North
The process is normally initiated in September with the appointment of the committee members by the Chancellor. The Student Fee Committee meets with those departments who rely on student fees. In order to determine the fee rates, the level of revenues and expenditures must be projected and evaluated for the various fee alternatives. Programmatic issues must also be considered prior to finalizing the request for changes in student fee rates. The Student Fee Committee makes recommendations to the Chancellor. Student fee changes must be approved by the UNCG Board of Trustees prior to submission to The University of North Carolina System Office for approval by the Board of Governors.

After approval of the student fees by the Board of Governors, the Vice Chancellor for Finance and Administration will report on the total amount of fee revenues to be allocated to the Provost and Vice Chancellors responsible for the various programs supported from student fees. The Provost and Vice Chancellors then allocate fee revenues to the individual fee programs. Detail expenditure budgets and estimates of other revenue are prepared and the approved budgets are established in Banner Finance.

Unlike the State Operating Budget, which is a line-item detail budget with some restrictions relative to transfers among personnel and non-personnel lines, there are fewer constraints relative to student fees. However, a number of rules still apply. There can be no deficit spending. Creation of new positions requires prior approval of the Vice Chancellor. Prior approval of the Vice Chancellor for Finance and Administration is required for increases in the budgeted level of revenues and related expenditures and for the use of fund balances.

Processes such as personnel and purchasing apply to all University resources, not just state appropriated resources.

For a more detailed explanation of appropriate expenditures, please see the “Spending Guidelines” located at:

Unrestricted Gifts & Investment Income (UGII) funds are an important source of funding for many campus activities. They can be used for any legitimate business purpose as authorized by the Chancellor. At The University of North Carolina at Greensboro (UNCG) these funds are provided primarily by the following:

- The Alumni Annual Giving Campaign;
- Gifts and other funds provided by foundations, etc. (i.e., the UNCG Excellence Foundation, the Human Environmental Services Foundation, and other unrestricted endowment funds);
- Investment Income.

Allocations of UGII funds are made to cover ongoing operational matters (i.e., Alumni Scholars, Founders’ Day, etc.) and for items that are of strategic importance in moving the University forward. The latter may be special projects which can have a duration of a single year or multiple years with a defined ending date. Strategic proposals that require continuing operating support are considered, but those not requiring such support are more likely to be funded. Generally, UGII monies are not used to make up for normal operating shortages.

UGII funds are the most flexible of the available resources. Accordingly, the budget allocation decisions for this source of funding can be deferred until decisions are made for those funding sources with greater constraints. However, the budgeting process must start early enough to allow appropriate identification and review of items of significant importance to moving the University forward. The formal process is normally initiated in March with the projection of available UGII funds and the preparation of division requests and justifications for UGII allocations. The allocation decisions are made by June in order for the funds to be moved and budgets to be established in Banner Finance to allow purchases to be made as early in the new fiscal year as possible.

Unlike the State Operating Budget, which is a line-item detail budget with restrictions relative to transfers among personnel and non-personnel lines, there are few constraints. The major rule is that there can be no deficit spending and the funds must be expended for the purposes originally designated in the allocation.

Processes such as personnel and purchasing apply to all University resources, not just state appropriated resources.

For a more detailed explanation of appropriate expenditures, please see the “Spending Guidelines” located at: